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# **Statistik Keuangan Badan Usaha Milik Negara dan Badan Usaha Milik Daerah**

*Financial Statistics of State-Owned Enterprises  
and Regional-Owned Enterprises*



**BADAN PUSAT STATISTIK  
BPS-STATISTICS INDONESIA**



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## Kata Pengantar

Statistik Keuangan Badan Usaha Milik Negara (BUMN) dan Badan Usaha Milik Daerah (BUMD) adalah publikasi yang rutin diterbitkan oleh Badan Pusat Statistik setiap tahun. Publikasi ini menyajikan profil dan indikator keuangan perusahaan BUMN dan BUMD di Indonesia meliputi jumlah perusahaan menurut provinsi, jumlah perusahaan menurut jenis kepemilikan saham, dan lain-lain. Indikator keuangan yang ditampilkan meliputi nilai aset, kewajiban, ekuitas, pendapatan usaha, biaya-biaya, laba bersih, dan beberapa rasio keuangan perusahaan seperti return on asset, return on equity.

Data di dalam publikasi ini merupakan hasil pengolahan laporan keuangan BUMN dan BUMD tahun 2024. Data BUMN bersumber dari data sekunder Kementerian BUMN, sementara data BUMD diperoleh dari Survei Statistik Keuangan BUMD tahun 2025 serta sebagian dari pengumpulan data sekunder.

Kami menyampaikan terima kasih kepada semua pihak yang telah terlibat dan memberikan kontribusi dalam penyusunan publikasi ini. Kami berharap publikasi ini dapat memberikan manfaat bagi berbagai pihak. Masukan dan saran sangat diharapkan untuk penyempurnaan publikasi pada edisi mendatang.

Jakarta, Desember 2025

Kepala Badan Pusat Statistik



Amalia Adininggar Widyasanti



## Preface

*Financial Statistics of State-Owned Enterprises (SOEs) and Regional-Owned Enterprises (ROEs) is an annual publication published by BPS-Statistics Indonesia. This publication provides comprehensive information about the profile and financial indicator of SOEs and ROEs in Indonesia consists of enterprises numbers by province, type of ownership, etc. The financial indicators present data on assets, liabilities, equity, revenues, cost, net profit, and financial ratios.*

*The data presented in this publication is derived from the processing of the 2024 financial statements of SOEs and ROEs. Data of SOEs financial statements is mainly provided by the Ministry of State-Owned Enterprises, while the ROEs financial statements are obtained from the 2025 ROEs Survey and secondary data collection.*

*We express our appreciation and sincere gratitude to everyone who have contributed to this publication. We hope this publication is useful for everyone. We welcome any feedback or suggestions for improving future editions.*

**Jakarta, December 2025**

**Chief Statistician**



**Amalia Adininggar Widyasanti**



Daftar Isi  
Contents

Statistik Keuangan Badan Usaha Milik Negara dan Badan Usaha Milik Daerah 2024  
*Financial Statistics of State-Owned Enterprises and Regional-Owned Enterprises 2024*  
Volume 17, 2025

|                                                             | Halaman<br>Page |
|-------------------------------------------------------------|-----------------|
| Tim Penyusun .....                                          | iii             |
| <i>Compilers</i> .....                                      | iii             |
| Kata Pengantar.....                                         | v               |
| <i>Preface</i> .....                                        | vi              |
| Daftar Isi .....                                            | vii             |
| <i>Contents</i> .....                                       | vii             |
| Daftar Tabel .....                                          | ix              |
| <i>List of Tables</i> .....                                 | ix              |
| Daftar Gambar.....                                          | xi              |
| <i>List of Figures</i> .....                                | xi              |
| Lampiran .....                                              | xiii            |
| <i>Appendix</i> .....                                       | xiii            |
| <br>BAB/Chapter I    PENDAHULUAN/INTRODUCTION.....          | <br>1           |
| 1.1 LATAR BELAKANG .....                                    | 3               |
| 1.1 BACKGROUND.....                                         | 3               |
| 1.2 RUANG LINGKUP .....                                     | 6               |
| 1.2 COVERAGE .....                                          | 6               |
| <br>BAB/Chapter II    ULASAN RINGKAS/BRIEF DESCRIPTION..... | <br>9           |
| 2.1 Badan Usaha Milik Negara .....                          | 13              |
| 2.1 <i>State-Owned Enterprises</i> .....                    | 13              |
| 2.2 Badan Usaha Milik Daerah .....                          | 28              |
| 2.2 <i>Regional-Owned Enterprises</i> .....                 | 28              |
| <br>DAFTAR PUSTAKA / REFERENCES .....                       | <br>39          |
| CATATAN TEKNIS / TECHNICAL NOTES .....                      | 43              |
| LAMPIRAN/APPENDICES .....                                   | 59              |





## Daftar Tabel *List of Tables*

| Tabel<br><i>Tables</i>                                                                                                                                                                                                                                     | Halaman<br><i>Page</i> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|
| 3.1 Jumlah BUMN Menurut Kategori Lapangan Usaha, 2020–2024<br><i>Number of State-Owned Enterprises by Industrial Category, 2020–2024.....</i>                                                                                                              | 20                     |
| 3.2 Nilai Aset dan Ekuitas BUMN Menurut Kategori Lapangan Usaha (triliun rupiah), 2023 dan 2024<br><i>Asset and Equity of SOEs by Industrial Category (trillion rupiahs), 2023 and 2024... 21</i>                                                          | 21                     |
| 3.3 Nilai Pendapatan dan Laba Bersih BUMN Menurut Kategori Lapangan Usaha (triliun rupiah), 2023 dan 2024<br><i>Revenue and Net Profit of SOEs by Industrial Category (trillion rupiahs), 2023 and 2024 .....</i>                                          | 23                     |
| 3.4 Return on Equity, Profit Margin, dan Solvabilitas BUMN Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024<br><i>Return on Equity, Profit Margin, and Solvency of SOEs by Industrial Category (percent), 2023 and 2024 .....</i>                   | 26                     |
| 3.5 Return on Equity, Profit Margin, dan Solvabilitas BUMN Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024<br><i>Return on Equity, Profit Margin, and Solvency of SOEs by Industrial Category (percent), 2023 and 2024 .....</i>                   | 27                     |
| 3.6 Jumlah BUMD Menurut Provinsi, 2024<br><i>Number of Regional-Owned Enterprises by Province, 2024 .....</i>                                                                                                                                              | 29                     |
| 3.7 Nilai Aset, Ekuitas, dan Laba Bersih BUMD Menurut Kategori Lapangan Usaha (juta rupiah), 2024<br><i>Asset Value, Equity, and Net Profit of ROEs by Industrial Category (million rupiahs), 2024 .....</i>                                               | 31                     |
| 3.8 Persentase Jenis Aset Terhadap Total Aset menurut Kategori Lapangan Usaha, 2024<br><i>Percentage of Types of Assets to Total Assets by Industrial Category, 2024 .....</i>                                                                             | 33                     |
| 3.9 Persentase Jenis Liabilitas dan Ekuitas terhadap Total Liabilitas–Ekuitas BUMD menurut Kategori Lapangan Usaha, 2024<br><i>Percentage of Type of Liabilities and Equities to Total Liabilities–Equities of ROEs by Industrial Category, 2024 .....</i> | 35                     |
| 3.10 Return on Equity dan Return on Asset BUMD Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024<br><i>Return on Equity and Return on Asset of ROEs by Industrial Category (percent), 2023 and 2024.....</i>                                         | 37                     |





## Daftar Gambar *List of Figures*

Gambar  
*Figures*

Halaman  
*Page*

- |   |                                                                                                                 |
|---|-----------------------------------------------------------------------------------------------------------------|
| 1 | Jumlah BUMN Menurut Jenisnya, 2020–2024<br><i>Number of State-Owned Enterprises by Type, 2020–2024</i> ..... 19 |
|---|-----------------------------------------------------------------------------------------------------------------|

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## Lampiran Appendix

### Lampiran Appendix

### Halaman Page

|    |                                                                                                                                                                                                                                              |    |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|
| 1  | Jumlah BUMN Menurut Status Badan Usaha, 2020–2024<br><i>Number of SOEs by Entity Status, 2020–2024</i> .....                                                                                                                                 | 61 |
| 2  | Daftar Status Laporan Keuangan Perusahaan BUMN Yang Masuk Dalam Publikasi<br><i>List of Status Financial Statements of SOEs Which Included in Publication</i> .....                                                                          | 62 |
| 3  | Jumlah Aset BUMN Menurut Lapangan Usaha (juta rupiah), 2023<br><i>Total Assets of SOEs by Industrial Category (million rupiahs), 2023</i> .....                                                                                              | 68 |
| 4  | Jumlah Aset BUMN Menurut Lapangan Usaha (juta rupiah), 2024<br><i>Total Assets of SOEs by Industrial Category (million rupiahs), 2024</i> .....                                                                                              | 69 |
| 5  | Jumlah Kewajiban dan Ekuitas BUMN Menurut Kategori Lapangan Usaha (juta rupiah), 2023<br><i>Total Liabilities and Equity of SOEs by Industrial Category (million rupiahs), 2023</i> .....                                                    | 70 |
| 6  | Jumlah Kewajiban dan Ekuitas BUMN Menurut Kategori Lapangan Usaha (juta rupiah), 2024<br><i>Total Liabilities and Equity of SOEs by Industrial Category (million rupiahs), 2024</i> .....                                                    | 71 |
| 7  | Laporan Laba Rugi BUMN Menurut Kategori Lapangan Usaha (juta rupiah), 2023<br><i>Profit Loss Report of SOEs by Industrial Category (million rupiahs), 2023</i> .....                                                                         | 72 |
| 8  | Laporan Laba Rugi BUMN Menurut Kategori Lapangan Usaha (juta rupiah), 2024<br><i>Profit Loss Report of SOEs by Industrial Category (million rupiahs), 2024</i> .....                                                                         | 74 |
| 9  | <i>Return on Equity (ROEs) dan Return on Asset (ROA) BUMN Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024</i><br><i>SOEs Return on Equity (ROEs) And Return on Asset (ROA) By Industrial Category (percent), 2023 and 2024</i> ..... | 76 |
| 10 | <i>Profit Margin dan Solvabilitas BUMN Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024</i><br><i>SOEs Profit Margin and Solvency by Industrial Category (percent), 2023 and 2024</i> .....                                           | 77 |
| 11 | Jumlah Perusahaan BUMD yang Diolah Menurut Provinsi, 2023 dan 2024<br><i>Number of ROEs Processed by Province, 2023 dan 2024</i> .....                                                                                                       | 78 |
| 12 | Jumlah Perusahaan BUMD Menurut Kategori Lapangan Usaha, 2023 dan 2024<br><i>Number of ROEs by Industrial Category, 2023 dan 2024</i> .....                                                                                                   | 79 |
| 13 | Jumlah Tenaga Kerja BUMD Menurut Provinsi, 2023 dan 2024<br><i>Number of Labor of ROEs by Province, 2023 dan 2024</i> .....                                                                                                                  | 80 |

|    |                                                                                                                                                                                                                                           |    |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|
| 14 | Jumlah Tenaga Kerja BUMD Menurut Kategori Lapangan Usaha, 2023 dan 2024<br><i>Number of Labor of ROEs by Industrial Category, 2023 dan 2024</i> .....                                                                                     | 81 |
| 15 | Jumlah Perusahaan BUMD Menurut Provinsi dan Kepemilikan Saham Terbesar, 2024<br><i>Number of ROEs Companies by Province and Largest Share Owned, 2024</i> .....                                                                           | 82 |
| 16 | Jumlah Perusahaan BUMD Menurut Kategori Lapangan Usaha dan Kepemilikan Saham Terbesar, 2024<br><i>Number of ROEs Companies by Industrial Category and Largest Share Owned, 2024</i> .....                                                 | 83 |
| 17 | Jumlah Perusahaan BUMD yang Memperoleh Laba Menurut Kategori Lapangan Usaha, 2023 dan 2024<br><i>Number of ROEs Companies Earn Profit by Industrial Category, 2023 and 2024</i> .....                                                     | 84 |
| 18 | Jumlah Perusahaan BUMD yang Memperoleh Laba Menurut Kategori Lapangan Usaha, 2023 dan 2024<br><i>Number of ROEs Companies Earn Profit by Industrial Category, 2023 and 2024</i> .....                                                     | 85 |
| 19 | Jumlah Aset BUMD Menurut Provinsi (juta rupiah), 2023 dan 2024<br><i>Total Assets of ROEs by Province (million rupiahs), 2023 dan 2024</i> .....                                                                                          | 86 |
| 20 | Jumlah Aset BUMD Menurut Provinsi (juta rupiah), 2023 dan 2024<br><i>Total Assets of ROEs by Province (million rupiahs), 2023 dan 2024</i> .....                                                                                          | 87 |
| 21 | Jumlah Aset BUMD Menurut Kategori Lapangan Usaha (juta rupiah), 2023 dan 2024<br><i>Total Assets of ROEs by Industrial Category (million rupiahs), 2023 dan 2024</i> .....                                                                | 88 |
| 22 | Jumlah Aset BUMD Menurut Jenis Aset dan Provinsi (juta rupiah), 2023<br><i>Total Assets of ROEs by Type of Asset and Province (million rupiahs), 2023</i> .....                                                                           | 89 |
| 23 | Jumlah Aset BUMD Menurut Jenis Aset dan Kategori Lapangan Usaha (juta rupiah), 2023<br><i>Total Assets of ROEs by Type of Asset and Industrial Category (million rupiahs), 2023</i> .....                                                 | 90 |
| 24 | Jumlah Aset BUMD Menurut Jenis Aset dan Provinsi (juta rupiah), 2024<br><i>Total Assets of ROEs by Type of Asset and Province (million rupiahs), 2024</i> .....                                                                           | 91 |
| 25 | Jumlah Aset BUMD Menurut Jenis Aset dan Kategori Lapangan Usaha (juta rupiah), 2024<br><i>Total Assets of ROEs by Type of Asset and Industrial Category (million rupiahs), 2024</i> .....                                                 | 92 |
| 26 | Jumlah Kewajiban dan Ekuitas BUMD Menurut Jenis Kewajiban–Ekuitas dan Provinsi (juta rupiah), 2023<br><i>Total Liabilities and Equity of ROEs by Type of Liability–Equity and Province (million rupiahs), 2023</i> .....                  | 93 |
| 27 | Jumlah Kewajiban dan Ekuitas BUMD Menurut Jenis Kewajiban–Ekuitas dan Lapangan Usaha (juta rupiah), 2023<br><i>Total Liabilities and Equity of ROEs by Type of Liability–Equity and Industrial Category (million rupiahs), 2023</i> ..... | 94 |

|    |                                                                                                                                                                                                                                          |     |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
| 28 | Jumlah Kewajiban dan Ekuitas BUMD Menurut Jenis Kewajiban–Ekuitas dan Provinsi (juta rupiah), 2024<br><i>Total Liabilities and Equity of ROEs by Type of Liability–Equity and Province (million rupiahs), 2023.....</i>                  | 95  |
| 29 | Jumlah Kewajiban dan Ekuitas BUMD Menurut Jenis Kewajiban–Ekuitas dan Lapangan Usaha (juta rupiah), 2024<br><i>Total Liabilities and Equity of ROEs by Type of Liability–Equity and Industrial Category (million rupiahs), 2024.....</i> | 96  |
| 30 | Pendapatan, Biaya dan Laba BUMD (juta rupiah), 2023 dan 2024<br><i>Revenue, Cost and Profit of ROEs (million rupiahs), 2023 dan 2024.....</i>                                                                                            | 97  |
| 31 | Pendapatan, Biaya dan Laba BUMD Menurut Provinsi (juta rupiah), 2023<br><i>Revenue, Cost and Profit of ROEs by Province (million rupiahs), 2023.....</i>                                                                                 | 98  |
| 32 | Pendapatan, Biaya dan Laba BUMD Menurut Provinsi (juta rupiah), 2024<br><i>Revenue, Cost and Profit of ROEs by Province (million rupiahs), 2024.....</i>                                                                                 | 99  |
| 33 | Pendapatan, Biaya dan Laba BUMD Menurut Kategori Lapangan Usaha (juta rupiah), 2023<br><i>Revenue, Cost and Profit of ROEs by Industrial Category (million rupiahs), 2023 .....</i>                                                      | 100 |
| 34 | Pendapatan, Biaya dan Laba BUMD Menurut Kategori Lapangan Usaha (juta rupiah), 2024<br><i>Revenue, Cost and Profit of ROEs by Industrial Category (million rupiahs), 2024 .....</i>                                                      | 102 |
| 35 | Return on Equity (ROE) BUMD Menurut Provinsi (persen), 2023 dan 2024<br><i>Return on Equity of ROEs by Industrial Category (percent), 2023 and 2024 .....</i>                                                                            | 104 |
| 36 | Return on Asset (ROA) BUMD Menurut Provinsi (persen), 2023 dan 2024<br><i>Return on Asset of ROEs by Industrial Category (percent), 2023 and 2024.....</i>                                                                               | 105 |
| 37 | Current Ratio BUMD Menurut Provinsi (persen), 2023 dan 2024<br><i>Current Ratio of ROEs by Industrial Category (percent), 2023 and 2024.....</i>                                                                                         | 106 |
| 38 | Solvabilitas BUMD Menurut Provinsi (persen), 2023 dan 2024<br><i>Solvency of ROEs by Industrial Category (percent), 2023 and 2024 .....</i>                                                                                              | 107 |
| 39 | Debt to Equity Ratio (DER) BUMD Menurut Provinsi (persen), 2023 dan 2024<br><i>Debt to Equity Ratio (DER) of ROEs by Industrial Category (percent), 2023 and 2024.....</i>                                                               | 108 |
| 40 | Profit Margin (PM) BUMD Menurut Provinsi (persen), 2023 dan 2024<br><i>Profit Margin (PM) of ROEs by Industrial Category (percent), 2023 and 2024 .....</i>                                                                              | 109 |
| 41 | Return on Equity (ROE) BUMD Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024<br><i>Return on Equity of ROEs by Industrial Category (percent), 2023 and 2024 .....</i>                                                             | 110 |
| 42 | Return on Asset (ROA) BUMD Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024<br><i>Return on Asset of ROEs by Industrial Category (percent), 2023 and 2024.....</i>                                                                | 111 |

|    |                                                                                                                                                                                                   |     |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
| 43 | <i>Current Ratio</i> BUMD Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024<br><i>Current Ratio of ROEs by Industrial Category (percent), 2023 and 2024</i> .....                           | 112 |
| 44 | Solvabilitas BUMD Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024<br><i>Solvency of ROEs by Industrial Category (percent), 2023 and 2024</i> .....                                        | 113 |
| 45 | <i>Debt to Equity Ratio (DER)</i> BUMD Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024<br><i>Debt to Equity Ratio (DER) of ROEs by Industrial Category (percent), 2023 and 2024</i> ..... | 114 |
| 46 | <i>Profit Margin (PM)</i> BUMD Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024<br><i>Profit Margin (PM) of ROEs by Industrial Category (percent), 2023 and 2024</i> .....                 | 115 |

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# **BAB** ***CHAPTER*** **01**



# Bab Chapter

# 01 PENDAHULUAN INTRODUCTION

## 1.1 LATAR BELAKANG

Berdasarkan Undang-Undang (UU) Republik Indonesia Nomor 1 Tahun 2025 mengenai perubahan ketiga atas UU Nomor 19 Tahun 2003 tentang Badan Usaha Milik Negara (BUMN) Pasal 2 ayat 1: “salah satu tujuan pendirian BUMN adalah memberikan kontribusi bagi perkembangan perekonomian nasional pada umumnya dan penerimaan negara pada khususnya”. Dengan tujuan khusus tersebut, BUMN menjadi salah satu pilar bagi pemerintah untuk memperoleh dana/pendapatan nasional. Dalam rangka meningkatkan pendapatannya, lingkup kegiatan operasional dari beberapa BUMN tidak hanya dilakukan di dalam negeri saja melainkan juga mencakup luar negeri. Untuk itu, BUMN juga menggunakan dan memantau perkembangan indikator-indikator domestik dan internasional dalam penyusunan rencana operasionalnya.

## 1.1 BACKGROUND

*Based on the Republic of Indonesia Law (UU) Number 1 of 2025 concerning the third amendment to Law Number 19 of 2003 on State-Owned Enterprises (BUMN) Article 2 paragraph 1: “one of the objectives of establishing BUMN is to contribute to the development of the national economy in general and state revenue in particular.” By the specific goal, BUMN becomes one of the pillars for the government to obtain national funds/revenue. In order to increase its revenue, the operational scopes of several BUMNs is not only conducted domestically but including overseas activities as well. Therefore, BUMNs have to use and monitor domestic and international indicator developments in preparing their operational plans.*

Lanskap ekonomi global tahun 2024 didefinisikan oleh *soft landing* pasca-guncangan inflasi. Menurut *World Economic Outlook* (WEO) IMF edisi Oktober 2024, pertumbuhan output global diproyeksikan stagnan pada level 3,2% untuk tahun 2024 dan 2025, tidak berubah dari revisi Juli 2024. Stabilitas angka agregat ini menutupi divergensi regional yang tajam: revisi ke atas untuk pertumbuhan Amerika Serikat (menjadi 2,8%) mengkompensasi revisi ke bawah untuk negara-negara maju lainnya, khususnya di Zona Euro yang hanya tumbuh 0,8%. Dari sisi harga, rezim disinflasi global berjalan efektif. Inflasi headline global diproyeksikan menurun dari rata-rata tahunan sebesar 6,7% (2023) menjadi 5,8% pada 2024, dan berlanjut ke 4,3% pada 2025. Penurunan ini memberikan ruang bagi bank sentral utama, termasuk *The Federal Reserve*, untuk memulai siklus pelonggaran moneter, yang secara teoritis mengurangi tekanan terhadap arus modal keluar (*capital outflow*) dari *emerging markets* seperti Indonesia (*IMF World Economic Outlook*, 2024).

Di tengah fragmentasi geo-ekonomi, Indonesia mempertahankan trajektori pertumbuhan positif. Badan Pusat Statistik (BPS) melaporkan pertumbuhan Produk Domestik Bruto (PDB) tahun 2024 mencapai 5,03% (c-to-c). Meskipun

*The global economic landscape in 2024 is characterized by a "soft landing" following inflationary shocks. According to the IMF's World Economic Outlook (WEO) October 2024 edition, global output growth is projected to stagnate at 3.2% for both 2024 and 2025, remaining unchanged from the July 2024 revision. This aggregate stability masks sharp regional divergences: an upward revision for United States growth (to 2.8%) offsets downward revisions for other advanced economies, particularly in the Euro Zone, which grew by only 0.8%. Regarding prices, the global disinflation regime is proving effective. Global headline inflation is projected to decline from an annual average of 6.7% (2023) to 5.8% in 2024, continuing to 4.3% in 2025. This decline provides space for major central banks, including the Federal Reserve, to initiate monetary easing cycles, which theoretically reduces pressure on capital outflows from emerging markets such as Indonesia (IMF World Economic Outlook, 2024).*

*Amidst geo-economic fragmentation, Indonesia has maintained a positive growth trajectory. Statistics Indonesia (BPS) reported that Gross Domestic Product (GDP) growth in 2024 reached 5.03% (c-to-c). Although slowing slightly compared to 2023 (5.05%),*

melambat tipis dibandingkan 2023 (5,05%), angka ini merefleksikan resiliensi permintaan domestik yang kuat.

Pertumbuhan didominasi oleh konsumsi domestik dengan dinamika spesifik. Konsumsi Lembaga Non-Profit (LNPR) mencatatkan pertumbuhan tertinggi sebesar 12,48%, didorong oleh eskalasi belanja aktivitas politik terkait Pemilihan Umum 2024. Konsumsi rumah tangga tumbuh 4,94%, sedikit di bawah angka pertumbuhan ekonomi nasional, namun tetap menjadi kontributor terbesar (54,04% dari PDB) yang menopang stabilitas agregat. Pembentukan Modal Tetap Bruto (PMTB) Investasi fisik tumbuh 4,61%, mencerminkan keberlanjutan proyek infrastruktur strategis dan hilirisasi.

Secara sektoral, terjadi pergeseran pola pertumbuhan dari sektor primer ke sektor jasa modern (*tertiary sector*). Sektor jasa lainnya mencatatkan pertumbuhan tertinggi sebesar 9,80%, didorong oleh pulihnya industri pariwisata dan *leisure*. Transportasi dan Pergudangan tumbuh 8,69%, mengindikasikan tingginya mobilitas logistik dan penumpang pasca-pandemi. Industri Pengolahan sebagai kontributor PDB terbesar (18,98%), tumbuh moderat sebesar 4,43%. Angka yang berada di bawah pertumbuhan PDB nasional ini mengindikasikan tantangan

*this figure reflects the strong resilience of domestic demand.*

*Growth was dominated by domestic consumption, characterized by specific dynamics. Consumption by Non-Profit Institutions Serving Households (LNPR) recorded the highest growth at 12.48%, driven by the escalation of political spending related to the 2024 General Election. Household Consumption grew by 4.94%; while slightly below the national economic growth figure, it remains the largest contributor (54.04% of GDP) underpinning aggregate stability. Gross Fixed Capital Formation (PMTB)—or physical investment—grew by 4.61%, reflecting the continuity of strategic infrastructure projects and downstreaming efforts.*

*Sectorally, there was a shift in growth patterns from the primary sector to the modern services (tertiary) sector. The “Other Services” sector recorded the highest growth at 9.80%, driven by the recovery of the tourism and leisure industries. Transportation and Warehousing grew by 8.69%, indicating high post-pandemic logistics and passenger mobility. The Manufacturing Industry, as the largest GDP contributor (18.98%), grew moderately at 4.43%. This figure, falling below national GDP growth, indicates a persistent challenge of premature deindustrialization.*

deindustrialisasi prematur yang persisten. Sektor Primer Pertanian tumbuh rendah 0,67%, sementara Pertambangan menghadapi normalisasi harga komoditas energi.

Berdasarkan data Kementerian BUMN, pendapatan usaha meningkat 6,6% menjadi Rp3.128 triliun (Rp 2.933 triliun pada 2023), didorong oleh peningkatan volume operasi. Laba bersih terkoreksi negatif sebesar 7,03% menjadi Rp304 triliun (Rp 327 triliun pada 2023). Penurunan profitabilitas ini dipengaruhi oleh faktor eksternal, termasuk penyempitan *crack spread* (marjin pengilangan) di sektor energi dan peningkatan beban bunga. Posisi Neraca, total aset tumbuh 5,3% menembus Rp10.950 triliun, dengan ekuitas menguat 1,91% menjadi Rp3.510 triliun, mencerminkan solvabilitas jangka panjang yang tetap terjaga. Berbeda dengan BUMN, kinerja Badan Usaha Milik Daerah (BUMD) menghadapi tantangan inefisiensi struktural yang lebih berat. Kementerian Dalam Negeri mencatat akumulasi kerugian dari sekitar 300 BUMD mencapai Rp5,5 triliun (Kumparan Bisnis, 2025). Hal ini menyoroti urgensi reformasi tata kelola korporasi daerah untuk mencegah beban fiskal pada APBD.

Suatu perencanaan pembangunan, tidak bisa lepas dari ketersediaan data.

*The Primary Agriculture sector experienced low growth of 0.67%, while Mining faced a normalization of energy commodity prices.*

*Based on data from the Ministry of State-Owned Enterprises (BUMN), operating revenue increased by 6.6% to IDR 3,128 trillion (from IDR 2,933 trillion in 2023), driven by increased operational volume. However, net profit experienced a negative correction of 7.03% to IDR 304 trillion (from IDR 327 trillion in 2023). This decline in profitability was influenced by external factors, including narrowing crack spreads (refining margins) in the energy sector and increased interest expenses. Regarding the Balance Sheet position, total assets grew 5.3%, exceeding IDR 10,950 trillion, with equity strengthening by 1.91% to IDR 3,510 trillion, reflecting maintained long-term solvency. In contrast to BUMNs, the performance of Regional Owned Enterprises (BUMD) faces heavier challenges regarding structural inefficiency. The Ministry of Home Affairs noted that accumulated losses from approximately 300 BUMDs reached IDR 5.5 trillion. This highlights the urgency of regional corporate governance reform to prevent fiscal burdens on the Regional Budget (APBD).*

*Development planning is inseparable from data availability. Statistics Indonesia*

Badan Pusat Statistik (BPS) sebagai instansi penyedia data berupaya menunjang keberhasilan pembangunan melalui penyediaan data statistik keuangan BUMN dan BUMD. Pengumpulan data BUMD dilakukan melalui survei terhadap semua BUMD yang terdapat di seluruh Indonesia. Sedangkan data BUMN diperoleh dari Kementerian BUMN dan Laporan Keuangan BUMN di bawah Kementerian Keuangan.

## 1.2 RUANG LINGKUP

Kegiatan pendataan BUMN dan BUMD mencakup seluruh perusahaan milik negara dan milik pemerintah daerah yang tersebar di seluruh provinsi dan kabupaten/kota di Indonesia. BUMN dan BUMD merupakan perusahaan yang seluruh atau sebagian besar modalnya dimiliki oleh negara atau pemerintah daerah. Informasi yang dikumpulkan adalah gabungan laporan keuangan dari beberapa cabang/unit produksi perusahaan tertentu atau dari perusahaan itu sendiri (kantor pusat) jika tidak mempunyai cabang/unit produksi lain.

Perusahaan BUMN dan BUMD yang dicakup dalam kegiatan ini meliputi seluruh kategori lapangan usaha, seperti perusahaan yang bergerak di kategori lapangan usaha listrik, gas dan air, kategori usaha perbankan, dan lainnya.

*(BPS), as the agency responsible for data provision, strives to support development success through the provision of financial statistics for BUMN and BUMD. BUMD data collection is conducted through surveys of all BUMDs located throughout Indonesia. Meanwhile, BUMN data is obtained from the Ministry of BUMN and BUMN Financial Statements under the Ministry of Finance.*

## 1.2 COVERAGE

*The BUMN and BUMD data collection activities cover all state-owned and regional government-owned companies distributed across all provinces and regencies/cities in Indonesia. BUMN and BUMD are defined as companies whose capital is wholly or largely owned by the state or regional government. The collected information constitutes consolidated financial statements from several branches/production units of a specific company, or from the company itself (headquarters) if it possesses no other branches/production units.*

*The BUMN and BUMD companies covered in this activity encompass all business field categories, such as companies operating in the electricity, gas, and water sectors, the banking sector, and others.*



<https://www.bps.go.id>

# **BAB** **CHAPTER** **02**



## Bab Chapter

# 02

## ULASAN RINGKAS *Brief Description*

BUMN dan BUMD merupakan dua pilar penting struktur perekonomian Indonesia. Berbeda dengan entitas swasta, BUMN dan BUMD berperan ganda dalam perekonomian, mendapatkan keuntungan dan memberikan pelayanan untuk kepentingan masyarakat. Keseimbangan kedua peran tersebut, menyebabkan BUMN dan BUMD menjadi instrument strategis pemerintah pusat dan daerah mewujudkan pembangunan ekonomi inklusif dan berkelanjutan.

Sebagian besar BUMN dan BUMD mengelola utilitas publik, seperti perusahaan minyak bumi, konstruksi, listrik, air hingga perusahaan transportasi. BUMN dapat pula berupa perusahaan nirlaba yang bertujuan untuk menyediakan barang dan jasa bagi masyarakat. Sejak tahun 2025 seluruh

*BUMN and BUMD are two important pillars in the structure of the Indonesian economy. Unlike private entities, BUMN and BUMD have a dual role in the economy: generating profits and providing services for the public good. The balance between these two roles makes BUMN and BUMD strategic instruments for central and regional governments in realizing inclusive and sustainable economic development.*

*Most of the SOEs and ROEs manage the provision public utilities, such as petroleum, construction, electricity, piped water and public transportation. SOEs can also be a non-profit company that aims to provide goods and services for the community. As of 2025, the management of all State-Owned Enterprises (SOEs) is coordinated by*

BUMN dikoordinasikan pengelolaannya oleh Badan Pengelola BUMN (BPBUMN). Selain BUMN yang berada dibawah pembinaan dan pengawasan BPBUMN juga terdapat beberapa BUMN yang berada dibawah pembinaan dan pengawasan Kementerian Keuangan, yaitu BUMN yang berfungsi sebagai *fiscal instruments* pemerintah. Adapun BUMD, seluruh koordinasi pengelolaannya berada di bawah naungan Kementerian Dalam Negeri.

Seiring waktu dan perkembangan ekonomi dunia yang menuntut BUMN dan BUMD untuk bisa bersaing dengan perusahaan swasta baik dari dalam negeri maupun internasional, pemerintah telah melakukan beberapa perubahan mendasar pada beberapa BUMN dan BUMD di Indonesia seperti restrukturisasi, profitisasi, dan privatisasi. BUMN dan BUMD juga merupakan aset negara, yang berarti aset rakyat. Oleh karenanya tantangan lain perusahaan milik negara ini adalah bagaimana perusahaan dapat menjadi motor penggerak kegiatan ekonomi dan peningkatan kesejahteraan rakyat.

Keberadaan BUMN didasarkan pada beberapa fungsi dan perannya, yaitu:

1. Memberikan sumbangsih pada perekonomian nasional dan penerimaan kas negara;

*the State-Owned Enterprises Management Agency (BPBUMN). In addition to the SOEs under the guidance and supervision of BPBUMN, several SOEs remain under the guidance and supervision of the Ministry of Finance. And usually functioning as the Government's fiscal instruments. As for all Regional Owned Enterprises (BUMD), their management coordination is under the auspices of the Ministry of Home Affairs.*

*In line with the global development, SOEs and ROEs must be able to compete with private companies both domestically and internationally, the government has made some fundamental changes to several SOEs and ROEs in Indonesia such as restructuring, profitization, and privatization. SOEs and ROEs are state assets, which also means people's assets. Therefore, the other challenge of state-owned companies is how the company can act as a backbone for economic development and be a motor to achieve people's welfare.*

*The existence of SOEs is based on several functions and roles, namely:*

1. *Contribute to the national economy and government revenue;*

2. Mengejar dan mencari keuntungan;
3. Pemenuhan hajat hidup orang banyak;
4. Perintis kegiatan-kegiatan usaha;
5. Memberikan bantuan dan perlindungan pada usaha kecil.

Dalam menunjang penyelenggaraan pemerintah daerah, BUMD juga mempunyai beberapa fungsi dan peran yaitu :

1. Melaksanakan kebijakan Pemerintah Daerah di bidang ekonomi dan pembangunan;
2. Penyedia dana bagi pembiayaan pembangunan;
3. Mendorong peran serta masyarakat dalam bidang usaha;
4. Memenuhi kebutuhan barang dan jasa bagi kepentingan masyarakat;
5. Menjadi perintis kegiatan yang tidak diminati masyarakat.

## 2.1 Badan Usaha Milik Negara

### Perkembangan Badan Usaha Milik Negara

Pada tahun 2024, perusahaan BUMN Indonesia berjumlah 68 perusahaan (64 dibawah Kementerian BUMN dan 4 dibawah kementerian Keuangan). Jumlah terseut berkurang perusahaan dibandingkan tahun 2023. Pengurangan tersebut disebabkan adanya restrukturisasi BUMN melalui pembentukan *holding*, penggabungan dan

2. *Generate profit;*
3. *Fulfill the livelihood of the people;*
4. *Pioneering business activities;*
5. *Aid and protect small businesses.*

*In supporting the local government, ROEs also has several functions and roles, namely:*

1. *Implement Local Government policies in the fields of economics and development;*
2. *Generate funds for financing development;*
3. *Encourage community participation in the business sector;*
4. *Provide goods and services for the community;*
5. *Be a pioneer in economic activities that are not in the public interest.*

## 2.1 State-Owned Enterprises

### Development of State-Owned Enterprises

By 2024, total of SOEs in Indonesia is 68 companies (64 companies under the Ministry of BUMN and 4 companies under the Ministry of Finance) which operate in all business sectors. The number of SOEs in 2024 is 2 company less than the figure in 2023. The reduction occurred due to the restructuring of SOEs through the establishment of SOEs holding, mergers

akuisisi BUMN, sebagai salah satu upaya pemerintah untuk meningkatkan efisiensi, produktivitas, dan daya saing BUMN.

Beberapa kondisi dan informasi terbaru setelah laporan keuangan konsolidasi dari BUMN yang dirilis oleh Kementerian BUMN, yaitu:

1. Pada tanggal 24 Februari 2025 pemerintah menetapkan berlakunya UU No. 1 Tahun 2025 yang merupakan revisi ketiga atas Undang-undang No. 19 Tahun 2003 tentang Badan Usaha Milik Negara ("UU BUMN"). Selanjutnya pada tanggal 21 Maret 2025, pemerintah juga menetapkan Peraturan (PP) No. 15 yang merupakan tindak lanjut dr UU No.1 Tahun 2025. PP No. 15 Tahun 2025 ini mengatur tentang penambahan penyertaan modal Negara Republik Indonesia ke dalam modal saham PT Biro Klasifikasi Indonesia untuk pendirian Holding Operasional. Dengan UU No. 1 dan PP No. 15 Tahun 2025 ini, pemerintah mendirikan Badan Pengelola Investasi Daya Anagata Nusantara ("BPI Danantara") yang bertugas mengoptimalkan pengelolaan kekayaan negara melalui investasi strategis dari sumber daya alam dan

*and acquisitions of SOEs, as one of the government's efforts to improve the efficiency, productivity, and competitiveness of SOEs.*

*Several updated conditions and information that occurred after financial consolidation reports of SOEs released by the Ministry of State-Owned Enterprises were as follows:*

1. On Feb 24, 2025, the government enacted Law No. 1 of 2025 regarding the Third Amendment to Law No. 19 of 2003 concerning State-Owned Enterprises ("SOE Law"). Then on March 21, 2025, the government also issued Regulation (PP) No. 15 as a follow-up to Law No. 1 of 2025. This PP No. 15 of 2025 regulates the increase of the Indonesian government's capital participation in the share capital of PT Biro Klasifikasi Indonesia for the establishment of an Operational Holding.

*Based on Law No. 1 and PP No. 15 of 2025, the government established BPI Danantara, which was tasked with optimizing the management of state wealth through strategic investments from natural resources and state assets into sustainable projects. According to these two legal bases, BPI Danantara was an institution that carries out government duties in the management*

aset negara ke dalam proyek-proyek berkelanjutan. BPI Danantara juga membawahi Holding Operasional (PT Biro Klasifikasi Indonesia (Persero)) dan Holding Investasi. Berdasarkan kedua dasar hukum tersebut, BPI Danantara merupakan badan yang melaksanakan tugas pemerintah di bidang pengelolaan BUMN, dan bertanggung jawab kepada Presiden Republik Indonesia sesuai Pasal 3E (4) UU BUMN.

2. Dengan dibentuknya BPI Danantara, maka BUMN yang berada dalam pengelolaan Kementerian BUMN ada sebanyak 14 BUMN. 14 BUMN tersebut yaitu:

1. Perum Jasa Tirta I
2. Perum Jasa Tirta II
3. Perum Perhutani
4. Perum Perumnas
5. Perum Lembaga Penyelenggara Pelayanan Navigasi Penerbangan Indonesia (AirNav Indonesia)
6. Perum Damri
7. Perum BULOG
8. Perum Lembaga Kantor Berita Nasional Antara
9. Perum Percetakan Uang Republik Indonesia (PERURI)
10. Perum Percetakan Negara Republik Indonesia
11. PT Djakarta Lloyd (Persero)

*of state-owned enterprises and was accountable to the President of the Republic of Indonesia in accordance to pursuant with Article 3E (4) of the State-Owned Enterprises Law.*

2. *Following the BPI Danantara establishment the SOEs number remaining under the direct management of the State-Owned Enterprises Ministry was 14, namely:*

1. *Perum Jasa Tirta I*
2. *Perum Jasa Tirta II*
3. *Perum Perhutani*
4. *Perum Perumnas*
5. *Perum Lembaga Penyelenggara Pelayanan Navigasi Penerbangan Indonesia (AirNav Indonesia)*
6. *Perum Damri*
7. *Perum BULOG*
8. *Perum Lembaga Kantor Berita Nasional Antara*
9. *Perum Percetakan Uang Republik Indonesia (PERURI)*
10. *Perum Percetakan Negara Republik Indonesia*
11. *PT Djakarta Lloyd (Persero)*

12. PT Barata Indonesia (Persero)
13. PT Indah Karya (Persero)
14. PT Asuransi Jiwasraya (Persero)
3. Daftar 51 anak perusahaan BUMN yang memiliki saham seri A dan kewenangan pengelolaannya berada di BPI Danantara/PT Danantara Asset Management (Persero) selaku *Holding Operasional* adalah sebagai berikut:
  1. PT Perkebunan Nusantara I
  2. PT Perkebunan Nusantara IV
  3. PT Rekayasa Industri
  4. PT PANN Pembiayaan Maritim
  5. PT Bukit Asam Tbk
  6. PT Timah Tbk
  7. PT Aneka Tambang Tbk
  8. PT Perusahaan Gas Negara Tbk
  9. PT Indofarma Tbk
  10. PT Kimia Farma Tbk
  11. PT Asuransi Jasa Indonesia
  12. PT Jasa Raharja
  13. PT Jaminan Kredit Indonesia
  14. PT Asuransi Kredit Indonesia
  15. PT Energy Management Indonesia
  16. PT Pegadaian
  17. PT Permodalan Nasional Madani
  18. PT Hotel Indonesia Natour
  19. PT Sarinah
  20. PT Taman Wisata Candi Borobudur, Prambanan dan Ratu Boko
  21. PT Sucofindo
  22. PT Surveyor Indonesia

12. *PT Barata Indonesia (Persero)*
13. *PT Indah Karya (Persero)*
14. *PT Asuransi Jiwasraya (Persero)*
3. *The list of 51 State-Owned enterprise subsidiaries that hold Series A shares and whose management authority under BPI Danantara/PT Danantara Asset Management (Persero) as the Operational Holding was as follows:*
  1. *PT Perkebunan Nusantara I*
  2. *PT Perkebunan Nusantara IV*
  3. *PT Rekayasa Industri*
  4. *PT PANN Pembiayaan Maritim*
  5. *PT Bukit Asam Tbk*
  6. *PT Timah Tbk*
  7. *PT Aneka Tambang Tbk*
  8. *PT Perusahaan Gas Negara Tbk*
  9. *PT Indofarma Tbk*
  10. *PT Kimia Farma Tbk*
  11. *PT Asuransi Jasa Indonesia*
  12. *PT Jasa Raharja*
  13. *PT Jaminan Kredit Indonesia*
  14. *PT Asuransi Kredit Indonesia*
  15. *PT Energy Management Indonesia*
  16. *PT Pegadaian*
  17. *PT Permodalan Nasional Madani*
  18. *PT Hotel Indonesia Natour*
  19. *PT Sarinah*
  20. *PT Taman Wisata Candi Borobudur, Prambanan dan Ratu Boko*
  21. *PT Sucofindo*
  22. *PT Surveyor Indonesia*

23. PT Perikanan Indonesia  
 24. PT Berdikari  
 25. PT Sang Hyang Seri  
 26. PT Garam  
 27. PT Perusahaan Perdagangan  
 Indonesia  
 28. PT Nindya Karya  
 29. PT Kawasan Berikat Nusantara  
 30. PT Kawasan Industri  
 Wijayakusuma  
 31. PT Kawasan Industri Medan  
 32. PT Kawasan Industri Makassar  
 33. PT Balai Pustaka  
 34. PT Kliring Berjangka Indonesia  
 35. PT Perusahaan Pengelola Aset  
 36. PT Dahana  
 37. PT Pindad  
 38. PT Dirgantara Indonesia  
 39. PT PAL Indonesia  
 40. PT Industri Nuklir Indonesia  
 41. PT Semen Baturaja Tbk  
 42. PT Bank Syariah Indonesia Tbk  
 43. PT Indonesia Asahan Aluminium  
 44. PT Pengembangan Pariwisata  
 Indonesia  
 45. PT Angkasa Pura Indonesia  
 46. PT Petrokimia Gresik  
 47. PT Pupuk Kalimantan Timur  
 48. PT Pupuk Kujang  
 49. PT Pupuk Iskandar Muda  
 50. PT Pupuk Sriwidjaja Palembang  
 51. PT Biro Klasifikasi Indonesia

23. *PT Perikanan Indonesia*  
 24. *PT Berdikari*  
 25. *PT Sang Hyang Seri*  
 26. *PT Garam*  
 27. *PT Perusahaan Perdagangan*  
*Indonesia*  
 28. *PT Nindya Karya*  
 29. *PT Kawasan Berikat Nusantara*  
 30. *PT Kawasan Industri Wijayakusuma*  
 31. *PT Kawasan Industri Medan*  
 32. *PT Kawasan Industri Makassar*  
 33. *PT Balai Pustaka*  
 34. *PT Kliring Berjangka Indonesia*  
 35. *PT Perusahaan Pengelola Aset*  
 36. *PT Dahana*  
 37. *PT Pindad*  
 38. *PT Dirgantara Indonesia*  
 39. *PT PAL Indonesia*  
 40. *PT Industri Nuklir Indonesia*  
 41. *PT Semen Baturaja Tbk*  
 42. *PT Bank Syariah Indonesia Tbk*  
 43. *PT Indonesia Asahan Aluminium*  
 44. *PT Pengembangan Pariwisata*  
*Indonesia*  
 45. *PT Angkasa Pura Indonesia*  
 46. *PT Petrokimia Gresik*  
 47. *PT Pupuk Kalimantan Timur*  
 48. *PT Pupuk Kujang*  
 49. *PT Pupuk Iskandar Muda*  
 50. *PT Pupuk Sriwidjaja Palembang*  
 51. *PT Biro Klasifikasi Indonesia*

4. Keputusan Bersama Menteri BUMN No. SK-147/MBU/06/2025 dan Keputusan BPI Danantara No. SKB.04/DI-BP/VI/2025 tanggal 11 Juni 2025 tentang Penunjukan Perusahaan Perseroan (Persero) telah menunjuk PT Bahana Mitra Investa (BMI) sebagai *Holding Investasi* (HI) BUMN BPI Danantara.
5. PT Asuransi Jiwasraya (Persero) dilikuidasi berdasarkan keputusan RUPS No. S-30/MBU/01/2025 perihal Keputusan Anggota Dewan Komisiner Otoritas Jasa Keuangan ("OJK") No. KEP 9/D.05/2025 tanggal 16 Januari 2025 tentang Pencabutan Izin Usaha PT Asuransi Jiwasraya (Persero) dan Rapat Umum Pemegang Saham Efektif Pembubaran Perusahaan Perseroan (Persero) PT Asuransi Jiwasraya tanggal 22 Januari 2025.
6. PT Indah Karya (Persero) dinyatakan pailit oleh Majelis Hakim Pengadilan Niaga pada Pengadilan Negeri Jakarta Pusat per tanggal 26 November 2024 dalam Surat PT Perusahaan Pengelola Aset ("PPA") No. S-92/PPA/DU/0125 tanggal 9 Januari 2025 dan merujuk kepada Surat INDKA ke PPA No. U.7/47/11/XI/2024 tanggal 29 November 2024 perihal Pemberitahuan Hasil Putusan Sidang
4. *Joint Decree of the Minister of SOEs Minister No. SK-147/MBU/06/2025 and the Decree of BPI Danantara No. SKB.04/DI-BP/VI/2025 dated June 11, 2025, regarding the Designation of the Limited Liability Company (Persero) has been designated PT Bahana Mitra Investa (BMI) as the Investment Holding Company (HI) of SOEs-BPI Danantara.*
5. *PT Asuransi Jiwasraya (Persero): The entity entered liquidation based on the General Meeting of Shareholders (GMS) Decision No. S-30/MBU/01/2025 concerning the Decision of the Board of Commissioners of the Financial Services Authority (OJK) No. KEP 9/D.05/2025 dated January 16, 2025, regarding the Revocation of the Business License of PT Asuransi Jiwasraya (Persero), and the GMS on the Effective Dissolution of the Limited Liability Company (Persero) PT Asuransi Jiwasraya dated January 22, 2025.*
6. *PT Indah Karya (Persero): The entity was declared bankrupt by the Panel of Judges of the Commercial Court at the Central Jakarta District Court on November 26, 2024. This was cited in the Letter from PT Perusahaan Pengelola Aset ("PPA") No. S-92/PPA/DU/0125 dated January 9, 2025, referencing Letter INDKA to PPA No. U.7/47/11/XI/2024 dated November 29, 2024, regarding the Notification of*

Permohonan PKPU No. Perkara: 173/Pdt.Sus-PKPU/2024/PN.Niaga. Jkt.Pst (“Surat Pemberitahuan Kepailitan”).

7. PT Semen Kupang (Persero) dinyatakan pailit oleh Majelis Hakim Pengadilan Niaga pada Pengadilan Negeri Surabaya pada putusan per tanggal 15 September 2025 dalam Surat Putusan Nomor 29/Pdt.Sus-PKPU/2025/PN.Niaga.Sby.

*the Verdict on the Suspension of Debt Payment Obligations (PKPU) Case No. 173/Pdt.Sus-PKPU/2024/PN.Niaga. Jkt.Pst (“Bankruptcy Notification Letter”).*

7. *PT Semen Kupang (Persero): The entity was declared bankrupt by the Panel of Judges of the Commercial Court at the Surabaya District Court in a verdict dated September 15, 2025, under Decision Number 29/Pdt.Sus-PKPU/2025/PN.Niaga.Sby.*



Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
Ministry of SOEs and Ministry of Finance, processed

Gambar 1 Jumlah BUMN Menurut Jenisnya, 2020–2024  
Figure Number of State-Owned Enterprises by Type, 2020–2024

Berdasarkan jenis perusahaan BUMN, pada tahun 2024 terdapat 10 BUMN berbentuk Perum, 46 BUMN berbentuk Persero, dan 12 BUMN yang merupakan Persero Terbuka. Sektor industri

*Based on the classification of State-Owned Enterprises (SOEs), in 2024, there were 10 SOEs in the form of Perum, 46 SOEs in the form of Persero, and 12 SOEs that were Publicly Listed Companies (Persero Terbuka).*

pengolahan, keuangan dan asuransi serta transportasi & pergudangan merupakan sektor usaha yang paling banyak ditekuni oleh perusahaan penyumbang penerimaan negara.

*The Manufacturing, Finance and Insurance, and Transportation and Storage sectors were the business sectors most engaged in by these companies contributing to state revenue.*

Tabel 3.1 Jumlah BUMN Menurut Kategori Lapangan Usaha, 2020–2024  
 Table Number of State-Owned Enterprises by Industrial Category, 2020–2024

| Lapangan Usaha<br>Industry |                                                                                                                                                                                                        | Tahun/Year |      |      |                 |      |
|----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------|------|-----------------|------|
|                            |                                                                                                                                                                                                        | 2020       | 2021 | 2022 | 2023            | 2024 |
|                            | (1)                                                                                                                                                                                                    | (2)        | (3)  | (4)  | (5)             | (6)  |
| A                          | Pertanian, Kehutanan dan Perikanan<br><i>Agriculture, Forestry and Fishing</i>                                                                                                                         | 7          | 5    | 3    | 3               | 3    |
| B                          | Pertambangan dan Penggalian<br><i>Mining and Quarrying</i>                                                                                                                                             | 2          | 2    | 2    | 2               | 2    |
| C                          | Industri Pengolahan<br><i>Manufacturing</i>                                                                                                                                                            | 28         | 28   | 20   | 18 <sup>r</sup> | 16   |
| D                          | Pengadaan Listrik dan Gas<br><i>Electricity and Gas</i>                                                                                                                                                | 2          | 2    | 1    | 2               | 2    |
| E                          | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br><i>Water Supply; Sewerage, Waste Management, and Remediation Activities</i>                                                               | 2          | 2    | 2    | 2               | 2    |
| F                          | Konstruksi/ <i>Construction</i>                                                                                                                                                                        | 8          | 8    | 8    | 8 <sup>r</sup>  | 8    |
| G & H                      | Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br><i>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage</i> | 25         | 19   | 16   | 12 <sup>r</sup> | 12   |
| I & J                      | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br><i>Accommodation and Food Service Activities; Information and Communication</i>                                                      | 4          | 3    | 3    | 4               | 4    |
| K                          | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                           | 18         | 16   | 11   | 13              | 13   |
| L & M                      | Real Estat; Aktivitas Pofesional, Ilmiah dan Teknis<br><i>Real Estate; Professional, Scientific and Technical Activities</i>                                                                           | 15         | 10   | 7    | 6 <sup>r</sup>  | 6    |
| Jumlah/Total               |                                                                                                                                                                                                        | 111        | 95   | 77   | 70              | 68   |

Catatan/Notes:  
 r : angka revisi/revision

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
*Ministry of SOEs and Ministry of Finance, processed*

Selain itu, kondisi data laporan keuangan tahun 2024 yang disajikan dalam publikasi ini tidak mencakup laporan keuangan 9 perusahaan. Hal tersebut disebabkan oleh belum tersedianya laporan keuangan perusahaan yang audited hingga saat ini.

## Analisis Keuangan BUMN

Total aset agregat BUMN pada tahun 2024 tercatat mencapai 12.419,41 triliun rupiah, mengalami pertumbuhan sebesar 5,44 persen dibandingkan posisi tahun 2023 yang sebesar 11.779,14 triliun rupiah. Berdasarkan lapangan usaha, nilai aset terbesar didominasi oleh sektor Aktivitas Keuangan dan Asuransi (Kategori K) yang mencapai 6.873,67 triliun rupiah, sementara nilai aset terkecil berada pada sektor Pengadaan Air, Pengelolaan Sampah, Limbah, dan Daur Ulang (Kategori E) sebesar 3,47 triliun rupiah.

Sejalan dengan pertumbuhan aset, total ekuitas agregat meningkat sebesar 7,83 persen menjadi 3.821,10 triliun rupiah pada tahun 2024. Akumulasi ekuitas terbesar dicatatkan oleh sektor Pengadaan Listrik dan Gas (Kategori D) senilai 1.065,76 triliun rupiah, mengungguli sektor Aktivitas Keuangan dan Asuransi yang mencatatkan ekuitas sebesar 1.012,79 triliun rupiah. Adapun

*In addition, the 2024 financial statement data presented in this publication does not include the financial statements of 9 companies. This is due to the unavailability of audited financial statements for these companies of this publication's release.*

## Analysis of SOEs Financial

*The aggregate total assets of SOEs in 2024 was recorded at 12,419.41 trillion rupiah, representing a growth of 5.44 percent compared to the 2023 position of 11,779.14 trillion rupiah. By industry, the largest asset value was dominated by the Financial and Insurance Activities sector (Category K), reaching 6,873.67 trillion rupiah, while the smallest asset value was in the Water Supply; Sewerage, Waste Management, and Remediation Activities sector (Category E) at 3.47 trillion rupiah.*

*In line with asset growth, total aggregate equity increased by 7.83 percent to 3,821.10 trillion rupiah in 2024. The largest equity accumulation was recorded by the Electricity and Gas Supply sector (Category D) valued at 1,065.76 trillion rupiah, surpassing the Financial and Insurance Activities sector which recorded equity of 1,012.79 trillion rupiah. The smallest equity was found in Category E with a value of 2.75 trillion*

Tabel 3.2 Nilai Aset dan Ekuitas BUMN Menurut Kategori Lapangan Usaha (triliun rupiah), 2023 dan 2024  
Table Asset and Equity of SOEs by Industrial Category (trillion rupiahs), 2023 and 2024

| Lapangan Usaha<br>Industry |                                                                                                                                                                                                        | Aset/Assets |           |       | Ekuitas/Equity |          |       |
|----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------|-------|----------------|----------|-------|
|                            |                                                                                                                                                                                                        | 2023        | 2024      | %     | 2023           | 2024     | %     |
| (1)                        |                                                                                                                                                                                                        | (2)         | (3)       | (4)   | (5)            | (6)      | (7)   |
| A                          | Pertanian, Kehutanan dan Perikanan<br><i>Agriculture, Forestry and Fishing</i>                                                                                                                         | 213,68      | 220,77    | 3,32  | 113,79         | 121,82   | 7,06  |
| B                          | Pertambangan dan Penggalian<br><i>Mining and Quarrying</i>                                                                                                                                             | 1.666,04    | 1.743,82  | 4,67  | 769,25         | 872,47   | 13,42 |
| C                          | Industri Pengolahan<br><i>Manufacturing</i>                                                                                                                                                            | 371,40      | 369,28    | -0,57 | 175,18         | 186,66   | 6,55  |
| D                          | Pengadaan Listrik dan Gas<br><i>Electricity and Gas</i>                                                                                                                                                | 1.677,81    | 1.780,18  | 6,10  | 1.019,97       | 1.065,76 | 4,49  |
| E                          | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br><i>Water Supply; Sewerage, Waste Management, and Remediation Activities</i>                                                               | 3,28        | 3,47      | 6,00  | 2,50           | 2,75     | 9,92  |
| F                          | Konstruksi/<br><i>Construction</i>                                                                                                                                                                     | 567,73      | 578,86    | 1,96  | 203,36         | 242,86   | 19,42 |
| G & H                      | Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br><i>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage</i> | 387,67      | 425,60    | 9,78  | 98,38          | 107,17   | 8,94  |
| I & J                      | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br><i>Accommodation and Food Service Activities; Information and Communication</i>                                                      | 389,44      | 403,97    | 3,73  | 192,14         | 198,84   | 3,49  |
| K                          | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                           | 6.482,70    | 6.873,67  | 6,03  | 959,98         | 1.012,79 | 5,50  |
| L & M                      | Real Estat; Aktivitas Profesional, Ilmiah dan Teknis<br><i>Real Estate; Professional, Scientific and Technical Activities</i>                                                                          | 19,38       | 19,78     | 2,05  | 9,13           | 9,98     | 9,31  |
| Jumlah/Total               |                                                                                                                                                                                                        | 11.779,14   | 12.419,41 | 5,44  | 3.543,68       | 3.821,10 | 7,83  |

Catatan/Notes:  
Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primissima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
Does not include financial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primissima, PT Semen Kupang, and PT Varuna Tirta Prakasya

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
Ministry of SOEs and Ministry of Finance, processed

Tabel 3.3 Nilai Pendapatan dan Laba Bersih BUMN Menurut Kategori Lapangan Usaha (triliun rupiah), 2023 dan 2024  
*Revenue and Net Profit of SOEs by Industrial Category (trillion rupiahs), 2023 and 2024*

| Lapangan Usaha<br><i>Industry</i> |                                                                                                                                                                                                        | Pendapatan/Revenue |          |       | Laba Bersih/Net Profit |        |         |
|-----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|----------|-------|------------------------|--------|---------|
|                                   |                                                                                                                                                                                                        | 2023               | 2024     | %     | 2023                   | 2024   | %       |
| (1)                               |                                                                                                                                                                                                        | (2)                | (3)      | (4)   | (5)                    | (6)    | (7)     |
| A                                 | Pertanian, Kehutanan dan Perikanan<br><i>Agriculture, Forestry and Fishing</i>                                                                                                                         | 75,18              | 80,17    | 6,64  | 0,78                   | 3,60   | 364,22  |
| B                                 | Pertambangan dan Penggalian<br><i>Mining and Quarrying</i>                                                                                                                                             | 1.187,90           | 1.237,70 | 4,19  | 101,17                 | 95,89  | -5,21   |
| C                                 | Industri Pengolahan<br><i>Manufacturing</i>                                                                                                                                                            | 169,13             | 172,14   | 1,78  | 3,79                   | 7,31   | 92,88   |
| D                                 | Pengadaan Listrik dan Gas<br><i>Electricity and Gas</i>                                                                                                                                                | 488,43             | 546,54   | 11,90 | 22,29                  | 18,04  | -19,09  |
| E                                 | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br><i>Water Supply; Sewerage, Waste Management, and Remediation Activities</i>                                                               | 1,66               | 1,77     | 6,31  | 0,21                   | 0,28   | 34,53   |
| F                                 | Konstruksi/<br><i>Construction</i>                                                                                                                                                                     | 130,05             | 133,98   | 3,02  | -2,66                  | 2,60   | -197,75 |
| G & H                             | Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br><i>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage</i> | 182,79             | 208,98   | 14,33 | 12,60                  | 7,08   | -43,80  |
| I & J                             | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br><i>Accommodation and Food Service Activities; Information and Communication</i>                                                      | 174,22             | 182,14   | 4,55  | 33,38                  | 33,32  | -0,19   |
| K                                 | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                           | 638,12             | 701,07   | 9,86  | 153,26                 | 153,03 | -0,15   |
| L & M                             | Real Estat; Aktivitas Profesional, Ilmiah dan Teknis<br><i>Real Estate; Professional, Scientific, and Technical Activities</i>                                                                         | 8,72               | 9,70     | 11,23 | 0,88                   | 1,03   | 17,15   |
| Jumlah/Total                      |                                                                                                                                                                                                        | 3.056,21           | 3.274,19 | 7,13  | 325,70                 | 322,18 | -1,08   |

Catatan/Notes:

Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
*Does not include financial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, and PT Varuna Tirta Prakasya*

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
*Ministry of SOEs and Ministry of Finance, processed*

ekuitas terkecil terdapat pada Kategori E dengan nilai 2,75 triliun rupiah.

Dari sisi kinerja operasional, total pendapatan BUMN tahun 2024 tumbuh sebesar 7,13 persen menjadi 3.274,19 triliun rupiah. Peningkatan persentase pendapatan tertinggi terjadi pada kelompok Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor, serta Transportasi dan Pergudangan (Kategori G & H) sebesar 14,33 persen, diikuti oleh sektor Pengadaan Listrik dan Gas (Kategori D) yang tumbuh 11,90 persen. Secara nominal, sektor Pertambangan dan Penggalian (Kategori B) memberikan kontribusi pendapatan terbesar senilai 1.237,70 triliun rupiah.

Laba bersih agregat BUMN mengalami koreksi tipis sebesar 1,08 persen, turun dari 325,70 triliun rupiah pada tahun 2023 menjadi 322,18 triliun rupiah pada tahun 2024. Sektor Aktivitas Keuangan dan Asuransi (Kategori K) tetap menjadi penyumbang laba terbesar dengan nilai 153,03 triliun rupiah. Kinerja pemulihan yang signifikan terlihat pada sektor Konstruksi (Kategori F) yang berhasil mencatatkan laba 2,60 triliun rupiah setelah mengalami kerugian pada tahun sebelumnya, serta sektor Pertanian, Kehutanan, dan Perikanan (Kategori A) yang mencatat lonjakan pertumbuhan laba sebesar 364,22 persen.

rupiah.

*In terms of operational performance, total SOE revenue in 2024 grew by 7.13 percent to 3,274.19 trillion rupiah. The highest percentage increase in revenue occurred in the Wholesale and Retail Trade; Repair of Motor Vehicles and Motorcycles; Transportation and Storage group (Category G & H) at 14.33 percent, followed by the Electricity and Gas Supply sector (Category D) which grew by 11.90 percent. Nominally, the Mining and Quarrying sector (Category B) provided the largest revenue contribution, valued at 1,237.70 trillion rupiah.*

*Aggregate net profit of SOEs experienced a slight correction of 1.08 percent, declining from 325.70 trillion rupiah in 2023 to 322.18 trillion rupiah in 2024. The Financial and Insurance Activities sector (Category K) remained the largest profit contributor with a value of 153.03 trillion rupiah. Significant recovery performance was seen in the Construction sector (Category F), which successfully recorded a profit of 2.60 trillion rupiah after suffering a loss in the previous year, as well as the Agriculture, Forestry, and Fishing sector (Category A) which recorded a surge in profit growth of 364.22 percent*

Dari tingkat kesehatan posisi keuangan Portofolio BUMN, efektivitas perusahaan bisa dinilai melalui analisis rasio keuangan diantaranya:

a) Rasio profitabilitas yang diukur dengan *Profit Margin* dan *Return on Equity* (ROEs), semakin besar rasio ini, semakin besar kemampuan perusahaan menghasilkan laba; dan

b) Rasio solvabilitas yang diukur dari proporsi kewajiban terhadap aset, semakin kecil rasio ini, semakin baik.

Kinerja profitabilitas agregat seluruh lapangan usaha pada tahun 2024 mengalami penurunan dibandingkan tahun sebelumnya, ditandai dengan terkoreksinya rata-rata *Return on Equity* (ROE) menjadi 8,43 persen dan *profit margin* menjadi 9,84 persen. Di tengah penurunan indikator profitabilitas tersebut, struktur modal agregat menunjukkan sedikit perubahan dengan rasio solvabilitas yang turun tipis menjadi 69,23 persen.

Sektor Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi mencatatkan tingkat profitabilitas tertinggi pada tahun 2024 (ROE 16,76 persen), meskipun angka tersebut lebih rendah dibandingkan capaian tahun 2023 (ROE 17,38 persen). Sektor Konstruksi menunjukkan pemulihan kinerja yang signifikan dengan berhasil

*Regarding the financial health of the SOE Portfolio, corporate effectiveness can be assessed through financial ratio analysis, including:*

*a) Profitability ratios measured by profit margin and Return on Equity (ROE); the higher this ratio, the greater the company's ability to generate profit; and*

*b) Solvency ratios measured by the proportion of liabilities to assets; the smaller this ratio, the better.*

*Aggregate profitability performance across all industries in 2024 experienced a decline compared to the previous year, marked by a correction in the average Return on Equity (ROE) to 8.43 percent and Profit Margin to 9.84 percent. Amidst the decline in profitability indicators, the aggregate capital structure showed slight change with the solvency ratio decreasing marginally to 69.23 percent.*

*The Accommodation and Food Service Activities; Information and Communication group recorded the highest profitability level in 2024 (ROE 16.76 percent), although this figure was lower compared to the 2023 achievement (ROE 17.38 percent). The Construction sector showed significant performance recovery by successfully reversing the negative position in 2023 to*

Tabel 3.4 *Return on Equity, Profit Margin, dan Solvabilitas BUMN Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024*  
*Return on Equity, Profit Margin, and Solvency of SOEs by Industrial Category (percent), 2023 and 2024*

| Lapangan Usaha<br>Industry |                                                                                                                                                                                                        | Return on Equity |       | Profit Margin |       | Solvabilitas |       |
|----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-------|---------------|-------|--------------|-------|
|                            |                                                                                                                                                                                                        | 2023             | 2024  | 2023          | 2024  | 2023         | 2024  |
| (1)                        |                                                                                                                                                                                                        | (2)              | (3)   | (4)           | (5)   | (6)          | (7)   |
| A                          | Pertanian, Kehutanan dan Perikanan<br><i>Agriculture, Forestry and Fishing</i>                                                                                                                         | 0,68             | 2,95  | 1,03          | 4,49  | 46,75        | 44,82 |
| B                          | Pertambangan dan Penggalian<br><i>Mining and Quarrying</i>                                                                                                                                             | 13,15            | 10,99 | 8,52          | 7,75  | 53,83        | 49,97 |
| C                          | Industri Pengolahan<br><i>Manufacturing</i>                                                                                                                                                            | 2,16             | 3,92  | 2,24          | 4,25  | 52,83        | 49,45 |
| D                          | Pengadaan Listrik dan Gas<br><i>Electricity and Gas</i>                                                                                                                                                | 2,19             | 1,69  | 4,56          | 3,30  | 39,21        | 40,13 |
| E                          | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br><i>Water Supply; Sewerage, Waste Management, and Remediation Activities</i>                                                               | 8,25             | 10,10 | 12,42         | 15,71 | 23,60        | 20,77 |
| F                          | Konstruksi/ <i>Construction</i>                                                                                                                                                                        | -1,31            | 1,07  | -2,04         | 1,94  | 64,18        | 58,04 |
| G & H                      | Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br><i>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage</i> | 12,81            | 6,61  | 6,89          | 3,39  | 74,62        | 74,82 |
| I & J                      | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br><i>Accommodation and Food Service Activities; Information and Communication</i>                                                      | 17,38            | 16,76 | 19,16         | 18,29 | 50,66        | 50,78 |
| K                          | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                           | 15,96            | 15,11 | 24,02         | 21,83 | 85,19        | 85,27 |
| L & M                      | Real Estat; Aktivitas Pofesional, Ilmiah dan Teknis<br><i>Real Estate; Professional, Scientific and Technical Activities</i>                                                                           | 9,66             | 10,35 | 10,11         | 10,65 | 52,90        | 49,55 |
| Jumlah/ <i>Total</i>       |                                                                                                                                                                                                        | 9,19             | 8,43  | 10,66         | 9,84  | 69,92        | 69,23 |

Catatan/Notes:  
 Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
*Does not include finansial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, and PT Varuna Tirta Prakasya*

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
*Ministry of SOEs and Ministry of Finance, processed*

Tabel 3.5 *Return on Equity, Profit Margin, dan Solvabilitas BUMN Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024*  
*Return on Equity, Profit Margin, and Solvency of SOEs by Industrial Category (percent), 2023 and 2024*

|              | Jenis BUMN<br>Type of SOEs                  | Return on Equity |       | Profit Margin |       | Solvabilitas |       |
|--------------|---------------------------------------------|------------------|-------|---------------|-------|--------------|-------|
|              |                                             | 2023             | 2024  | 2023          | 2024  | 2023         | 2024  |
|              | (1)                                         | (2)              | (3)   | (4)           | (5)   | (6)          | (7)   |
| 1            | Perusahaan Umum<br>Public Company           | 6,05             | 3,13  | 3,51          | 1,55  | 57,49        | 58,83 |
| 2            | Perusahaan Perseroan<br>Persero Company     | 6,02             | 5,55  | 6,94          | 6,56  | 52,40        | 51,02 |
| 3            | Perseroan Terbuka<br>Public Persero Company | 16,55            | 15,32 | 20,13         | 18,17 | 83,74        | 83,58 |
| Jumlah/Total |                                             | 9,19             | 8,43  | 10,66         | 9,84  | 69,92        | 69,23 |

Catatan/Notes:  
 Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primissima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
 Does not include financial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primissima, PT Semen Kupang, and PT Varuna Tirta Prakasya

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
*Ministry of SOEs and Ministry of Finance, processed*

membalikkan posisi negatif pada tahun 2023 menjadi positif pada tahun 2024, baik pada indikator ROE maupun profit margin. Tren peningkatan serupa terlihat pada sektor pertanian, kehutanan, dan perikanan serta sektor pengadaan air dan pengelolaan sampah. Sebaliknya, koreksi kinerja profitabilitas yang cukup dalam dialami oleh kelompok perdagangan besar dan eceran serta transportasi dan pergudangan, dengan penurunan ROE dan profit margin yang signifikan. Adapun dari sisi risiko keuangan, sektor aktivitas keuangan dan asuransi konsisten mencatatkan rasio solvabilitas tertinggi dibandingkan sektor lainnya, mencapai 85,27 persen pada tahun 2024.

positive in 2024, both in ROE and Profit Margin indicators. A similar upward trend was observed in the agriculture, forestry, and fishing sector as well as the water supply and waste management sector. Conversely, a deep correction in profitability performance was experienced by the Wholesale and Retail Trade; and Transportation and Storage group, with significant declines in ROE and profit margin. Regarding financial risk, the financial and insurance activities sector consistently recorded the highest solvency ratio compared to other sectors, reaching 85.27 percent in 2024.

Kinerja profitabilitas BUMN menurut status badan hukum memperlihatkan perbedaan capaian yang signifikan, di mana kelompok Perseroan Terbuka mencatatkan tingkat pengembalian ekuitas dan margin keuntungan tertinggi pada tahun 2024 dibandingkan jenis BUMN lainnya. Dominasi kinerja ini tercermin dari indikator *return on equity* (ROE) Perseroan Terbuka yang mencapai 15,32 persen dan *profit margin* sebesar 18,17 persen. Indikator solvabilitas tertinggi tercatat juga pada kelompok Perusahaan Perseroan Terbuka sebesar 83,58 persen, diikuti oleh Perusahaan Umum (Perum) sebesar 58,83 persen, sedangkan Perusahaan Perseroan (Persero) memiliki rasio solvabilitas terendah pada level 51,02 persen.

## 2.2 Badan Usaha Milik Daerah

### Perkembangan Badan Usaha Milik Daerah (BUMD)

Keberadaan Badan Usaha Milik Daerah menjadi harapan Pemerintah Daerah (Pemda) dalam menunjang perekonomian daerah. Di samping itu, bagian laba BUMD dapat menambah Pendapatan Asli Daerah sesuai kepemilikan saham masing-masing di BUMD tersebut.

*Profitability performance of SOEs by legal entity status showed significant differences in achievement, where the Public Listed Company (Perseroan Terbuka) group recorded the highest return on equity and profit margin in 2024 compared to other types of SOEs. This performance dominance was reflected in the return on equity (ROE) indicator of Public Listed Companies reaching 16.53 percent and profit margin of 19.79 percent. Meanwhile, solvency indicators showed an opposite pattern, where the highest solvency ratio was recorded in Public Listed Companies at 83.58 percent, followed by the Public Corporation (Perum) at 58.83 percent, while the Limited Liability Company (Persero) had the lowest solvency ratio at the level of 51.02 percent.*

## 2.2 Regional-Owned Enterprises

### Development of Regional Owned Enterprises (ROEs)

*The existence of ROEs provide a potential support for the local government to develop regional economy. In addition, the ROEs profits can increase the local government revenue as result of share Owneds on the ROEs.*

Tabel 3.6 Jumlah BUMD Menurut Provinsi, 2024  
Table Number of Regional-Owned Enterprises by Province, 2024

| No           | Provinsi<br>Province                                           | Aktif<br>Active | Sampel<br>tidak<br>eligible<br>Not<br>eligible<br>sample | Tidak<br>bersedia<br>diwawan-<br>carai<br>Declines to<br>be inter-<br>viewed | Jumlah<br>Total |
|--------------|----------------------------------------------------------------|-----------------|----------------------------------------------------------|------------------------------------------------------------------------------|-----------------|
| (1)          | (2)                                                            | (3)             | (4)                                                      | (5)                                                                          | (6)             |
| 1            | Nanggroe Aceh Darussalam                                       | 35              | 5                                                        | 1                                                                            | 41              |
| 2            | Sumatera Utara                                                 | 38              | –                                                        | –                                                                            | 38              |
| 3            | Sumatera Barat                                                 | 25              | 1                                                        | –                                                                            | 26              |
| 4            | Riau                                                           | 33              | –                                                        | –                                                                            | 33              |
| 5            | Jambi                                                          | 18              | –                                                        | 1                                                                            | 19              |
| 6            | Sumatera Selatan                                               | 39              | –                                                        | –                                                                            | 39              |
| 7            | Bengkulu                                                       | 12              | –                                                        | –                                                                            | 12              |
| 8            | Lampung                                                        | 24              | –                                                        | –                                                                            | 24              |
| 9            | Bangka Belitung                                                | 11              | –                                                        | –                                                                            | 11              |
| 10           | Kepulauan Riau                                                 | 13              | –                                                        | –                                                                            | 13              |
| 11           | DKI Jakarta                                                    | 14              | –                                                        | –                                                                            | 14              |
| 12           | Jawa Barat                                                     | 89              | –                                                        | –                                                                            | 89              |
| 13           | Jawa Tengah                                                    | 169             | –                                                        | –                                                                            | 169             |
| 14           | DI Yogyakarta                                                  | 18              | –                                                        | 1                                                                            | 19              |
| 15           | Jawa Timur                                                     | 107             | 1                                                        | 1                                                                            | 109             |
| 16           | Banten                                                         | 26              | –                                                        | –                                                                            | 26              |
| 17           | Bali                                                           | 24              | –                                                        | –                                                                            | 24              |
| 18           | Nusa Tenggara Barat                                            | 22              | –                                                        | –                                                                            | 22              |
| 19           | Nusa Tenggara Timur                                            | 28              | –                                                        | 1                                                                            | 29              |
| 20           | Kalimantan Barat                                               | 21              | –                                                        | 1                                                                            | 22              |
| 21           | Kalimantan Tengah                                              | 26              | –                                                        | 1                                                                            | 27              |
| 22           | Kalimantan Selatan                                             | 31              | –                                                        | 1                                                                            | 32              |
| 23           | Kalimantan Timur                                               | 27              | –                                                        | 1                                                                            | 28              |
| 24           | Kalimantan Utara                                               | 14              | –                                                        | –                                                                            | 14              |
| 25           | Sulawesi Utara                                                 | 21              | –                                                        | 1                                                                            | 22              |
| 26           | Sulawesi Tengah                                                | 13              | –                                                        | 2                                                                            | 15              |
| 27           | Sulawesi Selatan                                               | 45              | 1                                                        | –                                                                            | 46              |
| 28           | Sulawesi Tenggara                                              | 21              | 5                                                        | –                                                                            | 26              |
| 29           | Gorontalo                                                      | 7               | –                                                        | –                                                                            | 7               |
| 30           | Sulawesi Barat                                                 | 5               | –                                                        | –                                                                            | 5               |
| 31           | Maluku                                                         | 11              | 2                                                        | –                                                                            | 13              |
| 32           | Maluku Utara                                                   | 8               | 4                                                        | –                                                                            | 12              |
| 33           | Papua Barat dan Papua Barat<br>Daya                            | 2               | –                                                        | 1                                                                            | 3               |
| 34           | Papua, Papua Selatan,<br>Papua Tengah, dan Papua<br>Pegunungan | 7               | 1                                                        | –                                                                            | 8               |
| Jumlah/Total |                                                                | 1.004           | 20                                                       | 13                                                                           | 1.037           |

Berdasarkan hasil kegiatan updating Direktori BUMD Tahun 2025, perusahaan BUMD di Indonesia pada tahun 2024 ada sebanyak 1.037 perusahaan. Dari jumlah tersebut, sebanyak 1.004 perusahaan berstatus aktif, 20 perusahaan berstatus sampel tidak eligibel, serta 13 perusahaan aktif namun tidak bersedia diwawancarai (Tabel 3.6.). Sehingga data BUMD dalam publikasi ini mencakup sebanyak 1.037 perusahaan BUMD.

### **Aset, Ekuitas, dan Laba Bersih BUMD menurut Kategori Lapangan Usaha**

Indikator aset, ekuitas, dan laba bersih BUMD per kategori usaha dapat dilihat pada Tabel 3.7. Pada tahun 2024, diketahui bahwa dominasi tertinggi dari ketiga indikator BUMD (aset, ekuitas dan laba bersih), terdapat di kategori lapangan usaha aktivitas keuangan dan asuransi, yang memiliki aset sebesar 1.091,47 triliun rupiah, ekuitas sebesar 144,14 triliun rupiah dan laba bersih sebesar 15,78 triliun rupiah. Data tersebut juga menunjukkan kontribusi kategori lapangan usaha aktivitas keuangan dan asuransi, mencapai 84 persen dari total aset seluruh BUMD serta menyumbang 59 persen total laba bersih seluruh BUMD.

*Based on the results of the 2025 ROEs Directory updating activities, there are 1,037 ROEs companies in Indonesia in 2024. Of this number, 1,004 companies have active status, 20 other companies have not eligible sample status, and 13 active companies which declines to be interviewed (Table 3.6.). So the ROEs data in this publication covers 1,037 ROEs companies.*

### **Assets, Equity and Net Profit of ROEs by Industrial Categories**

*The indicators of assets, equity and net profit by industrial categories can be seen in the Table 3.7. In 2024, ROEs of financial services and insurances have the highest value of assets, equity and net profits. The businesses in this category have assets, equity and net profits as much as, 1,091.47 trillions, 144.14 trillions and 15.78 trillion rupiahs respectively. The figures also show the high contribution of ROEs in financial services and insurances to total assets and profits of ROEs as many as 84 percent and 59 percent respectively.*

Tabel 3.7 Nilai Aset, Ekuitas, dan Laba Bersih BUMD Menurut Kategori Lapangan Usaha (juta rupiah), 2024  
*Asset Value, Equity, and Net Profit of ROEs by Industrial Category (million rupiahs), 2024*

|   | Lapangan Usaha<br><i>Industry</i>                                                                                                                                                                                         | Total Aset<br><i>Assets</i> | Ekuitas<br><i>Equity</i> | Laba Bersih<br><i>Net Profit</i> |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|--------------------------|----------------------------------|
|   | (1)                                                                                                                                                                                                                       | (2)                         | (3)                      | (4)                              |
| A | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 11.839.160,93               | 2.584.072,35             | 114.928,47                       |
| B | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 6.161.918,87                | 3.153.173,13             | 873.683,38                       |
| C | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 1.522.128,26                | 1.339.066,33             | -191.863,57                      |
| D | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 3.142.953,40                | 2.453.805,98             | 260.293,67                       |
| E | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 53.568.736,30               | 46.644.140,99            | 1.613.826,35                     |
| F | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 298.558,98                  | 216.394,32               | -11.952,38                       |
| G | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 3.526.832,61                | 3.203.412,19             | -435.665,03                      |
| H | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 69.138.507,73               | 60.938.716,83            | 2.596.728,36                     |
| I | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 2.907.786,73                | 2.652.462,23             | -44.592,53                       |
| J | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 1.471,35                    | 989,18                   | 11,26                            |
| K | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 1.091.468.835,54            | 144.139.832,30           | 15.781.322,36                    |
| L | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 21.859.422,52               | 17.452.787,99            | 5.482.434,86                     |
| M | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | 26.279,82                   | 19.981,17                | -1.604,87                        |
| N | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 5.561.063,15                | 5.175.205,58             | -10.533,15                       |
| Q | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 187.010,67                  | 171.241,08               | 26.314,86                        |
| R | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 10.335.038,98               | 8.390.046,81             | 191.014,55                       |
|   | <b>Jumlah/Total</b>                                                                                                                                                                                                       | <b>1.281.545.705,84</b>     | <b>298.535.328,47</b>    | <b>26.244.346,59</b>             |

BUMD di lapangan usaha transportasi dan pergudangan memiliki total aset, ekuitas, dan laba bersih terbesar kedua setelah lapangan usaha aktivitas keuangan dan asuransi. Besarnya aset mencapai 69,14 triliun rupiah, ekuitas sebesar 60,94 triliun rupiah, dan memiliki laba bersih sebesar 2,60 triliun rupiah.

**Persentase Jenis Aset terhadap Total Aset BUMD**

Tabel 3.8. menunjukkan besaran persentase masing-masing jenis aset terhadap total aset di masing-masing lapangan usaha tahun 2024. Secara keseluruhan, aset BUMD terbagi ke dalam 83,72 persen aset lancar, 4,11 persen investasi dan penyertaan, 9,31 persen aset tetap dan 2,87 persen aset lainnya.

BUMD pada Lapangan Usaha Aktivitas Keuangan dan Asuransi serta Lapangan Usaha Pertanian, Kehutanan dan Perikanan memiliki persentase aset lancar sangat besar yaitu masing-masing sebesar 93,55 persen dan 85,92 persen. Sedangkan proporsi aset lancar terhadap total aset yang terkecil berada pada lapangan usaha Kesenian, hiburan dan rekreasi hanya 4,82 persen.

Hal ini menunjukkan bahwa lapangan usaha aktivitas keuangan dan asuransi merupakan perusahaan milik daerah

*ROEs in industry of transportation and storage has the second largest of total assets, equity and net profit after the financial and insurance business fields. This category has value of assets reaches 69.14 trillion rupiahs, equity is as much as 60.94 trillion rupiahs, and has a net profit of 2.60 trillion rupiahs.*

**Percentage of Types of Assets to Total Assets of ROEs**

*Table 3.8. shows the percentage of each type of asset to total assets in 2024. In general, the assets of ROEs are grouped into 83.72 percent of current assets, 4.11 percent of investment, 9.31 percent of fixed assets and 2.87 percent of other assets.*

*ROEs in the Industry of Financial and Insurance Activities and Agriculture, Forestry and Fishing had very large percentage of current assest, which reach 93.55 percent and 85.92 percent respectively. While the smallest proportion of current assets to total assets was Arts, Entertainment and Recreation as much as 4.82 percent.*

*This information indicates that the industry of financial and insurance activities is a regional owned company with the highest*

Tabel 3.8 Persentase Jenis Aset Terhadap Total Aset menurut Kategori Lapangan Usaha, 2024  
 Table Percentage of Types of Assets to Total Assets by Industrial Category, 2024

|   | Lapangan Usaha<br>Industry                                                                                                                                                                                                                 | Aset<br>Lancar<br>Current<br>Asset | Investasi &<br>Penyertaan<br>Investment<br>& Inclusion | Aset<br>Tetap<br>Fixed<br>Assets | Aset<br>Lainn-<br>ya<br>Other<br>Asset | Total<br>Aset<br>Total<br>Asset |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|--------------------------------------------------------|----------------------------------|----------------------------------------|---------------------------------|
|   | (1)                                                                                                                                                                                                                                        | (2)                                | (3)                                                    | (4)                              | (5)                                    | (6)                             |
| A | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                                             | 85,92                              | 0,07                                                   | 5,43                             | 8,57                                   | 100,00                          |
| B | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                                 | 60,66                              | 9,61                                                   | 8,51                             | 21,22                                  | 100,00                          |
| C | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                                                | 34,13                              | 2,50                                                   | 57,41                            | 5,96                                   | 100,00                          |
| D | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air<br/>conditioning supply</i>                                                                                                                                                | 42,60                              | 23,45                                                  | 21,94                            | 12,01                                  | 100,00                          |
| E | Pengadaan air; pengelolaan sampah,<br>limbah, dan daur ulang<br><i>Water supply; sewerage, waste<br/>management and remediation activities</i>                                                                                             | 29,30                              | 2,69                                                   | 59,77                            | 8,24                                   | 100,00                          |
| F | Konstruksi/ <i>Construction</i>                                                                                                                                                                                                            | 32,50                              | 22,59                                                  | 22,55                            | 22,36                                  | 100,00                          |
| G | Perdagangan besar dan eceran;<br>reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of<br/>motor vehicles and motorcycles</i>                                                                                        | 57,77                              | 7,44                                                   | 21,53                            | 13,26                                  | 100,00                          |
| H | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                                          | 19,23                              | 0,99                                                   | 62,31                            | 17,47                                  | 100,00                          |
| I | Penyediaan akomodasi dan makan<br>minum<br><i>Accommodation and food service<br/>activities</i>                                                                                                                                            | 10,68                              | 2,36                                                   | 78,75                            | 8,21                                   | 100,00                          |
| J | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                                           | 40,91                              | -                                                      | 59,09                            | -                                      | 100,00                          |
| K | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                                               | 93,55                              | 3,95                                                   | 1,40                             | 1,09                                   | 100,00                          |
| L | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                                  | 16,80                              | 24,85                                                  | 52,98                            | 5,36                                   | 100,00                          |
| M | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical<br/>activities</i>                                                                                                                                        | 35,83                              | 55,50                                                  | 7,61                             | 1,05                                   | 100,00                          |
| N | Jasa Persewaan dan Sewa<br>Guna Usaha Tanpa Hak Opsi,<br>Ketenagakerjaan, Agen Perjalanan dan<br>Penunjang Usaha Lainnya<br><i>Rental and leasing, employment<br/>activities, travel agency, and other<br/>business support activities</i> | 7,34                               | 0,21                                                   | 38,57                            | 53,88                                  | 100,00                          |
| Q | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                                       | 19,59                              | -                                                      | 80,34                            | 0,07                                   | 100,00                          |
| R | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                                               | 4,82                               | 0,98                                                   | 88,22                            | 5,97                                   | 100,00                          |
|   | Jumlah/ <i>Total</i>                                                                                                                                                                                                                       | 83,72                              | 4,11                                                   | 9,31                             | 2,87                                   | 100,00                          |

dengan tingkat likuiditas tertinggi, sedangkan Lapangan Usaha Kesenian, Hiburan dan Rekreasi sulit dalam hal pencairan asetnya.

Besarnya persentase investasi dan penyertaan terhadap total aset yang terbesar berada pada lapangan usaha jasa profesional, ilmiah dan teknis yaitu sebesar 55,50 persen. Sedangkan yang terkecil berada di lapangan usaha Informasi dan Komunikasi; dan Jasa Kesehatan dan Kegiatan Sosial yang tidak memiliki nilai investasi.

Selanjutnya, untuk lapangan usaha kesenian, hiburan dan rekreasi mempunyai porsi aset tetap terbesar yaitu 88,22 persen. Persentase terkecil ada pada lapangan usaha aktivitas keuangan dan asuransi dengan hanya 1,40 persen.

**Persentase Jenis Liabilitas dan Ekuitas terhadap Total Liabilitas–Ekuitas BUMD**

Liabilitas merupakan sumber harta (aset), yang dapat berasal dari kreditur (hutang) dan pemilik perusahaan (ekuitas). Tabel 3.9. menunjukkan persentase jenis liabilitas terhadap total liabilitas dan ekuitas menurut lapangan usaha tahun 2024. Liabilitas dan ekuitas BUMD tersusun dari 59,11 persen bagian liabilitas lancar, 17,59 persen bagian liabilitas jangka panjang serta 23,29 persen ekuitas.

*level of liquidity. In contrast, the industry of Arts, Entertainment and Recreation is facing difficulty in terms of disbursement of assets.*

*The largest percentage of investment to total assets is in the industry of professional, scientific, and technical activities with 55.50 percent. In the opposite, the smallest percentage is in the Information & Communication; and Human Health and Social Work Activities that have no investment value.*

*Furthermore, for the industry of arts, entertainment and recreation of largest fixed assets which is 88.22 percent. While the smallest percentage of fixed assets is in the industry of financial and insurance activities, which is only 1.40 percent.*

**Percentage of Types of Liabilities and Equities to Total Liabilities–Equities of ROEs**

*Liability is the source of assets, which can come from creditors (debt) and owner of the company (equity). Table 3.9. shows the percentage liability type to total by industry for 2024. Liability and equity of ROEs are composed of current debt 59.11 percent, long-term debt 17.59 percent and equity 23.29 percent.*

Tabel 3.9 Persentase Jenis Liabilitas dan Ekuitas terhadap Total Liabilitas–Ekuitas BUMD menurut Kategori Lapangan Usaha, 2024  
*Percentage of Type of Liabilities and Equities to Total Liabilities–Equities of ROEs by Industrial Category, 2024*

|   | Lapangan Usaha<br><i>Industry</i>                                                                                                                                                                                                          | Liabilitas<br>Lancar<br><i>Current<br/>Liabilities</i> | Liabilitas<br>Jangka<br>Panjang<br><i>Long–Term<br/>Liabilities</i> | Ekuitas<br><i>Equity</i> | Total<br><i>Total</i> |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|---------------------------------------------------------------------|--------------------------|-----------------------|
|   | (1)                                                                                                                                                                                                                                        | (2)                                                    | (3)                                                                 | (4)                      | (5)                   |
| A | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                                             | 77,21                                                  | 0,96                                                                | 21,83                    | 100,00                |
| B | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                                 | 31,80                                                  | 17,03                                                               | 51,17                    | 100,00                |
| C | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                                                | 6,10                                                   | 5,92                                                                | 87,97                    | 100,00                |
| D | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air<br/>conditioning supply</i>                                                                                                                                                | 9,27                                                   | 12,66                                                               | 78,07                    | 100,00                |
| E | Pengadaan air; pengelolaan sampah,<br>limbah, dan daur ulang<br><i>Water supply; sewerage, waste<br/>management and remediation<br/>activities</i>                                                                                         | 7,25                                                   | 5,68                                                                | 87,07                    | 100,00                |
| F | Konstruksi/ <i>Construction</i>                                                                                                                                                                                                            | 18,00                                                  | 9,52                                                                | 72,48                    | 100,00                |
| G | Perdagangan besar dan eceran;<br>reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of<br/>motor vehicles and motorcycles</i>                                                                                        | 7,59                                                   | 1,58                                                                | 90,83                    | 100,00                |
| H | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                                          | 4,44                                                   | 7,42                                                                | 88,14                    | 100,00                |
| I | Penyediaan akomodasi dan makan<br>minum<br><i>Accommodation and food service<br/>activities</i>                                                                                                                                            | 6,64                                                   | 2,14                                                                | 91,22                    | 100,00                |
| J | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                                           | 32,77                                                  | –                                                                   | 67,23                    | 100,00                |
| K | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                                               | 67,30                                                  | 19,50                                                               | 13,21                    | 100,00                |
| L | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                                  | 15,04                                                  | 5,12                                                                | 79,84                    | 100,00                |
| M | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical<br/>activities</i>                                                                                                                                        | 19,79                                                  | 4,17                                                                | 76,03                    | 100,00                |
| N | Jasa Persewaan dan Sewa<br>Guna Usaha Tanpa Hak Opsi,<br>Ketenagakerjaan, Agen Perjalanan<br>dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment<br/>activities, travel agency, and other<br/>business support activities</i> | 3,21                                                   | 3,73                                                                | 93,06                    | 100,00                |
| Q | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work<br/>activities</i>                                                                                                                                                   | 8,42                                                   | 0,01                                                                | 91,57                    | 100,00                |
| R | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                                               | 6,09                                                   | 12,73                                                               | 81,18                    | 100,00                |
|   | Jumlah/ <i>Total</i>                                                                                                                                                                                                                       | 59,11                                                  | 17,59                                                               | 23,29                    | 100,00                |

Persentase liabilitas lancar BUMD terbesar terjadi pada Lapangan Usaha Pertanian, Kehutanan dan Perikanan yaitu sebesar 77,21 persen, sedangkan yang terkecil pada Lapangan Usaha Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya sebesar 3,21 persen.

Persentase liabilitas jangka panjang terhadap total liabilitas-ekuitas yang terbesar berada pada BUMD kategori Lapangan Usaha Aktivitas Keuangan dan Asuransi, yaitu sebesar 19,50 persen, sedangkan yang terkecil berada pada BUMD Lapangan Usaha Informasi dan Komunikasi, yaitu tidak memiliki liabilitas jangka panjang.

Lapangan Usaha Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya memiliki proporsi ekuitas terhadap total liabilitas-ekuitas terbesar yaitu 93,06 persen, sedangkan yang terkecil pada Lapangan Usaha Aktivitas Keuangan dan Asuransi sebesar 13,21 persen.

*The biggest percentage of liability is The Industry of Agriculture, Forestry, and Fishing which reaches 77.21 percent, while the smallest percentage of liability (3.21 percent) can be found in the Industry of Rental and Leasing, Employment Activities, Travel Agency, and Other Business Support Activities.*

*The largest percentage of long-term debt to total liabilities-equities is The Industry of Financial and Insurance, which is 19.50 percent, while the smallest percentage is in the industry of information and communication, which has not long-term debt.*

*The industry of Rental and leasing, employment activities, travel agency, and other business support activities has the largest proportion of equity to total liabilities-equities, about 93.06 percent, while the smallest percentage is in Industry of financial and insurances activities, about 13.21 percent.*

Tabel 3.10 *Return on Equity dan Return on Asset BUMD Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024*  
*Return on Equity and Return on Asset of ROEs by Industrial Category (percent), 2023 and 2024*

|                      | Lapangan Usaha<br><i>Industry</i>                                                                                                                                                                                         | Return on Equity |        | Return on Assets |        |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------|------------------|--------|
|                      |                                                                                                                                                                                                                           | 2023             | 2024   | 2023             | 2024   |
|                      | (1)                                                                                                                                                                                                                       | (2)              | (3)    | (4)              | (5)    |
| A                    | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 4,61             | 4,45   | 1,01             | 0,97   |
| B                    | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 77,04            | 27,71  | 39,25            | 14,18  |
| C                    | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | -20,53           | -14,33 | -18,32           | -12,60 |
| D                    | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 3,16             | 10,61  | 2,36             | 8,28   |
| E                    | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 4,44             | 3,46   | 3,86             | 3,01   |
| F                    | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | -7,60            | -5,52  | -5,65            | -4,00  |
| G                    | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 17,85            | -13,60 | 15,89            | -12,35 |
| H                    | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 4,53             | 4,26   | 3,98             | 3,76   |
| I                    | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | -4,92            | -1,68  | -4,52            | -1,53  |
| J                    | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 16,73            | 1,14   | 12,70            | 0,77   |
| K                    | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 12,09            | 10,95  | 1,54             | 1,45   |
| L                    | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 2,51             | 31,41  | 1,91             | 25,08  |
| M                    | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | -7,84            | -8,03  | -6,09            | -6,11  |
| N                    | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 0,10             | -0,20  | 0,10             | -0,19  |
| Q                    | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 39,36            | 15,37  | 35,86            | 14,07  |
| R                    | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 4,63             | 2,28   | 3,69             | 1,85   |
| Jumlah/ <i>Total</i> |                                                                                                                                                                                                                           | 8,96             | 8,79   | 2,06             | 2,05   |

## Analisis Rasio Keuangan, Return On Equity (ROE) dan Return On Asset (ROA) BUMD

Tabel 3.10 menunjukkan rasio *return on equity* (ROE) dan *return on asset* (ROA) pada BUMD selama 2023 dan 2024. Di tahun 2024, perusahaan di Lapangan Usaha Real Estat mempunyai ROE tertinggi, yaitu sebesar 31,41 persen. Angka tersebut menjelaskan bahwa kategori usaha tersebut mampu memberikan keuntungan sebesar 31,41 persen dari modal yang ditanamkan tahun 2024. Nilai ROE terendah pada Lapangan Usaha Industri Pengolahan, yaitu sebesar -14,33 persen.

Perusahaan BUMD dengan nilai ROA tertinggi berada pada lapangan usaha real estat 25,08 persen. Hal ini menunjukkan kinerja perusahaan yang mampu mengelola asetnya dengan baik sehingga mampu menghasilkan laba bagi perusahaan. Sedangkan nilai ROA perusahaan BUMD terendah terjadi pada lapangan usaha industri pengolahan, yaitu sebesar -12,60 persen.

## Financial Ratio Analysis, Return on Equity (ROE) and Return on Assets (ROA) ROEs

Table 3.10 shows the ratio of *return on equity* (ROE) and *return on assets* (ROA) for ROEs during 2023 and 2024. In 2024, companies in The Industry of Real Estate had very high ROE, which was 31.41 percent. It means that Industry of Real Estate is able to provide a profit of 31.41 percent of the fund invested in 2024. The lowest ROEs value was in the Industry of Manufacturing, which is -14.33 percent.

ROEs company with the highest ROA is in the industry of real estate, which is 25.08 percent. The ROA illustrates the performance of companies that are able to manage their assets to generate profits. In contrast, the ROA of manufacturing is only -12.60 percent.

<https://www.bps.go.id>

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<https://www.bps.go.id>

# **Catatan Teknis** *Technical Notes*



# Catatan Teknis

## *Technical Notes*

### PENGUMPULAN DATA

Data yang digunakan untuk menyusun publikasi ini bersumber dari laporan keuangan perusahaan baik yang telah maupun yang belum diaudit oleh akuntan publik. Data BUMN merupakan data hasil kompilasi seluruh laporan keuangan BUMN yang diperoleh dari Kementerian Negara BUMN pada bulan September 2025. Laporan keuangan terdiri atas neraca dan laporan laba/rugi perusahaan pada akhir tahun 2023 dan 2024. Petugas yang melakukan pengumpulan dan pengolahan data adalah petugas BPS Pusat. Sementara itu, data BUMD diperoleh melalui survei ke perusahaan BUMD dan data sekunder. Data biasanya berupa kuesioner dan salinan laporan keuangan. Pengumpulan dan input data ke aplikasi dilakukan oleh petugas BPS Kabupaten/Kota dan BPS Pusat c.q.

### DATA COLLECTION

*This publication used data from the company's financial statements whether audited or unaudited by a public accountant. The SOEs data were is a compilation of all SOEs financial statements, which obtained from the State Ministry of SOEs in September 2025. The financial statements consist of the balance sheet and the company's profit/loss report in the year end 2024 and 2023. The officers who collected and processed this data were from BPS-Statistics Indonesia. Meanwhile, ROEs data was obtained through a survey and secondary data. The data usually in questionnaire form and copy of financial statement. Collection and entering this data into application was conducted by Regency/ Municipality BPS officers, and then sent to BPS-Statistics Indonesia c.q. Directorate of Finance, Information Technology, and*

Direktorat Statistik Keuangan, Teknologi Informasi dan Pariwisata untuk diolah dan ditabulasi.

*Tourism Statistics to be processed and tabulation.*

KONSEP DAN DEFINISI

CONCEPTS AND DEFINITIONS

Badan Usaha Milik Negara

Badan Usaha Milik Negara (BUMN) adalah badan usaha yang sebagian (minimal 51 persen) atau seluruh kepemilikan sahamnya dimiliki oleh Pemerintah Republik Indonesia berdasarkan UU Nomor 1 Tahun 2025 yang merupakan revisi ketiga dari Nomor 19 Tahun 2003.

State-Owned Enterprises

*State-Owned Enterprises (SOEs) is a business entity that is partly (at least 51 percent) or all of its share is owned by the Government of the Republic of Indonesia according to Law Number 1 Year 2025 which is the Third Amendment to 19 Year 2003.*

Badan Usaha Milik Daerah

Dalam PP Nomor 54 Tahun 2017, Badan Usaha Milik Daerah (BUMD) adalah badan usaha yang seluruh atau sebagian besar modalnya dimiliki oleh daerah. Adanya kerjasama antar daerah dalam bidang ekonomi serta saling keterkaitan satu daerah dengan daerah lainnya membuat berbagai alternatif dalam permodalan BUMD.

Regional-Owned Enterprises

*In the Government Regulation Number 54 Year 2017, Regional-Owned Enterprises (ROEs) are business entities that all or most of their capital is owned by the local government. The existence of economic cooperation as well as the interrelation among regions makes various alternatives in the capital Owned of ROEs.*

Sumber modal BUMD diantaranya dapat berasal dari:

*Sources of ROEs capital can come from:*

- 1. Seluruhnya berasal dari kekayaan satu daerah yang dipisahkan,
- 2. Seluruhnya berasal dari kekayaan beberapa daerah yang dipisahkan,
- 3. Sebagian terdiri atas kekayaan daerah yang dipisahkan.

- 1. The whole capital come from the wealth of one separated area,*
- 2. The whole capital come from the wealth of several separated regions,*
- 3. A portion of capital is originated from separated regional wealth.*

## **Perusahaan/Usaha**

Adalah suatu unit usaha yang diselenggarakan/dikelola secara komersial, untuk menghasilkan barang atau jasa dan mempunyai catatan administrasi tersendiri tentang kegiatan usahanya.

## **Perusahaan Perseroan (Persero)**

Adalah BUMN yang berbentuk perseroan terbatas yang modalnya terbagi dalam saham yang seluruh atau paling sedikit 51 persen (lima puluh satu persen) sahamnya dimiliki oleh Negara Republik Indonesia yang tujuan utamanya mengejar keuntungan (UU Nomor 19 Tahun 2003).

## **Perusahaan Perseroan Terbuka (Persero Terbuka)**

Adalah persero yang modal dan jumlah pemegang sahamnya memenuhi kriteria tertentu atau persero yang melakukan penawaran umum sesuai dengan peraturan perundang-undangan di bidang pasar modal.

## **Perusahaan Umum (Perum)**

Perusahaan unit bisnis negara yang seluruh modal dan kepemilikan dikuasai pemerintah dengan tujuan memberikan penyediaan barang dan jasa publik yang baik, demi melayani masyarakat umum serta mengejar keuntungan berdasarkan prinsip pengolahan perusahaan.

## **Company/Enterprises**

*Is a business unit organized/commercially managed, to produce goods or services and have a separate administrative record of its business activities.*

## **Persero Company**

*Is a state-owned Enterprises in the form of perseroan terbatas company whose capital is divided into shares wholly or at least 51 percent (fifty one percent) of shares owned by the Republic of Indonesia whose main purpose is to pursuit profit (Law No. 19 Year 2003).*

## **Public Persero Company**

*Is a Persero whose capital and number of shareholders fulfill certain criteria or Persero which conducts public offering in accordance with the laws and regulations in the field of capital market.*

## **Public Company (Perum)**

*A state business unit company whose entire capital and owned is controlled by the government with the aim to provide adequate goods and services for public, to serve the public and to pursue profits based on the principle of corporate processing.*

### **Perusahaan Daerah (PD)**

Adalah perusahaan yang saham-sahamnya dimiliki oleh Pemerintah Daerah dan kekayaan perusahaan dipisahkan dari kekayaan daerah, dengan tujuan untuk mencari keuntungan yang nantinya digunakan dalam pembiayaan pembangunan daerah.

### **Kategori Lapangan Usaha Pertanian, Kehutanan dan Perikanan**

Adalah kategori lapangan usaha yang mencakup semua kegiatan ekonomi, yang meliputi pertanian tanaman pangan, tanaman perkebunan, hortikultura, peternakan, pengambilan dan penanaman hasil hutan serta penangkapan dan budidaya ikan/biota air. Kategori lapangan usaha ini juga mencakup jasa penunjang masing-masing kegiatan ekonomi tersebut.

### **Kategori Lapangan Usaha Pertambangan dan Penggalian**

Adalah kategori lapangan usaha yang mencakup kegiatan ekonomi pengambilan mineral dalam bentuk alami, yaitu padat (batu bara dan bijih logam), cair (minyak bumi) atau gas (gas alam). Kegiatan ini dapat dilakukan dengan metode yang berbeda seperti penambangan dan penggalian di permukaan tanah atau dibawah tanah, pengoperasian sumur pertambangan, penambangan di dasar

### **Regional Company (PD)**

*A company whose shares are owned by the Regional Government and the assets of the company are separated from regional assets, with the aim to earn profits that will be used in financing regional development.*

### **Industrial Category of Agriculture, Forestry and Fishing**

*An Industrial Category that covers all economic activities, including food crops, plantation crops, horticulture, livestock, harvesting and planting of forest products and also fishing and aquaculture. This category of industry also includes the support services of each of these economic activities.*

### **Industrial Category of Mining and Quarrying**

*An Industrial Category that includes economic activities in taking natural minerals, in form of solid (coal and ores), liquid (petroleum) or gas (natural gas). This activity can be done by different methods such as mining and excavation on the ground or underground, mining wells, mining on the seabed and others. This Industrial Category also includes additional activities for the preparation of raw miner and*

laut dan lain-lain. Kategori lapangan usaha ini juga mencakup kegiatan tambahan untuk penyiapan barang tambang dan galian mentah untuk dipasarkan seperti pemecahan, pengasahan, pembersihan, pengeringan, sortasi, pemurnian bijih logam, pencairan gas alam dan aglomerasi bahan bakar padat.

### **Kategori Lapangan Usaha Industri Pengolahan**

Adalah kategori lapangan usaha yang meliputi kegiatan ekonomi/kategori usaha di bidang perubahan secara kimia atau fisik dari bahan, unsur atau komponen menjadi produk baru. Bahan baku industri pengolahan berasal dari produk pertanian, kehutanan, perikanan, pertambangan atau penggalian seperti produk dari kegiatan industri pengolahan lainnya. Perubahan, pembaharuan atau rekonstruksi yang pokok dari barang secara umum diperlakukan sebagai industri pengolahan. Unit industri pengolahan digambarkan sebagai pabrik, mesin atau peralatan yang khusus digerakkan dengan mesin dan tangan.

### **Kategori Lapangan Usaha Pengadaan Listrik dan Gas**

Adalah kategori lapangan usaha yang mencakup kegiatan ekonomi pengadaan tenaga listrik, gas alam, uap panas, air panas dan sejenisnya melalui jaringan, saluran atau pipa infrastruktur permanen.

*quarry products for sale such as breaking, grinding, cleaning, drying, sorting, metal ore purification, liquefaction of natural gas and agglomeration of solid fuels.*

### **Industrial Category of Manufacturing**

*An Industrial Category that includes economic activities in chemical field or physical changes of materials, elements or components into new products. Processing raw materials come from agricultural, forestry, fishery, mining or quarry products such as products from other processing industries. Basic changes, renewals or reconstructions of goods are generally treated as processing industries. The manufacturing industry unit is described as a factory, machine or equipment specifically driven by machinery and hands.*

### **Industrial Category of Electricity and Gas**

*An Industrial Category that covers economic activities of business of procurement of electric power, natural gas, steam, hot water and the like through network, channel or pipeline permanent infrastructure.*

### **Kategori lapangan usaha Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang**

Adalah kategori lapangan usaha yang mencakup kegiatan ekonomi yang berhubungan dengan pengelolaan berbagai bentuk limbah/sampah, seperti limbah/sampah padat atau bukan, baik rumah tangga ataupun industri, yang dapat mencemari lingkungan. Hasil dari proses pengolahan limbah sampah atau kotoran dan dibuang atau menjadi input dalam proses produksi lainnya. Kegiatan pengadaan air termasuk kategori lapangan usaha ini, karena kegiatan ini sering kali dilakukan dalam hubungannya dengan atau oleh unit yang terlibat dalam pengolahan limbah/kotoran.

### **Industrial Category of Water Supply; Sewerage, Waste Management, and Remediation Activities**

*An Industrial Category that covers economic activities related to the management of various forms of waste/trash, such as solid waste/solid trash or not, both from household and industry, which can pollute the environment. The results of the waste or sewage treatment process and disposed of or become inputs in other production processes. Water procurement activities include in this Industrial Category, as these activities are often carried out in conjunction with or by units involved in waste/sewage treatment.*

### **Kategori lapangan usaha Konstruksi**

Adalah kategori lapangan usaha yang mencakup kegiatan ekonomi di bidang konstruksi, yaitu kegiatan konstruksi umum dan konstruksi khusus pekerjaan bangunan gedung dan bangunan sipil. Kegiatan konstruksi mencakup pekerjaan baru, perbaikan, penambahan dan perubahan, pendirian prafabrikasi bangunan atau struktur di lokasi proyek dan juga konstruksi yang bersifat sementara. Kegiatan konstruksi umum berupa konstruksi bangunan tempat tinggal, bangunan kantor, pertokoan, dan bangunan lainnya. Sedangkan

### **Industrial Category of Construction**

*An Industrial Category that covers economic activities in construction field, namely general construction activities and special construction of buildings and civil buildings. Construction activities include new works, repairs, additions and changes, the construction of prefabricated buildings or structures on the project site as well as temporary construction. General construction activities include construction of residential buildings, office buildings, shops, and other buildings. While the construction of civil buildings such as street of motor vehicles, roads, bridges,*

konstruksi bangunan sipil seperti jalan kendaraan bermotor, jalan raya, jembatan, terowongan, rel kereta api, kategori udara, pelabuhan dan bangunan air lainnya, sistem irigasi, sistem limbah, fasilitas industri, jaringan pipa dan jaringan listrik, fasilitas olahraga, dan lain-lain. Kegiatan konstruksi khusus, seperti penyiapan lahan, instalasi gedung dan penyelesaian gedung dan lain-lain.

### **Kategori lapangan usaha Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor**

Adalah kategori lapangan usaha yang meliputi kegiatan ekonomi/kategori lapangan usaha di bidang perdagangan besar dan eceran (yaitu penjualan tanpa perubahan teknis) dari berbagai jenis barang, dan memberikan imbalan jasa yang mengiringi penjualan barang-barang tersebut. Baik penjualan secara grosir (perdagangan besar) maupun eceran, merupakan tahap akhir dalam pendistribusian barang dagangan. Kategori lapangan usaha ini juga mencakup reparasi mobil dan sepeda motor.

### **Kategori Lapangan Usaha Transportasi dan Pergudangan**

Adalah kategori lapangan usaha yang mencakup penyediaan angkutan penumpang atau barang, baik yang berjadwal maupun tidak, dengan

*tunnels, railways, air categories, ports and other viaducts, irrigation systems, sewage systems, industrial facilities, pipelines and power grids, sports facilities, and others. Special construction activities, such as land preparation, building installation and completion of buildings and others.*

### **Industrial Category of Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles**

*An Industrial Category that covers economic activities/industry categories in large and retail trade (i.e sales without technical changes) of various types of goods, and provide compensation for services that accompany the sale of these goods. Both wholesale sales (large trade) and retail, are the final stages in the distribution of merchandise. This Industrial Category also includes car and motorcycle repairs.*

### **Industrial Category of Transportation and Storage**

*An Industrial Category that includes the provision of passenger or goods transport, whether scheduled or not, using rail, pipeline, road, water or air and related activities,*

menggunakan rel, saluran pipa, jalan darat, air atau udara dan kegiatan yang berhubungan, seperti fasilitas terminal dan parkir, bongkar muat, penggudangan dan lain-lain. Termasuk dalam kategori lapangan usaha ini penyewaan alat angkutan dengan pengemudi atau operator, juga kegiatan pos dan kurir.

### **Kategori lapangan usaha Penyediaan Akomodasi dan Makan Minum**

Adalah kategori lapangan usaha yang mencakup penyediaan akomodasi penginapan jangka pendek untuk pengunjung dan pelancong lainnya serta penyediaan makanan dan minuman untuk konsumsi segera. Jumlah dan jenis layanan tambahan yang disediakan dalam kategori ini sangat bervariasi. Tidak termasuk penyediaan akomodasi jangka panjang seperti tempat tinggal utama, penyiapan makanan atau minuman bukan untuk dikonsumsi segera atau yang melalui kegiatan perdagangan besar dan eceran.

### **Kategori lapangan usaha Informasi dan Komunikasi**

Adalah kategori lapangan usaha yang mencakup produksi dan distribusi informasi dan produk kebudayaan, persediaan alat untuk mengirimkan atau mendistribusikan produk-produk ini dan juga data atau kegiatan komunikasi, informasi, teknologi informasi dan

*such as terminal and parking facilities, loading and unloading, warehouse and others. Included in this Industrial Category is chartering transport equipment with drivers or operators, as well as postal and courier activities.*

### ***Industrial Category of Accommodation and Food Service Activities***

*An Industrial Category that includes the provision of short-term lodging accommodation for visitors and other travelers as well as the provision of food and beverages for immediate consumption. The number and types of additional services provided in this category vary greatly. Excludes provision of long-term accommodation such as primary residence, preparation of food or drink not for immediate consumption or through large trading and retail activities.*

### ***Industrial Category of Information and Communication***

*An Industrial Category that covers the production and distribution of cultural information and products, inventory of tools to transmit or distribute these products as well as data or activities of communications, information, information technology and data processing and other information*

pengolahan data, serta kegiatan jasa informasi lainnya. Termasuk penerbitan yang mencakup perolehan hak cipta untuk isinya (produk informasi) dan membuat isinya tersedia ke masyarakat umum dengan cara atau melalui reproduksi dan distribusi dalam berbagai bentuk.

### **Kategori lapangan usaha Aktivitas Keuangan dan Asuransi**

Adalah kategori lapangan usaha yang mencakup jasa keuangan, termasuk asuransi, reasuransi dan kegiatan dana pensiun dan jasa penunjang keuangan. Kategori lapangan usaha ini juga mencakup kegiatan dari pemegang aset, seperti kegiatan perusahaan holding dan kegiatan dari lembaga penjaminan atau pendanaan dan lembaga keuangan sejenis.

### **Kategori lapangan usaha Real Estat**

Adalah kategori lapangan usaha yang mencakup kegiatan orang yang menyewakan, agen dan atau broker/perantara dalam penjualan atau pembelian real estate, penyewaan real estate dan penyediaan jasa real estate lainnya, seperti jasa penaksir real estate atau bertindak sebagai agen pemegang wasiat real estate. Kegiatan dalam kategori lapangan usaha ini bisa dilakukan atas milik sendiri atau milik orang lain yang disewa dan bisa dilakukan atas dasar balas

*services activities. Includes publishing which includes obtaining copyright for its content (product information) and providing the contents to the general public by means or through reproduction and distribution in various forms.*

### **Industry of Financial and Insurance Activities**

*An Industrial Category that includes financial activities, including insurance, reinsurance and pension fund activities and financial support services. This category of industry also includes the activities of the asset holders, such as holding company activities and activities of the underwriting or financing institutions and similar financial institutions.*

### **Industry Category of Real Estate Activities**

*An Industrial Category that covers the activities of the person who is renting, the agent and/or broker/intermediary in the sale or purchase of real estate, the lease of real estate and the provision of other real estate services, such as the services of a real estate appraiser as a real estate agent. Activities in this Industrial Category may be made on behalf of the property or the property of another person which is rented and may be made on the basis of remuneration or contract. Includes building construction*

jasa atau kontrak. Termasuk kegiatan pembangunan gedung, yang disatukan dengan pemeliharaan atau penyewaan bangunan tersebut. Kategori lapangan usaha ini mencakup pengelola bangunan real estate. Real estate adalah properti berupa tanah dan bangunan.

#### **Kategori lapangan usaha Aktivitas Profesional, Ilmiah, dan Teknis**

Adalah kategori lapangan usaha yang mencakup khususnya kegiatan profesional, ilmu pengetahuan dan teknik. Kegiatan ini membutuhkan suatu tingkat pelatihan yang tinggi dan menghasilkan ilmu pengetahuan dan ketrampilan khusus yang tersedia untuk pengguna.

#### **Kategori Lapangan Usaha Penyewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan, dan Penunjang Usaha Lainnya**

Adalah kategori lapangan usaha yang mencakup berbagai macam kegiatan yang mendukung operasional usaha atau bisnis secara umum. Kegiatan ini berbeda dari kegiatan yang termasuk dalam kategori M, karena tujuan utamanya bukanlah transfer ilmu pengetahuan khusus.

*activities, which are incorporated with the maintenance or rental of the building. This category of industry includes real estate building managers. Real estate is a property of land and buildings.*

#### **Industrial Category of Professional, Scientific, and Technical Activities**

*An Industrial Category that includes especially professional activities, science and engineering. This activity requires a high level of training and generates the specialized knowledge and skills available to users.*

#### **Industrial Category of Rental and Leasing Service without Business Option, Employment, Travel Agency, and Other Business Support**

*An Industrial Category that covers a wide range of activities that support business operations or business in general. This activity is different from the activities included in category M, because the main purpose is not the transfer of special knowledge.*

### **Kategori Lapangan Usaha Aktivitas Kesehatan Manusia dan Aktivitas Sosial**

Adalah kategori lapangan usaha yang mencakup kegiatan penyediaan jasa kesehatan dan kegiatan sosial. Kegiatan yang termasuk cukup luas cakupannya, dimulai dari pelayanan kesehatan yang diberikan oleh tenaga profesional terlatih di rumah sakit dan fasilitas kesehatan lain, sampai kegiatan perawatan di rumah yang melibatkan tingkatan kegiatan pelayanan kesehatan sampai kegiatan sosial yang tidak melibatkan tenaga kesehatan profesional.

### **Kategori Lapangan Usaha Kesenian, Hiburan, dan Rekreasi**

Adalah kategori lapangan usaha yang mencakup kegiatan yang cukup luas untuk memenuhi kebutuhan kesenian/kebudayaan, hiburan dan rekreasi masyarakat umum, termasuk pertunjukan langsung, pengoperasian tempat bersejarah, tempat perjudian, olahraga, dan rekreasi.

### **Laporan Keuangan**

Adalah suatu alat untuk menyampaikan informasi keuangan kepada pihak-pihak yang memerlukannya. Laporan keuangan suatu perusahaan biasanya terdiri atas tiga jenis laporan yaitu Neraca, Laporan Laba/Rugi, dan Laporan Perubahan Modal.

### ***Industrial Category of Human Health and Social Work Activities***

*Is an Industrial Category that includes the provision of health services and social activities. There is wide range of activities that included in this industry, from health services provided by trained professionals in hospitals and other health facilities, to home-care activities involving levels of health-care activities to social activities that do not involve health professionals.*

### ***Industrial Category of Arts, Entertainment, and Recreation***

*An Industrial Category that covers a wide range of activities to fulfill the needs of arts/culture, entertainment and recreation of the general public, including live performances, historic place operations, gambling place, sports and recreation.*

### ***Financial Statements***

*A tool to convey financial information to the parties who need it. The financial statements of a company usually consist of three types of reports: Balance Sheet, Income/Loss Report, and Capital Change Report.*

## Aset

Adalah harta perusahaan baik berwujud maupun tidak berwujud yang mempunyai nilai uang, dan memberikan manfaat bagi pemiliknya di masa mendatang. Secara umum dapat dikatakan bahwa aset adalah kekayaan (sumber dana) yang dimiliki perusahaan dan mempunyai nilai uang.

## Liabilitas

Adalah kewajiban perusahaan atau klaim kreditur atas aset (kekayaan) yang dimiliki perusahaan.

## Ekuitas

Adalah hak pemilik atas aktiva perusahaan yang merupakan kekayaan bersih (jumlah aset dikurangi liabilitas). Ekuitas terdiri dari setoran pemilik dan sisa laba yang ditahan (retained earning).

## Pendapatan Usaha

Merupakan pendapatan perusahaan yang diperoleh dari hasil kegiatan perusahaan dalam usahanya untuk memproduksi barang/jasa. Pendapatan usaha dibagi menjadi dua bagian, yaitu pendapatan usaha utama dan pendapatan usaha lainnya.

## Biaya

Adalah seluruh beban-beban yang timbul atau pengeluaran-pengeluaran yang dilakukan oleh perusahaan dalam

## Assets

*A tangible and intangible corporate property that has value for money, and benefits for its owner in the future. In general it can be said that an asset is a wealth (source of funds) owned by the company and has value for money.*

## Liabilities

*The company's liability or the creditor's claim to the company's assets.*

## Equities

*The owner's right to the company's assets that are net worth (total assets minus liabilities). Equity consists of the owner's deposit and the remaining retained earnings.*

## Operating Revenues

*Represents corporate income derived from the results of the company's activities in its efforts to produce goods/services. Operating revenues are divided into two parts, namely the main business income and other operating revenues.*

## Cost

*All expenses incurred or expenses incurred by the company in an attempt to obtain revenue.*

usahanya untuk memperoleh pendapatan.

### **Pendapatan Lainnya (Netto)**

Adalah pendapatan lainnya dikurangi beban lainnya. Pendapatan lainnya adalah seluruh pendapatan yang berasal dari kegiatan yang bukan merupakan kegiatan utama perusahaan dikurangi dengan beban lainnya. Beban lainnya adalah seluruh beban yang berasal dari kegiatan yang bukan merupakan kegiatan utama perusahaan.

### **Laba/Rugi**

Adalah selisih pendapatan dengan biaya selama periode tertentu dalam arti laba dapat diperoleh bila perusahaan menjalankan aktivitasnya yang berupa penjualan jasa, pemrosesan bahan baku, yang akhirnya akan dijual kembali kepada masyarakat untuk memperoleh pendapatan. Perusahaan akan memperoleh laba bila selisih pendapatan dan biaya bernilai positif. Sebaliknya perusahaan akan mengalami rugi bila selisih pendapatan dan biaya bernilai negatif.

### **Rasio-Rasio Keuangan Return On Equity (ROEs)**

Perbandingan antara laba bersih dengan ekuitas, dalam persen.

### **Other Revenues (Net)**

*Other revenues that are reduced by other expenses. Other revenues are all revenues derived from activities which are not the main activities of the Enterprises minus any other expenses. Other expenses are all expenses derived from activities that are not the main activities of the company.*

### **Profit/Loss**

*The difference between revenue and costs over a certain period in the sense that earnings can be obtained when the company runs its activities in sales services form, processing of raw materials, which will eventually be resold to the public for income. The company will make a profit when the difference between revenue and cost is positive. Conversely, the company will sustain a loss if the difference between revenue and costs are negative.*

### **Financial Ratios Return On Equity (ROEs)**

Ratio between net income and equity, in percent.

### Return On Asset (ROA)

Perbandingan antara laba bersih dengan aset, dalam persen.

### Current Ratio

Perbandingan antara aset lancar dengan hutang jangka pendek, dalam persen.

### Solvabilitas/Total Debt to Total Assets

Perbandingan antara hutang dengan aset, dalam persen.

### Total Debt to Equity Ratio (DER)

Perbandingan antara hutang dengan ekuitas, dalam persen.

### Profit Margin

Perbandingan antara laba bersih dengan pendapatan usaha, dalam persen.

## PENGOLAHAN

Pengolahan data BUMN dan BUMD dilakukan melalui dua tahap, yaitu:

1. Memasukan (entry) data laporan keuangan yang terdiri atas neraca dan laporan laba/rugi ke dalam lembar kerja yang memuat semua pos neraca dan laporan laba/rugi dari berbagai kategori usaha.
2. Hasil penyalinan data ke lembar kerja selanjutnya diolah menjadi bentuk laporan gabungan menurut kategori usaha/keompok kegiatan usaha dan daerah tingkat I (Provinsi).

### Return On Assets (ROA)

*Ratio of net income with assets, in percent.*

### Current Ratio

*Ratio of current assets with short-term debt, in percent.*

### Solvency/Total Debt to Total Assets

*Ratio between debt and assets, in percent.*

### Total Debt to Equity Ratio (DER)

*Ratio between debt and equity, in percent.*

### Profit Margin

*Ratio between net income and business income, in percent.*

## PROCESSING

*Data processing of SOEs and ROEs is carried out in two stages, namely:*

1. *Entry of financial report data that consist of balance sheet and profit/loss report into worksheets that contain all balance sheet and profit/loss reports from various business categories.*
2. *The results of copying data to the worksheet processed into a form of joint report according to the business category/business activity group and level I (Province) area.*

# LAMPIRAN APPENDICES



Lampiran 1Jumlah BUMN Menurut Status Badan Usaha, 2020–2024

AppendixNumber of SOEs by Entity Status, 2020–2024

| Jenis BUMN<br>Type of SOEs |                                                           | Tahun/Year |      |      |      |      |
|----------------------------|-----------------------------------------------------------|------------|------|------|------|------|
|                            |                                                           | 2020       | 2021 | 2022 | 2023 | 2024 |
| (1)                        |                                                           | (2)        | (3)  | (4)  | (5)  | (6)  |
| 1                          | Perusahaan Umum<br>Public Company                         | 13         | 12   | 12   | 10   | 10   |
| 2                          | Perusahaan Perseroan<br>Persero Company                   | 84         | 69   | 52   | 47   | 46   |
| 3                          | Perusahaan Perseroan<br>Terbuka<br>Public Persero Company | 14         | 14   | 13   | 13   | 13   |
| Jumlah/Total               |                                                           | 111        | 95   | 77   | 70   | 69   |

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah

Ministry of SOEs and Ministry of Finance, processed

Lampiran 2

Daftar Status Laporan Keuangan Perusahaan BUMN Yang Masuk Dalam Publikasi

Appendix

List of Status Financial Statements of SOEs Which Included in Publication

| No  | Perusahaan BUMN<br>State Owned Enterprises     | Kategori Usaha<br>Industrial Category | Status Laporan 2024<br>2024 Report Status | Status Laporan 2025<br>2025 Report Status |
|-----|------------------------------------------------|---------------------------------------|-------------------------------------------|-------------------------------------------|
| (1) | (2)                                            | (3)                                   | (4)                                       | (5)                                       |
| 1   | Perum Perhutani                                | A                                     | Audited                                   | Audited                                   |
| 2   | PT Rajawali Nusantara Indonesia (Persero)      | A                                     | Audited                                   | Audited                                   |
| 3   | PT Perkebunan Nusantara III (Persero)          | A                                     | Audited                                   | Audited                                   |
| 4   | PT Pertamina (Persero)                         | B                                     | Audited                                   | Audited                                   |
| 5   | PT Pupuk Indonesia (Persero)                   | C                                     | Audited                                   | Audited                                   |
| 6   | PT Bio Farma (Persero)                         | C                                     | Audited                                   | Audited                                   |
| 7   | PT Industri Telekomunikasi Indonesia (Persero) | C                                     | Audited                                   | Audited                                   |
| 8   | Perum Percetakan Negara Republik Indonesia     | C                                     | Unaudited                                 | Audited                                   |
| 9   | Perum Percetakan Uang Republik Indonesia       | C                                     | Audited                                   | Audited                                   |
| 10  | PT Semen Indonesia (Persero) Tbk               | C                                     | Audited                                   | Audited                                   |
| 11  | PT Semen Kupang (Persero)                      | C                                     | Unaudited                                 | N.A.                                      |
| 12  | PT Industri Kapal Indonesia (Persero)          | C                                     | Unaudited                                 | Audited                                   |
| 13  | PT Dok dan Perkapalan Kodja Bahari (Persero)   | C                                     | Unaudited                                 | N.A.                                      |

Lanjutan Lampiran/Continued Appendix 2

| No  | Perusahaan BUMN<br>State Owned Enterprises  | Kategori<br>Usaha<br>Industrial<br>Category | Status Laporan<br>2024<br>2024 Report<br>Status | Status Laporan<br>2025<br>2025 Report<br>Status |
|-----|---------------------------------------------|---------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| (1) | (2)                                         | (3)                                         | (4)                                             | (5)                                             |
| 14  | PT Dok dan Perkapalan<br>Surabaya (Persero) | C                                           | Unaudited                                       | Audited                                         |
| 15  | PT Krakatau Steel<br>(Persero) Tbk          | C                                           | Audited                                         | Audited                                         |
| 16  | PT Boma Bisma Indra<br>(Persero)            | C                                           | Unaudited                                       | Audited                                         |
| 17  | PT Barata Indonesia<br>(Persero)            | C                                           | Unaudited                                       | Audited                                         |
| 18  | PT LEN Industri (Persero)                   | C                                           | Audited                                         | Audited                                         |
| 19  | PT Industri Kereta Api<br>(Persero)         | C                                           | Audited                                         | Audited                                         |
| 20  | PT Primissima (Persero)                     | C                                           | Unaudited                                       | N.A.                                            |
| 21  | PT Perusahaan Listrik<br>Negara (Persero)   | D                                           | Audited                                         | Audited                                         |
| 22  | Perum Jasa Tirta I                          | E                                           | Audited                                         | Audited                                         |
| 23  | Perum Jasa Tirta II                         | E                                           | Audited                                         | Audited                                         |
| 24  | PT Adhi Karya (Persero)<br>Tbk              | F                                           | Audited                                         | Audited                                         |
| 25  | PT Amarta Karya (Persero)                   | F                                           | Unaudited                                       | N.A.                                            |
| 26  | PT Brantas Abipraya<br>(Persero)            | F                                           | Audited                                         | Audited                                         |

Lanjutan Lampiran/Continued Appendix 2

| No  | Perusahaan BUMN<br>State Owned Enterprises                           | Kategori Usaha<br>Industrial Category | Status Laporan 2024<br>2024 Report Status | Status Laporan 2025<br>2025 Report Status |
|-----|----------------------------------------------------------------------|---------------------------------------|-------------------------------------------|-------------------------------------------|
| (1) | (2)                                                                  | (3)                                   | (4)                                       | (5)                                       |
| 27  | PT Waskita Karya (Persero) Tbk                                       | F                                     | Audited                                   | Audited                                   |
| 28  | PT Wijaya Karya (Persero) Tbk                                        | F                                     | Audited                                   | Audited                                   |
| 29  | PT Hutama Karya (Persero)                                            | F                                     | Audited                                   | Audited                                   |
| 30  | PT Pembangunan Perumahan (Persero) Tbk                               | F                                     | Audited                                   | Audited                                   |
| 31  | Perum Perumnas                                                       | F                                     | Audited                                   | Audited                                   |
| 32  | Perum Bulog                                                          | G                                     | Audited                                   | Audited                                   |
| 33  | PT Pos Indonesia (Persero)                                           | H                                     | Audited                                   | Audited                                   |
| 34  | PT Jasa Marga (Persero) Tbk                                          | H                                     | Audited                                   | Audited                                   |
| 35  | PT PDI Pulau Batam (Persero)                                         | H                                     | Unaudited                                 | N.A.                                      |
| 36  | PT Pelabuhan Indonesia (Persero)                                     | H                                     | Audited                                   | Audited                                   |
| 37  | Perum Damri                                                          | H                                     | Audited                                   | Audited                                   |
| 38  | Perum Lembaga Penyelenggara Pelayanan Navigasi Penerbangan Indonesia | H                                     | Audited                                   | Audited                                   |
| 39  | PT Garuda Indonesia (Persero) Tbk                                    | H                                     | Audited                                   | Audited                                   |
| 40  | PT Pelayaran Nasional Indonesia (Persero)                            | H                                     | Audited                                   | Audited                                   |

Lanjutan Lampiran/Continued Appendix 2

| No  | Perusahaan BUMN<br><i>State Owned Enterprises</i> | Kategori<br>Usaha<br><i>Industrial<br/>Category</i> | Status Laporan<br>2024<br><i>2024 Report<br/>Status</i> | Status Laporan<br>2025<br><i>2025 Report<br/>Status</i> |
|-----|---------------------------------------------------|-----------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|
| (1) | (2)                                               | (3)                                                 | (4)                                                     | (5)                                                     |
| 41  | PT Kereta Api Indonesia<br>(Persero)              | H                                                   | Audited                                                 | Audited                                                 |
| 42  | PT ASDP Indonesia Ferry<br>(Persero)              | H                                                   | Audited                                                 | Audited                                                 |
| 43  | PT Pelayaran Samudera<br>Djakarta Lloyd (Persero) | H                                                   | Unaudited                                               | N.A.                                                    |
| 44  | PT Varuna Tirta Prakasa<br>(Persero)              | H                                                   | Unaudited                                               | N.A.                                                    |
| 45  | PT Produksi Film Negara<br>(Persero)              | J                                                   | Audited                                                 | Audited                                                 |
| 46  | Perum Lembaga Kantor<br>Berita Nasional Antara    | J                                                   | Audited                                                 | Audited                                                 |
| 47  | PT Telekomunikasi<br>Indonesia (Persero) Tbk      | J                                                   | Audited                                                 | Audited                                                 |
| 48  | PT Bank Negara Indonesia<br>(Persero) Tbk         | K                                                   | Audited                                                 | Audited                                                 |
| 49  | PT Bank Mandiri (Persero)<br>Tbk                  | K                                                   | Audited                                                 | Audited                                                 |
| 50  | PT Bank Rakyat Indonesia<br>(Persero) Tbk         | K                                                   | Audited                                                 | Audited                                                 |
| 51  | PT Bank Tabungan Negara<br>(Persero) Tbk          | K                                                   | Audited                                                 | Audited                                                 |
| 52  | PT ASABRI (Persero)                               | K                                                   | Audited                                                 | Audited                                                 |
| 53  | PT Asuransi Jiwasraya<br>(Persero)                | K                                                   | Audited                                                 | N.A.                                                    |
| 54  | PT Reasuransi Indonesia<br>Utama (Persero)        | K                                                   | Audited                                                 | Audited                                                 |

Lanjutan Lampiran/Continued Appendix 2

| No  | Perusahaan BUMN<br>State Owned Enterprises                                | Kategori Usaha<br>Industrial Category | Status Laporan 2024<br>2024 Report Status               | Status Laporan 2025<br>2025 Report Status               |
|-----|---------------------------------------------------------------------------|---------------------------------------|---------------------------------------------------------|---------------------------------------------------------|
| (1) | (2)                                                                       | (3)                                   | (4)                                                     | (5)                                                     |
| 55  | PT Taspen (Persero)                                                       | K                                     | Audited                                                 | Audited                                                 |
| 56  | PT Bahana Pembinaan Usaha Indonesia (Persero)                             | K                                     | Unaudited                                               | Audited                                                 |
| 57  | PT Danareksa (Persero)                                                    | K                                     | Audited                                                 | Audited                                                 |
| 58  | PT Bina Karya (Persero)                                                   | M                                     | Menjadi badan usaha milik otorita Ibu Kota Negara (IKN) | Menjadi badan usaha milik otorita Ibu Kota Negara (IKN) |
| 59  | PT Virama Karya (Persero)                                                 | M                                     | Audited                                                 | Audited                                                 |
| 60  | PT Indah Karya (Persero)                                                  | M                                     | N.A.                                                    | N.A.                                                    |
| 61  | PT Agrinas Pangan Nusantara (Persero) (d/h PT Yodya Karya (Persero))      | M                                     | Audited                                                 | Audited                                                 |
| 62  | PT Agrinas Palma Nusantara (Persero) (d/h PT Indra Karya (Persero))       | M                                     | Audited                                                 | Audited                                                 |
| 63  | PT Biro Klasifikasi Indonesia (Persero)                                   | M                                     | Audited                                                 | Audited                                                 |
| 64  | PT Survei Udara Panas (Persero)/PT Aviassi Pariwisata Indonesia (Persero) | H                                     | Unaudited                                               | Audited                                                 |
| 65  | PT Mineral Industri Indonesia                                             | B                                     | Audited                                                 | Audited                                                 |
| 66  | PT Geodipa Energi (Persero)                                               | D                                     | Audited                                                 | Audited                                                 |
| 67  | PT Sarana Multigriya Finansial (Persero)                                  | K                                     | Audited                                                 | Audited                                                 |

Lanjutan Lampiran/Continued Appendix 2

| No  | Perusahaan BUMN<br>State Owned Enterprises            | Kategori<br>Usaha<br>Industrial<br>Category | Status Laporan<br>2024<br>2024 Report<br>Status | Status Laporan<br>2025<br>2025 Report<br>Status |
|-----|-------------------------------------------------------|---------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| (1) | (2)                                                   | (3)                                         | (4)                                             | (5)                                             |
| 68  | PT Penjaminan<br>Infrastruktur Indonesia<br>(Persero) | K                                           | Audited                                         | Audited                                         |
| 69  | PT Sarana Multi<br>Infrastruktur (Persero)            | K                                           | Audited                                         | Audited                                         |

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
Ministry of SOEs and Ministry of Finance, processed

<https://www.bps.go.id>

Lampiran 3Jumlah Aset BUMN Menurut Lapangan Usaha (juta rupiah), 2023  
AppendixTotal Assets of SOEs by Industrial Category (million rupiahs), 2023

| Lapangan Usaha<br>Industrial Category |                                                                                                                                                                                                 | Jenis Aset/Assets Type        |                                                    |                            |                              | Jumlah<br>Total   |
|---------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|----------------------------------------------------|----------------------------|------------------------------|-------------------|
|                                       |                                                                                                                                                                                                 | Aset Lancar<br>Current Assets | Investasi & Penyertaan<br>Investment and Inclusion | Aset Tetap<br>Fixed Assets | Aset Lainnya<br>Other Assets |                   |
| (1)                                   |                                                                                                                                                                                                 | (2)                           | (3)                                                | (4)                        | (5)                          | (6)               |
| A                                     | Pertanian, Kehutanan dan Perikanan<br>Agriculture, Forestry and Fishing                                                                                                                         | 30.416.891,28                 | 10.317.728,11                                      | 143.006.656,58             | 213.678.086,94               | 397.419.362,91    |
| B                                     | Pertambangan dan Penggalian<br>Mining and Quarrying                                                                                                                                             | 660.473.661,07                | 90.245.642,78                                      | 329.287.996,92             | 1.666.039.276,91             | 2.746.046.577,68  |
| C                                     | Industri Pengolahan<br>Manufacturing                                                                                                                                                            | 143.921.951,10                | 13.984.142,74                                      | 193.248.222,60             | 371.399.903,57               | 722.554.220,01    |
| D                                     | Pengadaan Listrik dan Gas<br>Electricity and Gas                                                                                                                                                | 132.365.224,05                | 31.466.016,00                                      | 1.453.769.742,73           | 1.677.811.810,39             | 3.295.412.793,17  |
| E                                     | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br>Water Supply; Sewerage, Waste Mngagement, and Remediation Activites                                                                | 1.811.579,50                  | 963,85                                             | 1.284.182,28               | 3.277.709,89                 | 6.374.435,53      |
| F                                     | Konstruksi/Construction                                                                                                                                                                         | 175.111.586,78                | 35.309.768,01                                      | 24.639.019,15              | 567.728.313,74               | 802.788.687,68    |
| G & H                                 | Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage | 94.128.215,05                 | 21.431.494,97                                      | 164.775.297,37             | 387.670.839,83               | 668.005.847,22    |
| I & J                                 | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br>Accommodation and Food Service Activities; Information and Communication                                                      | 71.278.347,08                 | 11.798.771,92                                      | 258.965.206,40             | 389.443.362,43               | 731.485.687,84    |
| K                                     | Aktivitas Keuangan dan Asuransi<br>Financial and Insurance Activities                                                                                                                           | 5.755.069.842,70              | 354.453.680,25                                     | 163.509.990,93             | 6.482.704.654,87             | 12.755.738.168,74 |
| L & M                                 | Real Estat; Aktivitas Profesional, Ilmiah dan Teknis<br>Real Estate; Professional, Scientific and Technical Activities                                                                          | 13.922.234,25                 | 887.675,00                                         | 3.895.429,52               | 19.383.079,75                | 38.088.418,52     |
| Jumlah/Total                          |                                                                                                                                                                                                 | 7.078.499.532,86              | 569.895.883,62                                     | 2.736.381.744,49           | 11.779.137.038,32            | 22.163.914.199,29 |

Catatan/Notes:  
Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primissima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
Does not include financial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primissima, PT Semen Kupang, and PT Varuna Tirta Prakasya

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
Ministry of SOEs and Ministry of Finance, processed

Lampiran 4

Jumlah Aset BUMN Menurut Lapangan Usaha (juta rupiah), 2024

Appendix

Total Assets of SOEs by Industrial Category (million rupiahs), 2024

| Lapangan Usaha<br>Industrial Category |                                                                                                                                                                                                        | Jenis Aset/Assets Type        |                                                    |                            |                              | Jumlah<br>Total   |
|---------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|----------------------------------------------------|----------------------------|------------------------------|-------------------|
|                                       |                                                                                                                                                                                                        | Aset Lancar<br>Current Assets | Investasi & Penyertaan<br>Investment and Inclusion | Aset Tetap<br>Fixed Assets | Aset Lainnya<br>Other Assets |                   |
| (1)                                   |                                                                                                                                                                                                        | (2)                           | (3)                                                | (4)                        | (5)                          | (6)               |
| A                                     | Pertanian, Kehutanan dan Perikanan<br><i>Agriculture, Forestry and Fishing</i>                                                                                                                         | 32.363.429,66                 | 10.902.359,63                                      | 145.465.670,89             | 220.772.922,55               | 409.504.382,73    |
| B                                     | Pertambangan dan Penggalian<br><i>Mining and Quarrying</i>                                                                                                                                             | 676.633.222,38                | 199.859.800,18                                     | 349.850.483,75             | 1.743.821.468,37             | 2.970.164.974,69  |
| C                                     | Industri Pengolahan<br><i>Manufacturing</i>                                                                                                                                                            | 137.237.911,33                | 13.157.199,00                                      | 199.180.822,24             | 369.284.727,59               | 718.860.660,15    |
| D                                     | Pengadaan Listrik dan Gas<br><i>Electricity and Gas</i>                                                                                                                                                | 168.855.269,55                | 35.852.022,00                                      | 1.517.034.456,58           | 1.780.183.193,11             | 3.501.924.941,25  |
| E                                     | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br><i>Water Supply; Sewerage, Waste Management, and Remediation Activities</i>                                                               | 1.683.684,50                  | 15.184,76                                          | 1.078.925,56               | 3.474.391,57                 | 6.252.186,39      |
| F                                     | Konstruksi/Construction                                                                                                                                                                                | 171.337.294,98                | 42.647.295,95                                      | 20.495.741,99              | 578.856.879,80               | 813.337.212,72    |
| G & H                                 | Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br><i>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage</i> | 111.832.329,96                | 22.592.254,73                                      | 169.366.866,39             | 425.598.462,59               | 729.389.913,67    |
| I & J                                 | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br><i>Accommodation and Food Service Activities; Information and Communication</i>                                                      | 81.964.999,52                 | 10.745.165,92                                      | 259.875.542,35             | 403.968.180,58               | 756.553.888,37    |
| K                                     | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                           | 5.741.482.396,51              | 763.896.583,48                                     | 174.559.006,94             | 6.873.669.771,56             | 13.553.607.758,48 |
| L & M                                 | Real Estat; Aktivitas Profesional, Ilmiah dan Teknis<br><i>Real Estate; Professional, Scientific and Technical Activities</i>                                                                          | 12.375.904,57                 | 2.841.682,93                                       | 3.727.852,93               | 19.780.110,07                | 38.725.550,50     |
| Jumlah/Total                          |                                                                                                                                                                                                        | 7.135.766.442,96              | 1.102.509.548,59                                   | 2.840.635.369,61           | 12.419.410.107,79            | 23.498.321.468,95 |

Catatan/Notes:  
 Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primissima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
 Does not include financial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primissima, PT Semen Kupang, and PT Varuna Tirta Prakasya

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
 Ministry of SOEs and Ministry of Finance, processed

Lampiran 5

Jumlah Kewajiban dan Ekuitas BUMN Menurut Kategori Lapangan Usaha (juta rupiah), 2023  
*Total Liabilities and Equity of SOEs by Industrial Category (million rupiahs), 2023*

| Lapangan Usaha<br><i>Industrial Category</i> |                                                                                                                                                                                                        | Liabilitas Lancar<br><i>Current Liabilities</i> | Liabilitas Jangka Panjang<br><i>Long-term Liabilities</i> | Liabilitas<br><i>Liabilities</i> | Ekuitas<br><i>Equity</i> | Jumlah<br><i>Total</i> |
|----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|-----------------------------------------------------------|----------------------------------|--------------------------|------------------------|
| (1)                                          |                                                                                                                                                                                                        | (2)                                             | (3)                                                       | (4)                              | (5)                      | (6)                    |
| A                                            | Pertanian, Kehutanan dan Perikanan<br><i>Agriculture, Forestry and Fishing</i>                                                                                                                         | 36.472.174,09                                   | 63.417.039,91                                             | 113.788.872,95                   | 213.678.086,94           | 427.356.173,88         |
| B                                            | Pertambangan dan Penggalian<br><i>Mining and Quarrying</i>                                                                                                                                             | 339.729.991,38                                  | 557.060.861,99                                            | 769.248.423,54                   | 1.666.039.276,91         | 3.332.078.553,82       |
| C                                            | Industri Pengolahan<br><i>Manufacturing</i>                                                                                                                                                            | 133.816.153,71                                  | 62.400.740,81                                             | 175.183.009,05                   | 371.399.903,57           | 742.799.807,14         |
| D                                            | Pengadaan Listrik dan Gas<br><i>Electricity and Gas</i>                                                                                                                                                | 143.656.754,75                                  | 514.182.421,83                                            | 1.019.972.633,81                 | 1.677.811.810,39         | 3.355.623.620,78       |
| E                                            | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br><i>Water Supply; Sewerage, Waste Management, and Remediation Activities</i>                                                               | 461.082,94                                      | 312.298,32                                                | 2.504.328,63                     | 3.277.709,89             | 6.555.419,78           |
| F                                            | Konstruksi<br><i>Construction</i>                                                                                                                                                                      | 163.169.574,87                                  | 201.194.250,69                                            | 203.364.488,18                   | 567.728.313,74           | 1.135.456.627,48       |
| G & H                                        | Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br><i>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage</i> | 92.728.917,78                                   | 196.565.791,76                                            | 98.376.130,28                    | 387.670.839,83           | 775.341.679,66         |
| I & J                                        | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br><i>Accommodation and Food Service Activities; Information and Communication</i>                                                      | 84.046.276,07                                   | 113.259.560,98                                            | 192.137.525,38                   | 389.443.362,43           | 778.886.724,87         |
| K                                            | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                           | 4.259.350.017,16                                | 1.263.379.576,49                                          | 959.975.061,22                   | 6.482.704.654,87         | 12.965.409.309,74      |
| L & M                                        | Real Estat; Aktivitas Profesional, Ilmiah dan Teknis<br><i>Real Estate; Professional, Scientific and Technical Activities</i>                                                                          | 5.002.238,14                                    | 5.251.931,87                                              | 9.128.909,74                     | 19.383.079,75            | 38.766.159,49          |
| Jumlah/ Total                                |                                                                                                                                                                                                        | 5.258.433.180,88                                | 2.977.024.474,65                                          | 3.543.679.382,79                 | 11.779.137.038,32        | 23.558.274.076,64      |

Catatan/Notes:  
 Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
*Does not include finansial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, and PT Varuna Tirta Prakasya*

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
*Ministry of SOEs and Ministry of Finance, processed*

Lampiran 6  
Appendix

Jumlah Kewajiban dan Ekuitas BUMN Menurut Kategori Lapangan Usaha (juta rupiah), 2024  
*Total Liabilities and Equity of SOEs by Industrial Category (million rupiahs), 2024*

| Lapangan Usaha<br><i>Industrial Category</i> |                                                                                                                                                                                                        | Liabilitas<br>Lancar<br><i>Current Liabilities</i> | Liabilitas<br>Jangka Pan-<br>jang<br><i>Long-term Liabilities</i> | Liabilitas<br><i>Liabilities</i> | Ekuitas<br><i>Equity</i> | Jumlah<br><i>Total</i>   |
|----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------------|----------------------------------|--------------------------|--------------------------|
| (1)                                          |                                                                                                                                                                                                        | (2)                                                | (3)                                                               | (4)                              | (5)                      | (6)                      |
| A                                            | Pertanian, Kehutanan dan Perikanan<br><i>Agriculture, Forestry and Fishing</i>                                                                                                                         | 48.167.584,68                                      | 50.785.653,43                                                     | 121.819.684,45                   | 220.772.922,55           | 441.545.845,11           |
| B                                            | Pertambangan dan Penggalian<br><i>Mining and Quarrying</i>                                                                                                                                             | 331.524.777,45                                     | 539.829.522,71                                                    | 872.467.168,21                   | 1.743.821.468,37         | 3.487.642.936,75         |
| C                                            | Industri Pengolahan<br><i>Manufacturing</i>                                                                                                                                                            | 127.320.443,87                                     | 55.299.734,97                                                     | 186.664.548,75                   | 369.284.727,59           | 738.569.455,17           |
| D                                            | Pengadaan Listrik dan Gas<br><i>Electricity and Gas</i>                                                                                                                                                | 172.597.518,03                                     | 541.829.115,88                                                    | 1.065.756.559,21                 | 1.780.183.193,11         | 3.560.366.386,23         |
| E                                            | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br><i>Water Supply; Sewerage, Waste Management, and Remediation Activities</i>                                                               | 559.116,77                                         | 162.619,46                                                        | 2.752.655,34                     | 3.474.391,57             | 6.948.783,14             |
| F                                            | Konstruksi<br><i>Construction</i>                                                                                                                                                                      | 136.310.265,39                                     | 199.684.958,35                                                    | 242.861.656,06                   | 578.856.879,80           | 1.157.713.759,60         |
| G & H                                        | Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br><i>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage</i> | 111.569.361,03                                     | 206.859.443,36                                                    | 107.169.658,21                   | 425.598.462,59           | 851.196.925,18           |
| I & J                                        | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br><i>Accommodation and Food Service Activities; Information and Communication</i>                                                      | 92.131.542,88                                      | 112.995.896,76                                                    | 198.840.740,94                   | 403.968.180,58           | 807.936.361,15           |
| K                                            | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                           | 4.562.018.779,85                                   | 1.298.860.903,94                                                  | 1.012.790.087,76                 | 6.873.669.771,56         | 13.747.339.543,11        |
| L & M                                        | Real Estat; Aktivitas Profesional, Ilmiah dan Teknis<br><i>Real Estate; Professional, Scientific and Technical Activities</i>                                                                          | 4.736.233,37                                       | 5.065.486,50                                                      | 9.978.390,20                     | 19.780.110,07            | 39.560.220,15            |
| <b>Jumlah/ Total</b>                         |                                                                                                                                                                                                        | <b>5.586.935.623,31</b>                            | <b>3.011.373.335,35</b>                                           | <b>3.821.101.149,12</b>          | <b>12.419.410.107,79</b> | <b>24.838.820.215,58</b> |

Catatan/Notes:

Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
*Does not include financial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, and PT Varuna Tirta Prakasya*

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
*Ministry of SOEs and Ministry of Finance, processed*

Lampiran 7  
Appendix

Laporan Laba Rugi BUMN Menurut Kategori Lapangan Usaha (juta rupiah), 2023  
Profit Loss Report of SOEs by Industrial Category (million rupiahs), 2023

| Lapangan Usaha<br>Industrial Category |                                                                                                                                                                                                 | Pendapatan<br>Usaha<br>Operating<br>Revenues | Biaya Usaha/Operating Expenses               |                                                                 |                   | Laba Usaha<br>Profit |
|---------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|----------------------------------------------|-----------------------------------------------------------------|-------------------|----------------------|
|                                       |                                                                                                                                                                                                 |                                              | Pokok Pen-<br>jualan<br>Cost of<br>Good Sold | Umum &<br>Adminis-<br>trasi<br>General &<br>Administra-<br>tive | Lainnya<br>Others |                      |
| (1)                                   |                                                                                                                                                                                                 | (2)                                          | (3)                                          | (4)                                                             | (5)               | (6)                  |
| A                                     | Pertanian, Kehutanan dan Perikanan<br>Agriculture, Forestry and Fishing                                                                                                                         | 75.176.535,46                                | 56.517.405,83                                | 10.770.698,68                                                   | 2.981.019,45      | 4.907.411,50         |
| B                                     | Pertambangan dan Penggalian<br>Mining and Quarrying                                                                                                                                             | 1.187.904.995,47                             | 979.858.624,34                               | 50.740.282,49                                                   | 19.472.624,02     | 137.833.464,63       |
| C                                     | Industri Pengolahan<br>Manufacturing                                                                                                                                                            | 169.133.507,99                               | 130.974.725,52                               | 16.311.395,54                                                   | 7.558.968,59      | 14.288.418,34        |
| D                                     | Pengadaan Listrik dan Gas<br>Electricity and Gas                                                                                                                                                | 488.433.426,43                               | 320.117.869,80                               | 63.924.178,88                                                   | 56.888.205,05     | 47.503.172,71        |
| E                                     | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br>Water Supply; Sewerage, Waste Management, and Remediation Activities                                                               | 1.664.749,42                                 | 1.018.238,38                                 | 390.631,54                                                      | 9.966,32          | 245.913,17           |
| F                                     | Konstruksi/Construction                                                                                                                                                                         | 130.052.907,45                               | 106.475.646,68                               | 7.473.797,76                                                    | 8.193.528,07      | 7.909.934,95         |
| G & H                                 | Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage | 182.792.986,91                               | 118.109.874,13                               | 42.822.835,82                                                   | 2.078.065,67      | 19.782.211,30        |
| I & J                                 | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br>Accommodation and Food Service Activities; Information and Communication                                                      | 174.215.875,65                               | 87.222.156,87                                | 10.206.881,17                                                   | 26.820.870,14     | 49.965.967,48        |
| K                                     | Aktivitas Keuangan dan Asuransi<br>Financial and Insurance Activities                                                                                                                           | 638.121.276,64                               | 204.699.211,37                               | 157.578.061,04                                                  | 85.597.482,54     | 190.246.521,69       |
| L & M                                 | Real Estat; Aktivitas Profesional, Ilmiah dan Teknis<br>Real Estate; Professional, Scientific and Technical Activities                                                                          | 8.718.084,91                                 | 6.015.315,30                                 | 1.366.154,00                                                    | 142.634,43        | 1.193.981,18         |
| Jumlah/Total                          |                                                                                                                                                                                                 | 3.056.214.346,33                             | 2.011.009.068,21                             | 361.584.916,91                                                  | 209.743.364,27    | 473.876.996,94       |

Catatan/Notes:  
 Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
 Does not include financial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, and PT Varuna Tirta Prakasya

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
 Ministry of SOEs and Ministry of Finance, processed

Lanjutan Lampiran/Continued Appendix 7

|                      | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                           | Pendapatan<br>Lainnya<br><i>Other Revenues (Netto)</i> | Laba Sebelum Pajak<br><i>Profit before Tax</i> | Pajak Usaha<br><i>Tax</i> | Laba Bersih<br><i>Net Profit</i> |
|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|------------------------------------------------|---------------------------|----------------------------------|
|                      | (1)                                                                                                                                                                                                    | (7)                                                    | (8)                                            | (9)                       | (10)                             |
| A                    | Pertanian, Kehutanan dan Perikanan<br><i>Agriculture, Forestry and Fishing</i>                                                                                                                         | -2.563.360,81                                          | 2.344.050,69                                   | 1.568.650,97              | 775.399,72                       |
| B                    | Pertambangan dan Penggalian<br><i>Mining and Quarrying</i>                                                                                                                                             | 6.679.076,99                                           | 144.512.541,62                                 | 43.345.210,25             | 101.167.331,37                   |
| C                    | Industri Pengolahan<br><i>Manufacturing</i>                                                                                                                                                            | -6.269.125,02                                          | 8.019.293,31                                   | 4.227.053,80              | 3.792.239,51                     |
| D                    | Pengadaan Listrik dan Gas<br><i>Electricity and Gas</i>                                                                                                                                                | -14.804.842,02                                         | 32.698.330,69                                  | 10.407.916,24             | 22.290.414,45                    |
| E                    | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br><i>Water Supply; Sewerage, Waste Management, and Remediation Activities</i>                                                               | 17.692,56                                              | 263.605,73                                     | 56.921,55                 | 206.684,18                       |
| F                    | Konstruksi/ <i>Construction</i>                                                                                                                                                                        | -8.234.635,33                                          | -324.700,38                                    | 2.330.411,53              | -2.655.111,91                    |
| G & H                | Perdagangan Besar dan Eceran; Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br><i>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage</i> | -5.894.049,80                                          | 13.888.161,50                                  | 1.288.077,67              | 12.600.083,83                    |
| I & J                | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br><i>Accommodation and Food Service Activities; Information and Communication</i>                                                      | -7.323.243,07                                          | 42.642.724,41                                  | 9.258.508,05              | 33.384.216,36                    |
| K                    | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                           | 891.003,25                                             | 191.137.524,94                                 | 37.878.565,99             | 153.258.958,96                   |
| L & M                | Real Estat; Aktivitas Profesional, Ilmiah dan Teknis<br><i>Real Estate; Professional, Scientific and Technical Activities</i>                                                                          | -35.178,78                                             | 1.158.802,40                                   | 277.298,12                | 881.504,28                       |
| Jumlah/ <i>Total</i> |                                                                                                                                                                                                        | -37.536.662,04                                         | 436.340.334,90                                 | 110.638.614,15            | 325.701.720,75                   |

Catatan/Notes:

Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
Does not include financial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, and PT Varuna Tirta Prakasya

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
Ministry of SOEs and Ministry of Finance, processed

Lampiran 8  
Appendix

Laporan Laba Rugi BUMN Menurut Kategori Lapangan Usaha (juta rupiah), 2024  
Profit Loss Report of SOEs by Industrial Category (million rupiahs), 2024

| Lapangan Usaha<br>Industrial Category |                                                                                                                                                                                                        | Pendapatan<br>Usaha<br>Operating<br>Revenues | Biaya Usaha/Operating Expenses               |                                                                 |                   | Laba Usaha<br>Profit |
|---------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|----------------------------------------------|-----------------------------------------------------------------|-------------------|----------------------|
|                                       |                                                                                                                                                                                                        |                                              | Pokok Pen-<br>jualan<br>Cost of<br>Good Sold | Umum &<br>Adminis-<br>trasi<br>General &<br>Administra-<br>tive | Lainnya<br>Others |                      |
| (1)                                   |                                                                                                                                                                                                        | (2)                                          | (3)                                          | (4)                                                             | (5)               | (6)                  |
| A                                     | Pertanian, Kehutanan dan Perikanan<br><i>Agriculture, Forestry and Fishing</i>                                                                                                                         | 80.168.922,40                                | 54.135.851,19                                | 13.191.760,43                                                   | 4.498.609,11      | 8.342.701,68         |
| B                                     | Pertambangan dan Penggalian<br><i>Mining and Quarrying</i>                                                                                                                                             | 1.237.697.699,82                             | 1.055.746.437,12                             | 48.581.710,74                                                   | 19.294.301,63     | 114.075.250,33       |
| C                                     | Industri Pengolahan<br><i>Manufacturing</i>                                                                                                                                                            | 172.141.333,56                               | 131.405.871,74                               | 16.681.867,40                                                   | 6.902.056,59      | 17.151.537,83        |
| D                                     | Pengadaan Listrik dan Gas<br><i>Electricity and Gas</i>                                                                                                                                                | 546.542.787,36                               | 358.534.171,86                               | 65.064.923,38                                                   | 61.993.247,06     | 60.950.445,06        |
| E                                     | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br><i>Water Supply; Sewerage, Waste Management, and Remediation Activities</i>                                                               | 1.769.728,89                                 | 1.130.545,29                                 | 409.871,69                                                      | 12.861,14         | 216.450,78           |
| F                                     | Konstruksi/Construction                                                                                                                                                                                | 133.976.471,86                               | 104.372.257,67                               | 8.225.403,80                                                    | 5.759.007,49      | 15.619.802,90        |
| G & H                                 | Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br><i>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage</i> | 208.981.082,13                               | 137.284.925,62                               | 46.322.492,16                                                   | 2.534.971,85      | 22.838.692,49        |
| I & J                                 | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br><i>Accommodation and Food Service Activities; Information and Communication</i>                                                      | 182.144.041,13                               | 91.956.906,83                                | 11.032.659,30                                                   | 27.803.590,29     | 51.350.884,72        |
| K                                     | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                           | 701.066.656,71                               | 224.502.124,24                               | 161.505.293,13                                                  | 124.042.451,40    | 191.016.787,95       |
| L & M                                 | Real Estat; Aktivitas Profesional, Ilmiah dan Teknis<br><i>Real Estate; Professional, Scientific and Technical Activities</i>                                                                          | 9.697.185,01                                 | 6.621.253,90                                 | 1.584.786,37                                                    | 103.533,23        | 1.387.611,51         |
| Jumlah/Total                          |                                                                                                                                                                                                        | 3.274.185.908,88                             | 2.165.690.345,44                             | 372.600.768,39                                                  | 252.944.629,79    | 482.950.165,26       |

Catatan/Notes:  
 Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
 Does not include financial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, and PT Varuna Tirta Prakasya

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
 Ministry of SOEs and Ministry of Finance, processed

Lanjutan Lampiran/Continued Appendix 8

|                     | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                           | Pendapatan<br>Lainnya<br><i>Other Revenues (Netto)</i> | Laba Sebelum Pajak<br><i>Profit before Tax</i> | Pajak Usaha<br><i>Tax</i> | Laba Bersih<br><i>Net Profit</i> |
|---------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|------------------------------------------------|---------------------------|----------------------------------|
|                     | (1)                                                                                                                                                                                                    | (7)                                                    | (8)                                            | (9)                       | (10)                             |
| A                   | Pertanian, Kehutanan dan Perikanan<br><i>Agriculture, Forestry and Fishing</i>                                                                                                                         | -2.532.356,09                                          | 5.810.345,59                                   | 2.210.797,02              | 3.599.548,56                     |
| B                   | Pertambangan dan Penggalian<br><i>Mining and Quarrying</i>                                                                                                                                             | 16.510.492,14                                          | 130.585.742,48                                 | 34.694.209,65             | 95.891.532,83                    |
| C                   | Industri Pengolahan<br><i>Manufacturing</i>                                                                                                                                                            | -6.378.944,43                                          | 10.772.593,40                                  | 3.458.117,86              | 7.314.475,54                     |
| D                   | Pengadaan Listrik dan Gas<br><i>Electricity and Gas</i>                                                                                                                                                | -32.286.652,52                                         | 28.663.792,54                                  | 10.627.841,63             | 18.035.950,91                    |
| E                   | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br><i>Water Supply; Sewerage, Waste Management, and Remediation Activities</i>                                                               | 121.133,82                                             | 337.584,60                                     | 59.525,81                 | 278.058,79                       |
| F                   | Konstruksi/ <i>Construction</i>                                                                                                                                                                        | -12.097.652,03                                         | 3.522.150,87                                   | 926.710,76                | 2.595.440,11                     |
| G & H               | Perdagangan Besar dan Eceran; Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br><i>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage</i> | -14.447.333,79                                         | 8.391.358,70                                   | 1.309.561,63              | 7.081.797,08                     |
| I & J               | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br><i>Accommodation and Food Service Activities; Information and Communication</i>                                                      | -7.164.519,98                                          | 44.186.364,74                                  | 10.863.978,94             | 33.322.385,79                    |
| K                   | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                           | 833.570,52                                             | 191.850.358,48                                 | 38.823.614,73             | 153.026.743,74                   |
| L & M               | Real Estat; Aktivitas Profesional, Ilmiah dan Teknis<br><i>Real Estate; Professional, Scientific and Technical Activities</i>                                                                          | -35.872,14                                             | 1.351.739,37                                   | 319.014,44                | 1.032.724,93                     |
| <b>Jumlah/Total</b> |                                                                                                                                                                                                        | -57.478.134,49                                         | 425.472.030,77                                 | 103.293.372,47            | 322.178.658,29                   |

Catatan/Notes:  
 Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
 Does not include financial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, and PT Varuna Tirta Prakasya

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
*Ministry of SOEs and Ministry of Finance, processed*

Lampiran 9      *Return on Equity (ROEs) dan Return on Asset (ROA) BUMN Menurut*  
Appendix      *Kategori Lapangan Usaha (persen), 2023 dan 2024*  
*SOEs Return on Equity (ROEs) And Return on Asset (ROA) By Industrial*  
*Category (percent), 2023 and 2024*

| Lapangan Usaha<br><i>Industrial Category</i> |                                                                                                                                                                                                        | Return on Equity |       | Return on Asset |      |
|----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-------|-----------------|------|
|                                              |                                                                                                                                                                                                        | 2023             | 2024  | 2023            | 2024 |
| (1)                                          |                                                                                                                                                                                                        | (2)              | (3)   | (4)             | (5)  |
| A                                            | Pertanian, Kehutanan dan Perikanan<br><i>Agriculture, Forestry and Fishing</i>                                                                                                                         | 0,68             | 2,95  | 0,36            | 1,63 |
| B                                            | Pertambangan dan Penggalian<br><i>Mining and Quarrying</i>                                                                                                                                             | 13,15            | 10,99 | 6,07            | 5,50 |
| C                                            | Industri Pengolahan<br><i>Manufacturing</i>                                                                                                                                                            | 2,16             | 3,92  | 1,02            | 1,98 |
| D                                            | Pengadaan Listrik dan Gas<br><i>Electricity and Gas</i>                                                                                                                                                | 2,19             | 1,69  | 1,33            | 1,01 |
| E                                            | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br><i>Water Supply; Sewerage, Waste Management, and Remediation Activities</i>                                                               | 8,25             | 10,10 | 6,31            | 8,00 |
| F                                            | Konstruksi/ <i>Construction</i>                                                                                                                                                                        | -1,31            | 1,07  | -0,47           | 0,45 |
| G & H                                        | Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br><i>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage</i> | 12,81            | 6,61  | 3,25            | 1,66 |
| I & J                                        | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br><i>Accommodation and Food Service Activities; Information and Communication</i>                                                      | 17,38            | 16,76 | 8,57            | 8,25 |
| K                                            | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                           | 15,96            | 15,11 | 2,36            | 2,23 |
| L & M                                        | Real Estat; Aktivitas Profesional, Ilmiah dan Teknis<br><i>Real Estate; Professional, Scientific and Technical Activities</i>                                                                          | 9,66             | 10,35 | 4,55            | 5,22 |
| Jumlah/ <i>Total</i>                         |                                                                                                                                                                                                        | 9,19             | 8,43  | 2,77            | 2,59 |

Catatan/Notes:  
Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
Does not include financial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, and PT Varuna Tirta Prakasya

Sumber/Source : Kementerian BUMN dan Kementerian Keuangan, diolah  
*Ministry of SOEs and Ministry of Finance, processed*

Lampiran 10 *Profit Margin dan Solvabilitas BUMN Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024*  
Appendix *SOEs Profit Margin and Solvency by Industrial Category (percent), 2023 and 2024*

|                      | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                           | Profit Margin |       | Solvabilitas |       |
|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|-------|--------------|-------|
|                      |                                                                                                                                                                                                        | 2023          | 2024  | 2023         | 2024  |
|                      | (1)                                                                                                                                                                                                    | (2)           | (3)   | (4)          | (5)   |
| A                    | Pertanian, Kehutanan dan Perikanan<br><i>Agriculture, Forestry and Fishing</i>                                                                                                                         | 1,03          | 4,49  | 46,75        | 44,82 |
| B                    | Pertambangan dan Penggalian<br><i>Mining and Quarrying</i>                                                                                                                                             | 8,52          | 7,75  | 53,83        | 49,97 |
| C                    | Industri Pengolahan<br><i>Manufacturing</i>                                                                                                                                                            | 2,24          | 4,25  | 52,83        | 49,45 |
| D                    | Pengadaan Listrik dan Gas<br><i>Electricity and Gas</i>                                                                                                                                                | 4,56          | 3,30  | 39,21        | 40,13 |
| E                    | Pengadaan Air; Pengelolaan Sampah, Limbah, dan Daur Ulang<br><i>Water Supply; Sewerage, Waste Management, and Remediation Activities</i>                                                               | 12,42         | 15,71 | 23,60        | 20,77 |
| F                    | Konstruksi/ <i>Construction</i>                                                                                                                                                                        | -2,04         | 1,94  | 64,18        | 58,04 |
| G & H                | Perdagangan Besar dan Eceran, Reparasi Mobil dan Sepeda Motor; Transportasi dan Pergudangan<br><i>Wholesale and Retail Trade, Repair of Motor Vehicles and Motorcycles; Transportation and Storage</i> | 6,89          | 3,39  | 74,62        | 74,82 |
| I & J                | Penyediaan Akomodasi dan Makan Minum; Informasi dan Komunikasi<br><i>Accommodation and Food Service Activities; Information and Communication</i>                                                      | 19,16         | 18,29 | 50,66        | 50,78 |
| K                    | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                           | 24,02         | 21,83 | 85,19        | 85,27 |
| L & M                | Real Estat; Aktivitas Pofesional, Ilmiah dan Teknis<br><i>Real Estate; Professional, Scientific and Technical Activities</i>                                                                           | 10,11         | 10,65 | 52,90        | 49,55 |
| Jumlah/ <i>Total</i> |                                                                                                                                                                                                        | 10,66         | 9,84  | 69,92        | 69,23 |

Catatan/*Notes:*

Belum Mencakup Data Keuangan PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, dan PT Varuna Tirta Prakasya  
Does not include financial data of PT Amarta Karya, PT Asuransi Jiwasraya, PT Djakarta Lloyd, PT Dok dan Perkapalan Kodja Bahari, PT Indah Karya, PT PDI Pulau Batam, PT Primmisima, PT Semen Kupang, and PT Varuna Tirta Prakasya

Sumber/*Source* : Kementerian BUMN dan Kementerian Keuangan, diolah  
*Ministry of SOEs and Ministry of Finance, processed*

Lampiran 11 Jumlah Perusahaan BUMD yang Diolah Menurut Provinsi, 2023 dan 2024  
Appendix Number of ROEs Processed by Province, 2023 dan 2024

| No           | Provinsi<br>Province                                     | Tahun/Year |       |
|--------------|----------------------------------------------------------|------------|-------|
|              |                                                          | 2023       | 2024  |
| (1)          | (2)                                                      | (3)        | (4)   |
| 1            | Nanggroe Aceh Darussalam                                 | 41         | 41    |
| 2            | Sumatera Utara                                           | 38         | 38    |
| 3            | Sumatera Barat                                           | 26         | 26    |
| 4            | Riau                                                     | 33         | 33    |
| 5            | Jambi                                                    | 19         | 19    |
| 6            | Sumatera Selatan                                         | 39         | 39    |
| 7            | Bengkulu                                                 | 12         | 12    |
| 8            | Lampung                                                  | 24         | 24    |
| 9            | Bangka Belitung                                          | 11         | 11    |
| 10           | Kepulauan Riau                                           | 13         | 13    |
| 11           | DKI Jakarta                                              | 14         | 14    |
| 12           | Jawa Barat                                               | 89         | 89    |
| 13           | Jawa Tengah                                              | 169        | 169   |
| 14           | DI Yogyakarta                                            | 19         | 19    |
| 15           | Jawa Timur                                               | 109        | 109   |
| 16           | Banten                                                   | 26         | 26    |
| 17           | Bali                                                     | 24         | 24    |
| 18           | Nusa Tenggara Barat                                      | 22         | 22    |
| 19           | Nusa Tenggara Timur                                      | 29         | 29    |
| 20           | Kalimantan Barat                                         | 22         | 22    |
| 21           | Kalimantan Tengah                                        | 27         | 27    |
| 22           | Kalimantan Selatan                                       | 32         | 32    |
| 23           | Kalimantan Timur                                         | 28         | 28    |
| 24           | Kalimantan Utara                                         | 14         | 14    |
| 25           | Sulawesi Utara                                           | 22         | 22    |
| 26           | Sulawesi Tengah                                          | 15         | 15    |
| 27           | Sulawesi Selatan                                         | 46         | 46    |
| 28           | Sulawesi Tenggara                                        | 26         | 26    |
| 29           | Gorontalo                                                | 7          | 7     |
| 30           | Sulawesi Barat                                           | 5          | 5     |
| 31           | Maluku                                                   | 13         | 13    |
| 32           | Maluku Utara                                             | 12         | 12    |
| 33           | Papua Barat dan Papua Barat Daya                         | 3          | 3     |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | 8          | 8     |
| Jumlah/Total |                                                          | 1.037      | 1.037 |

Lampiran 12 Jumlah Perusahaan BUMD Menurut Kategori Lapangan Usaha,  
Appendix 2023 dan 2024  
Number of ROEs by Industrial Category, 2023 dan 2024

|                      | Lapangan Usaha<br>Industrial Category                                                                                                                                                                                     | Tahun/Year |       |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------|
|                      |                                                                                                                                                                                                                           | 2023       | 2024  |
|                      | (1)                                                                                                                                                                                                                       | (2)        | (3)   |
| A                    | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 22         | 22    |
| B                    | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 31         | 31    |
| C                    | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 38         | 38    |
| D                    | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 22         | 22    |
| E                    | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 411        | 411   |
| F                    | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 17         | 17    |
| G                    | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 86         | 86    |
| H                    | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 44         | 44    |
| I                    | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 17         | 17    |
| J                    | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 2          | 2     |
| K                    | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 257        | 257   |
| L                    | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 46         | 46    |
| M                    | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | 3          | 3     |
| N                    | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 15         | 15    |
| Q                    | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 2          | 2     |
| R                    | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 24         | 24    |
| Jumlah/ <i>Total</i> |                                                                                                                                                                                                                           | 1.037      | 1.037 |

Lampiran 13 Jumlah Tenaga Kerja BUMD Menurut Provinsi, 2023 dan 2024  
Appendix Number of Labor of ROEs by Province, 2023 dan 2024

| No           | Provinsi<br>Province                                        | Tahun/Year |         |
|--------------|-------------------------------------------------------------|------------|---------|
|              |                                                             | 2023       | 2024    |
| (1)          | (2)                                                         | (3)        | (4)     |
| 1            | Nanggroe Aceh Darussalam                                    | 4.447      | 4.651   |
| 2            | Sumatera Utara                                              | 7.541      | 8.108   |
| 3            | Sumatera Barat                                              | 4.608      | 4.655   |
| 4            | Riau                                                        | 5.575      | 5.870   |
| 5            | Jambi                                                       | 2.036      | 2.008   |
| 6            | Sumatera Selatan                                            | 7.348      | 7.428   |
| 7            | Bengkulu                                                    | 1.547      | 1.657   |
| 8            | Lampung                                                     | 2.247      | 2.316   |
| 9            | Bangka Belitung                                             | 304        | 299     |
| 10           | Kepulauan Riau                                              | 600        | 606     |
| 11           | DKI Jakarta                                                 | 15.608     | 15.824  |
| 12           | Jawa Barat                                                  | 20.722     | 21.494  |
| 13           | Jawa Tengah                                                 | 27.029     | 26.724  |
| 14           | DI Yogyakarta                                               | 2.862      | 3.383   |
| 15           | Jawa Timur                                                  | 21.236     | 21.908  |
| 16           | Banten                                                      | 2.497      | 2.511   |
| 17           | Bali                                                        | 4.332      | 5.402   |
| 18           | Nusa Tenggara Barat                                         | 3.777      | 3.864   |
| 19           | Nusa Tenggara Timur                                         | 3.672      | 3.787   |
| 20           | Kalimantan Barat                                            | 3.018      | 3.158   |
| 21           | Kalimantan Tengah                                           | 2.185      | 2.996   |
| 22           | Kalimantan Selatan                                          | 3.452      | 3.537   |
| 23           | Kalimantan Timur                                            | 6.956      | 7.184   |
| 24           | Kalimantan Utara                                            | 624        | 662     |
| 25           | Sulawesi Utara                                              | 3.947      | 4.024   |
| 26           | Sulawesi Tengah                                             | 1.682      | 1.719   |
| 27           | Sulawesi Selatan                                            | 6.589      | 6.958   |
| 28           | Sulawesi Tenggara                                           | 2.747      | 3.028   |
| 29           | Gorontalo                                                   | 673        | 699     |
| 30           | Sulawesi Barat                                              | 409        | 390     |
| 31           | Maluku                                                      | 1.482      | 1.275   |
| 32           | Maluku Utara                                                | 739        | 746     |
| 33           | Papua Barat dan Papua Barat Daya                            | 95         | 88      |
| 34           | Papua, Papua Selatan, Papua Tengah,<br>dan Papua Pegunungan | 2.953      | 2.927   |
| Jumlah/Total |                                                             | 175.539    | 181.886 |

Lampiran 14 Jumlah Tenaga Kerja BUMD Menurut Kategori Lapangan Usaha,  
Appendix 2023 dan 2024  
Number of Labor of ROEs by Industrial Category, 2023 dan 2024

|              | Lapangan Usaha<br>Industrial Category                                                                                                                                                                                     | Tahun/Year |         |
|--------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|---------|
|              |                                                                                                                                                                                                                           | 2023       | 2024    |
|              | (1)                                                                                                                                                                                                                       | (2)        | (3)     |
| A            | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 4.062      | 4.181   |
| B            | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 2.323      | 2.292   |
| C            | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 2.674      | 2.937   |
| D            | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 1.283      | 1.325   |
| E            | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 58.394     | 62.417  |
| F            | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 295        | 254     |
| G            | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 3.426      | 3.655   |
| H            | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 10.120     | 10.099  |
| I            | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 825        | 819     |
| J            | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 28         | 34      |
| K            | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 83.330     | 84.072  |
| L            | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 5.192      | 5.974   |
| M            | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | 47         | 42      |
| N            | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 1.151      | 1.258   |
| Q            | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 587        | 628     |
| R            | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 1.802      | 1.899   |
| Jumlah/Total |                                                                                                                                                                                                                           | 175.539    | 181.886 |

Lampiran 15 Jumlah Perusahaan BUMD Menurut Provinsi dan Kepemilikan Saham  
Appendix Terbesar, 2024  
Number of ROEs Companies by Province and Largest Share Owned, 2024

| No           | Provinsi<br>Province                                     | Milik Provin-<br>si<br>Province-<br>owned | Milik Kab/<br>Kota<br>Regency/City-<br>owned | Jumlah<br>Total |
|--------------|----------------------------------------------------------|-------------------------------------------|----------------------------------------------|-----------------|
| (1)          | (2)                                                      | (3)                                       | (4)                                          | (5)             |
| 1            | Nanggroe Aceh Darussalam                                 | 4                                         | 37                                           | 41              |
| 2            | Sumatera Utara                                           | 7                                         | 31                                           | 38              |
| 3            | Sumatera Barat                                           | 1                                         | 25                                           | 26              |
| 4            | Riau                                                     | 6                                         | 27                                           | 33              |
| 5            | Jambi                                                    | 3                                         | 16                                           | 19              |
| 6            | Sumatera Selatan                                         | 8                                         | 31                                           | 39              |
| 7            | Bengkulu                                                 | 2                                         | 10                                           | 12              |
| 8            | Lampung                                                  | 3                                         | 21                                           | 24              |
| 9            | Bangka Belitung                                          | 1                                         | 10                                           | 11              |
| 10           | Kepulauan Riau                                           | 3                                         | 10                                           | 13              |
| 11           | DKI Jakarta                                              | 12                                        | 2                                            | 14              |
| 12           | Jawa Barat                                               | 14                                        | 75                                           | 89              |
| 13           | Jawa Tengah                                              | 19                                        | 150                                          | 169             |
| 14           | DI Yogyakarta                                            | 4                                         | 15                                           | 19              |
| 15           | Jawa Timur                                               | 7                                         | 102                                          | 109             |
| 16           | Banten                                                   | 4                                         | 22                                           | 26              |
| 17           | Bali                                                     | 3                                         | 21                                           | 24              |
| 18           | Nusa Tenggara Barat                                      | 4                                         | 18                                           | 22              |
| 19           | Nusa Tenggara Timur                                      | 4                                         | 25                                           | 29              |
| 20           | Kalimantan Barat                                         | 3                                         | 19                                           | 22              |
| 21           | Kalimantan Tengah                                        | 3                                         | 24                                           | 27              |
| 22           | Kalimantan Selatan                                       | 4                                         | 28                                           | 32              |
| 23           | Kalimantan Timur                                         | 7                                         | 21                                           | 28              |
| 24           | Kalimantan Utara                                         | 2                                         | 12                                           | 14              |
| 25           | Sulawesi Utara                                           | 3                                         | 19                                           | 22              |
| 26           | Sulawesi Tengah                                          | 3                                         | 12                                           | 15              |
| 27           | Sulawesi Selatan                                         | 4                                         | 42                                           | 46              |
| 28           | Sulawesi Tenggara                                        | 5                                         | 21                                           | 26              |
| 29           | Gorontalo                                                | -                                         | 7                                            | 7               |
| 30           | Sulawesi Barat                                           | 1                                         | 4                                            | 5               |
| 31           | Maluku                                                   | 3                                         | 10                                           | 13              |
| 32           | Maluku Utara                                             | -                                         | 12                                           | 12              |
| 33           | Papua Barat dan Papua Barat Daya                         | 1                                         | 2                                            | 3               |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | 1                                         | 7                                            | 8               |
| Jumlah/Total |                                                          | 149                                       | 888                                          | 1.037           |

Lampiran 16  
Appendix

Jumlah Perusahaan BUMD Menurut Kategori Lapangan Usaha dan Kepemilikan Saham Terbesar, 2024  
Number of ROEs Companies by Industrial Category and Largest Share Owned, 2024

|   | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                                              | Milik<br>Provinsi<br><i>Province-<br/>owned</i> | Milik Kab/<br>Kota<br><i>Regency/<br/>City-<br/>owned</i> | Jumlah<br><i>Total</i> |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|-----------------------------------------------------------|------------------------|
|   | (1)                                                                                                                                                                                                                       | (2)                                             | (3)                                                       | (4)                    |
| A | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 8                                               | 14                                                        | 22                     |
| B | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 10                                              | 21                                                        | 31                     |
| C | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 8                                               | 30                                                        | 38                     |
| D | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 8                                               | 14                                                        | 22                     |
| E | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 13                                              | 398                                                       | 411                    |
| F | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 1                                               | 16                                                        | 17                     |
| G | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 10                                              | 76                                                        | 86                     |
| H | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 12                                              | 32                                                        | 44                     |
| I | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 5                                               | 12                                                        | 17                     |
| J | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 60                                              | 197                                                       | 257                    |
| K | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 8                                               | 38                                                        | 46                     |
| L | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 3                                               | 12                                                        | 15                     |
| M | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | 3                                               | 21                                                        | 24                     |
| N | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | –                                               | 2                                                         | 2                      |
| Q | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | –                                               | 3                                                         | 3                      |
| R | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | –                                               | 2                                                         | 2                      |
|   | <b>Jumlah/Total</b>                                                                                                                                                                                                       | <b>149</b>                                      | <b>888</b>                                                | <b>1.037</b>           |

Lampiran 17 Jumlah Perusahaan BUMD yang Memperoleh Laba Menurut Kategori  
Appendix Lapangan Usaha, 2023 dan 2024  
Number of ROEs Companies Earn Profit by Industrial Category, 2023 and 2024

| Lapangan Usaha<br>Industrial Category |                                                                                                                                                                                                                           | Tahun/Year |      |
|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------|
|                                       |                                                                                                                                                                                                                           | 2023       | 2024 |
| (1)                                   |                                                                                                                                                                                                                           | (2)        | (3)  |
| A                                     | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 9          | 12   |
| B                                     | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 19         | 20   |
| C                                     | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 17         | 16   |
| D                                     | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 15         | 13   |
| E                                     | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 244        | 236  |
| F                                     | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 7          | 8    |
| G                                     | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 31         | 35   |
| H                                     | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 28         | 27   |
| I                                     | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 7          | 9    |
| J                                     | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 1          | 2    |
| K                                     | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 216        | 220  |
| L                                     | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 29         | 29   |
| M                                     | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | 1          | 1    |
| N                                     | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 7          | 8    |
| Q                                     | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 1          | 2    |
| R                                     | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 9          | 13   |
| Jumlah/ <i>Total</i>                  |                                                                                                                                                                                                                           | 641        | 651  |

Lampiran 18 Jumlah Perusahaan BUMD yang Memperoleh Laba Menurut  
Appendix Kategori Lapangan Usaha, 2023 dan 2024  
*Number of ROEs Companies Earn Profit by Industrial Category, 2023  
and 2024*

|                      | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                                              | Tahun/Year |      |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------|
|                      |                                                                                                                                                                                                                           | 2023       | 2024 |
|                      | (1)                                                                                                                                                                                                                       | (2)        | (3)  |
| A                    | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 13         | 10   |
| B                    | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 12         | 11   |
| C                    | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 21         | 22   |
| D                    | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 7          | 9    |
| E                    | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 167        | 175  |
| F                    | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 10         | 9    |
| G                    | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 55         | 51   |
| H                    | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 16         | 17   |
| I                    | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 10         | 8    |
| J                    | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 1          | -    |
| K                    | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 41         | 37   |
| L                    | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 17         | 17   |
| M                    | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | 2          | 2    |
| N                    | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 8          | 7    |
| Q                    | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 1          | -    |
| R                    | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 15         | 11   |
| Jumlah/ <i>Total</i> |                                                                                                                                                                                                                           | 396        | 386  |

Lampiran 19 Jumlah Aset BUMD Menurut Provinsi (juta rupiah), 2023 dan 2024  
Appendix Total Assets of ROEs by Province (million rupiahs), 2023 and 2024

| No. | Uraian<br>Description                             | Tahun/Year       |                  |
|-----|---------------------------------------------------|------------------|------------------|
|     |                                                   | 2023             | 2024             |
| (1) | (2)                                               | (3)              | (4)              |
| I   | Aset/Asset                                        | 1.174.863.278,29 | 1.281.545.705,84 |
|     | Aset Lancar/Current Asset                         | 982.796.699,23   | 1.072.921.896,60 |
|     | Investasi & Penyertaan/<br>Investment & Inclusion | 41.134.351,13    | 52.624.574,33    |
|     | Aset Tetap/Fixed Asset                            | 115.313.563,65   | 119.257.739,51   |
|     | Nilai Perolehan/Acquisition Value                 | 177.645.329,33   | 188.156.355,23   |
|     | Penyusutan/Depreciation                           | 62.331.762,68    | 68.898.613,72    |
|     | Aset Lainnya/Other Asset                          | 35.618.611,43    | 36.741.521,63    |
| II  | Kewajiban dan Ekuitas/Liabilities and<br>Equity   | 1.174.863.278,29 | 1.281.545.705,84 |
|     | Hutang Lancar/Current Liabilities                 | 708.600.403,45   | 757.573.751,38   |
|     | Hutang Jangka Panjang/Long-term<br>Liabilities    | 195.582.899,71   | 225.436.626,00   |
|     | Ekuitas/Equity                                    | 270.679.865,14   | 298.535.328,47   |

Lampiran 20 Jumlah Aset BUMD Menurut Provinsi (juta rupiah), 2023 dan 2024  
Appendix Total Assets of ROEs by Province (million rupiahs), 2023 and 2024

| No           | Provinsi<br>Province                                     | Tahun/Year       |                  |
|--------------|----------------------------------------------------------|------------------|------------------|
|              |                                                          | 2023             | 2024             |
| (1)          | (2)                                                      | (3)              | (4)              |
| 1            | Nanggroe Aceh Darussalam                                 | 32.091.247,22    | 33.545.807,85    |
| 2            | Sumatera Utara                                           | 48.151.368,09    | 49.171.869,50    |
| 3            | Sumatera Barat                                           | 33.143.855,71    | 34.215.408,53    |
| 4            | Riau                                                     | 37.676.338,85    | 37.037.905,91    |
| 5            | Jambi                                                    | 14.821.222,10    | 15.144.563,89    |
| 6            | Sumatera Selatan                                         | 49.002.372,55    | 49.920.032,03    |
| 7            | Bengkulu                                                 | 9.523.449,07     | 10.884.995,19    |
| 8            | Lampung                                                  | 12.219.933,02    | 12.324.992,64    |
| 9            | Bangka Belitung                                          | 222.437,43       | 212.372,87       |
| 10           | Kepulauan Riau                                           | 581.664,31       | 582.246,35       |
| 11           | DKI Jakarta                                              | 164.448.098,74   | 175.305.529,25   |
| 12           | Jawa Barat                                               | 213.469.805,03   | 247.017.733,78   |
| 13           | Jawa Tengah                                              | 119.119.610,59   | 128.912.232,37   |
| 14           | DI Yogyakarta                                            | 23.340.064,11    | 25.414.483,72    |
| 15           | Jawa Timur                                               | 124.326.555,71   | 139.052.393,99   |
| 16           | Banten                                                   | 7.836.683,36     | 6.927.009,19     |
| 17           | Bali                                                     | 37.260.442,32    | 41.723.257,00    |
| 18           | Nusa Tenggara Barat                                      | 16.630.696,57    | 18.532.804,75    |
| 19           | Nusa Tenggara Timur                                      | 2.503.376,86     | 17.492.234,11    |
| 20           | Kalimantan Barat                                         | 1.556.202,09     | 1.803.090,08     |
| 21           | Kalimantan Tengah                                        | 16.052.384,07    | 17.840.368,33    |
| 22           | Kalimantan Selatan                                       | 28.683.939,96    | 31.363.974,69    |
| 23           | Kalimantan Timur                                         | 54.365.243,19    | 56.665.335,04    |
| 24           | Kalimantan Utara                                         | 659.192,39       | 729.263,87       |
| 25           | Sulawesi Utara                                           | 21.778.506,86    | 22.028.046,52    |
| 26           | Sulawesi Tengah                                          | 12.366.981,76    | 13.213.964,50    |
| 27           | Sulawesi Selatan                                         | 34.723.802,99    | 36.709.416,29    |
| 28           | Sulawesi Tenggara                                        | 14.440.233,98    | 15.049.176,19    |
| 29           | Gorontalo                                                | 288.337,52       | 273.779,26       |
| 30           | Sulawesi Barat                                           | 198.425,38       | 203.711,66       |
| 31           | Maluku                                                   | 10.227.701,26    | 9.173.287,47     |
| 32           | Maluku Utara                                             | 503.815,51       | 590.723,09       |
| 33           | Papua Barat dan Papua Barat Daya                         | 37.814,51        | 38.067,72        |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | 32.611.475,19    | 32.445.628,23    |
| Jumlah/Total |                                                          | 1.174.863.278,29 | 1.281.545.705,84 |

Lampiran 21  
Appendix

Jumlah Aset BUMD Menurut Kategori Lapangan Usaha (juta rupiah),  
2023 dan 2024  
Total Assets of ROEs by Industrial Category (million rupiahs), 2023 dan 2024

| Lapangan Usaha<br>Industrial Category |                                                                                                                                                                                                                           | Tahun/Year       |                  |
|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|------------------|
|                                       |                                                                                                                                                                                                                           | 2023             | 2024             |
| (1)                                   |                                                                                                                                                                                                                           | (2)              | (3)              |
| A                                     | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 11.852.250,64    | 11.839.160,93    |
| B                                     | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 8.164.125,95     | 6.161.918,87     |
| C                                     | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 1.552.214,60     | 1.522.128,26     |
| D                                     | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 2.848.735,77     | 3.142.953,40     |
| E                                     | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 49.814.311,80    | 53.568.736,30    |
| F                                     | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 293.015,37       | 298.558,98       |
| G                                     | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 4.473.176,34     | 3.526.832,61     |
| H                                     | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 65.432.802,80    | 69.138.507,73    |
| I                                     | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 2.762.555,29     | 2.907.786,73     |
| J                                     | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 1.952,35         | 1.471,35         |
| K                                     | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 994.626.048,02   | 1.091.468.835,54 |
| L                                     | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 16.707.901,38    | 21.859.422,52    |
| M                                     | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | 19.148,81        | 26.279,82        |
| N                                     | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 5.505.534,30     | 5.561.063,15     |
| Q                                     | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 136.435,62       | 187.010,67       |
| R                                     | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 10.673.069,24    | 10.335.038,98    |
| Jumlah/Total                          |                                                                                                                                                                                                                           | 1.174.863.278,29 | 1.281.545.705,84 |

Lampiran 22  
Appendix

Jumlah Aset BUMD Menurut Jenis Aset dan Provinsi (juta rupiah), 2023  
Total Assets of ROEs by Type of Asset and Province (million rupiahs), 2023

| No           | Provinsi<br>Province                                     | Aset Lancar<br>Current Asset | Investasi & Penyer-<br>taan<br>Investment<br>& Partici-<br>pation | Aset Tetap/Fixed Asset   |                            | Aset Lain-<br>nya<br>Other Asset | Total Aset<br>Total Asset |
|--------------|----------------------------------------------------------|------------------------------|-------------------------------------------------------------------|--------------------------|----------------------------|----------------------------------|---------------------------|
|              |                                                          |                              |                                                                   | Perolehan<br>Acquisition | Penyusutan<br>Depreciation |                                  |                           |
| (1)          | (2)                                                      | (3)                          | (4)                                                               | (5)                      | (6)                        | (7)                              | (8)                       |
| 1            | Nanggroe Aceh Darussalam                                 | 30.233.230,60                | 255.832,18                                                        | 2.114.134,51             | 1.215.216,20               | 703.266,13                       | 32.091.247,22             |
| 2            | Sumatera Utara                                           | 44.356.439,87                | 58.212,87                                                         | 5.820.282,69             | 2.511.868,84               | 428.301,49                       | 48.151.368,09             |
| 3            | Sumatera Barat                                           | 31.433.514,76                | 10.281,59                                                         | 2.262.567,98             | 1.154.109,75               | 591.601,13                       | 33.143.855,71             |
| 4            | Riau                                                     | 34.081.177,47                | 166.327,07                                                        | 1.775.378,48             | 991.575,10                 | 2.645.030,94                     | 37.676.338,85             |
| 5            | Jambi                                                    | 13.775.083,94                | 134.126,90                                                        | 1.343.965,19             | 628.656,64                 | 196.702,70                       | 14.821.222,10             |
| 6            | Sumatera Selatan                                         | 37.952.954,78                | 584.111,05                                                        | 12.995.324,42            | 3.553.268,19               | 1.023.250,48                     | 49.002.372,55             |
| 7            | Bengkulu                                                 | 8.962.935,58                 | -                                                                 | 1.107.945,49             | 575.415,20                 | 27.983,19                        | 9.523.449,07              |
| 8            | Lampung                                                  | 10.721.478,77                | 16.587,40                                                         | 1.057.425,27             | 353.785,82                 | 778.227,39                       | 12.219.933,02             |
| 9            | Bangka Belitung                                          | 59.564,93                    | 107.927,86                                                        | 135.997,14               | 84.398,46                  | 3.345,94                         | 222.437,43                |
| 10           | Kepulauan Riau                                           | 351.171,79                   | 16.614,52                                                         | 209.020,05               | 96.230,66                  | 101.088,62                       | 581.664,31                |
| 11           | DKI Jakarta                                              | 100.159.399,89               | 5.243.924,52                                                      | 61.827.755,20            | 15.941.064,89              | 13.158.084,02                    | 164.448.098,74            |
| 12           | Jawa Barat                                               | 187.819.757,21               | 934.331,30                                                        | 26.731.406,11            | 6.179.317,50               | 4.163.627,91                     | 213.469.805,03            |
| 13           | Jawa Tengah                                              | 107.597.258,14               | 1.880.283,59                                                      | 12.209.204,65            | 5.325.946,99               | 2.758.822,14                     | 119.119.610,59            |
| 14           | DI Yogyakarta                                            | 19.002.916,99                | 2.897.453,84                                                      | 2.080.986,95             | 910.462,99                 | 269.169,32                       | 23.340.064,11             |
| 15           | Jawa Timur                                               | 114.913.396,37               | 1.156.909,04                                                      | 10.766.255,33            | 5.029.439,06               | 2.519.434,04                     | 124.326.555,71            |
| 16           | Banten                                                   | 2.524.104,13                 | 2.029.388,18                                                      | 2.829.014,09             | 1.244.292,57               | 1.698.469,53                     | 7.836.683,36              |
| 17           | Bali                                                     | 24.485.488,14                | 10.973.027,15                                                     | 3.172.695,53             | 1.702.982,04               | 332.213,55                       | 37.260.442,32             |
| 18           | Nusa Tenggara Barat                                      | 15.049.385,35                | 55.425,00                                                         | 2.098.769,25             | 765.886,55                 | 193.003,52                       | 16.630.696,57             |
| 19           | Nusa Tenggara Timur                                      | 1.452.460,87                 | 29.533,46                                                         | 1.339.404,37             | 520.320,76                 | 202.298,92                       | 2.503.376,86              |
| 20           | Kalimantan Barat                                         | 560.446,38                   | -                                                                 | 1.760.200,80             | 860.593,77                 | 96.148,69                        | 1.556.202,09              |
| 21           | Kalimantan Tengah                                        | 11.372.016,79                | 3.961.620,97                                                      | 1.193.349,64             | 730.845,98                 | 256.242,65                       | 16.052.384,07             |
| 22           | Kalimantan Selatan                                       | 25.163.494,98                | 193.629,60                                                        | 5.826.483,19             | 3.002.517,62               | 502.849,81                       | 28.683.939,96             |
| 23           | Kalimantan Timur                                         | 45.225.469,87                | 4.892.270,54                                                      | 6.396.104,16             | 3.444.854,62               | 1.296.253,24                     | 54.365.243,19             |
| 24           | Kalimantan Utara                                         | 339.403,31                   | 4.597,35                                                          | 748.493,52               | 506.689,16                 | 73.387,38                        | 659.192,39                |
| 25           | Sulawesi Utara                                           | 20.377.843,59                | 1.193,90                                                          | 1.143.309,31             | 513.816,59                 | 769.976,65                       | 21.778.506,86             |
| 26           | Sulawesi Tengah                                          | 11.921.120,69                | -                                                                 | 587.278,49               | 287.594,52                 | 146.177,09                       | 12.366.981,76             |
| 27           | Sulawesi Selatan                                         | 32.586.046,22                | 90.968,63                                                         | 3.938.247,60             | 1.991.972,02               | 100.451,75                       | 34.723.802,99             |
| 28           | Sulawesi Tenggara                                        | 13.600.961,99                | 1.313,50                                                          | 1.584.796,49             | 625.859,34                 | -120.978,66                      | 14.440.233,98             |
| 29           | Gorontalo                                                | 81.350,41                    | -                                                                 | 405.224,70               | 285.617,45                 | 87.379,86                        | 288.337,52                |
| 30           | Sulawesi Barat                                           | 63.147,18                    | 6.057,92                                                          | 247.485,35               | 121.359,05                 | 3.093,98                         | 198.425,38                |
| 31           | Maluku                                                   | 9.104.357,64                 | 347.069,04                                                        | 753.169,10               | 347.137,62                 | 370.243,11                       | 10.227.701,26             |
| 32           | Maluku Utara                                             | 326.070,54                   | -                                                                 | 309.158,58               | 179.918,44                 | 48.504,83                        | 503.815,51                |
| 33           | Papua Barat dan Papua Barat Daya                         | 24.733,42                    | 70,78                                                             | 49.769,85                | 27.960,08                  | -8.799,46                        | 37.814,51                 |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | 27.118.516,61                | 5.085.261,41                                                      | 824.725,85               | 620.788,23                 | 203.759,55                       | 32.611.475,19             |
| Jumlah/Total |                                                          | 982.796.699,23               | 41.134.351,13                                                     | 177.645.329,33           | 62.331.762,68              | 35.618.611,43                    | 1.174.863.278,29          |

Lampiran 23  
Appendix

Jumlah Aset BUMD Menurut Jenis Aset dan Kategori Lapangan Usaha (juta rupiah), 2023  
*Total Assets of ROEs by Type of Asset and Industrial Category (million rupiahs), 2023*

|                      | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                                              | Aset Lancar<br><i>Current Asset</i> | Investasi & Penyertaan<br><i>Investment &amp; Inclusion</i> | Aset Tetap/ <i>Fixed Asset</i>  |                                   | Aset Lainnya<br><i>Other Asset</i> | Total Aset<br><i>Total Asset</i> |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-------------------------------------------------------------|---------------------------------|-----------------------------------|------------------------------------|----------------------------------|
|                      |                                                                                                                                                                                                                           |                                     |                                                             | Perolehan<br><i>Acquisition</i> | Penyusutan<br><i>Depreciation</i> |                                    |                                  |
|                      | (1)                                                                                                                                                                                                                       | (2)                                 | (3)                                                         | (4)                             | (5)                               | (6)                                | (7)                              |
| A                    | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 10.092.362,76                       | 10.333,56                                                   | 1.187.800,12                    | 397.694,36                        | 959.448,57                         | 11.852.250,64                    |
| B                    | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 5.933.543,10                        | 314.151,12                                                  | 665.743,96                      | 205.031,76                        | 1.455.719,53                       | 8.164.125,95                     |
| C                    | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 546.486,18                          | 27.837,88                                                   | 1.239.466,92                    | 349.104,99                        | 87.528,61                          | 1.552.214,60                     |
| D                    | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 1.080.134,13                        | 652.687,89                                                  | 1.110.007,92                    | 434.336,77                        | 440.242,61                         | 2.848.735,77                     |
| E                    | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 15.522.168,07                       | 1.319.865,81                                                | 65.412.255,98                   | 36.582.763,94                     | 4.142.785,88                       | 49.814.311,80                    |
| F                    | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 87.963,88                           | 68.943,74                                                   | 128.764,99                      | 56.576,17                         | 63.918,94                          | 293.015,37                       |
| G                    | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 2.971.699,68                        | 330.859,05                                                  | 1.078.049,83                    | 391.938,57                        | 484.506,34                         | 4.473.176,34                     |
| H                    | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 12.096.018,74                       | 2.464.687,54                                                | 47.648.057,57                   | 8.321.768,94                      | 11.545.807,90                      | 65.432.802,80                    |
| I                    | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 345.101,36                          | 60.530,30                                                   | 2.583.765,14                    | 344.133,96                        | 117.292,45                         | 2.762.555,29                     |
| J                    | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 589,58                              | -                                                           | 1.927,18                        | 605,27                            | 40,87                              | 1.952,35                         |
| K                    | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 929.184.135,71                      | 30.962.288,81                                               | 32.596.233,15                   | 8.749.318,36                      | 10.632.658,86                      | 994.626.048,02                   |
| L                    | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 3.778.512,44                        | 4.729.536,16                                                | 9.902.930,80                    | 3.812.095,96                      | 2.109.017,94                       | 16.707.901,38                    |
| M                    | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | 3.464,78                            | 14.854,62                                                   | 2.787,32                        | 1.957,91                          | -                                  | 19.148,81                        |
| N                    | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 353.366,67                          | 12.415,20                                                   | 2.557.904,50                    | 342.416,38                        | 2.924.264,32                       | 5.505.534,30                     |
| Q                    | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 34.512,48                           | -                                                           | 201.515,92                      | 99.801,38                         | 208,60                             | 136.435,62                       |
| R                    | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 766.639,68                          | 165.359,45                                                  | 11.328.118,03                   | 2.242.217,95                      | 655.170,03                         | 10.673.069,24                    |
| Jumlah/ <i>Total</i> |                                                                                                                                                                                                                           | 982.796.699,23                      | 41.134.351,13                                               | 177.645.329,33                  | 62.331.762,68                     | 35.618.611,43                      | 1.174.863.278,29                 |

Lampiran 24  
Appendix

Jumlah Aset BUMD Menurut Jenis Aset dan Provinsi (juta rupiah), 2024  
Total Assets of ROEs by Type of Asset and Province (million rupiahs), 2024

| No           | Provinsi<br>Province                                     | Aset Lancar<br>Current Asset | Investasi & Penyertaan<br>Investment & Participa-<br>tion | Aset Tetap/Fixed Asset   |                            | Aset Lainnya<br>Other Asset | Total Aset<br>Total Asset |
|--------------|----------------------------------------------------------|------------------------------|-----------------------------------------------------------|--------------------------|----------------------------|-----------------------------|---------------------------|
|              |                                                          |                              |                                                           | Perolehan<br>Acquisition | Penyusutan<br>Depreciation |                             |                           |
| (1)          | (2)                                                      | (3)                          | (4)                                                       | (5)                      | (6)                        | (7)                         | (8)                       |
| 1            | Nanggroe Aceh Darussalam                                 | 31.683.648,77                | 206.099,07                                                | 2.186.720,73             | 1.338.630,07               | 807.969,35                  | 33.545.807,85             |
| 2            | Sumatera Utara                                           | 45.386.101,65                | 56.431,04                                                 | 5.899.856,83             | 2.632.290,49               | 461.770,46                  | 49.171.869,50             |
| 3            | Sumatera Barat                                           | 32.404.418,79                | 102.291,36                                                | 2.386.015,23             | 1.357.255,49               | 679.938,65                  | 34.215.408,53             |
| 4            | Riau                                                     | 33.166.166,49                | 468.088,03                                                | 1.938.175,24             | 1.063.750,76               | 2.529.226,92                | 37.037.905,91             |
| 5            | Jambi                                                    | 14.010.814,90                | 100.422,94                                                | 1.643.582,81             | 816.794,90                 | 206.538,14                  | 15.144.563,89             |
| 6            | Sumatera Selatan                                         | 38.935.675,78                | 364.924,06                                                | 13.231.491,09            | 3.823.489,94               | 1.211.431,03                | 49.920.032,03             |
| 7            | Bengkulu                                                 | 10.325.103,52                | -                                                         | 1.132.918,38             | 626.994,28                 | 53.967,56                   | 10.884.995,19             |
| 8            | Lampung                                                  | 10.691.574,32                | 19.476,45                                                 | 1.105.676,58             | 393.205,11                 | 901.470,41                  | 12.324.992,64             |
| 9            | Bangka Belitung                                          | 58.793,49                    | 111.611,08                                                | 146.453,54               | 108.598,09                 | 4.112,85                    | 212.372,87                |
| 10           | Kepulauan Riau                                           | 356.857,43                   | 16.814,52                                                 | 220.411,85               | 109.125,41                 | 97.287,96                   | 582.246,35                |
| 11           | DKI Jakarta                                              | 100.265.271,37               | 5.928.863,19                                              | 74.159.763,93            | 18.402.973,97              | 13.354.604,73               | 175.305.529,25            |
| 12           | Jawa Barat                                               | 230.585.132,39               | 707.172,43                                                | 18.184.158,97            | 6.911.355,71               | 4.452.625,71                | 247.017.733,78            |
| 13           | Jawa Tengah                                              | 117.372.189,70               | 1.302.570,12                                              | 13.648.701,71            | 5.868.656,66               | 2.457.439,44                | 128.912.232,37            |
| 14           | DI Yogyakarta                                            | 21.385.822,22                | 2.563.774,78                                              | 2.246.694,39             | 1.034.496,78               | 252.689,11                  | 25.414.483,72             |
| 15           | Jawa Timur                                               | 129.146.752,44               | 1.157.096,74                                              | 12.049.771,65            | 5.760.020,41               | 2.458.793,57                | 139.052.393,99            |
| 16           | Banten                                                   | 2.464.699,61                 | 625.577,49                                                | 3.548.433,29             | 1.453.412,38               | 1.741.711,17                | 6.927.009,19              |
| 17           | Bali                                                     | 26.669.906,50                | 13.044.565,04                                             | 3.465.693,49             | 1.873.398,03               | 416.489,99                  | 41.723.257,00             |
| 18           | Nusa Tenggara Barat                                      | 16.785.034,97                | 51.631,73                                                 | 2.264.172,28             | 702.516,51                 | 134.482,29                  | 18.532.804,75             |
| 19           | Nusa Tenggara Timur                                      | 16.341.343,82                | 42.021,42                                                 | 1.266.234,23             | 712.689,55                 | 555.324,20                  | 17.492.234,11             |
| 20           | Kalimantan Barat                                         | 747.532,04                   | -                                                         | 1.708.070,28             | 868.071,98                 | 215.559,73                  | 1.803.090,08              |
| 21           | Kalimantan Tengah                                        | 12.746.900,31                | 4.157.248,88                                              | 1.472.264,98             | 789.141,60                 | 253.095,76                  | 17.840.368,33             |
| 22           | Kalimantan Selatan                                       | 27.693.845,60                | 226.287,51                                                | 6.009.504,01             | 3.220.111,01               | 654.448,57                  | 31.363.974,69             |
| 23           | Kalimantan Timur                                         | 35.100.433,43                | 16.398.498,09                                             | 6.976.963,06             | 3.096.939,43               | 1.286.379,91                | 56.665.335,04             |
| 24           | Kalimantan Utara                                         | 407.921,64                   | -                                                         | 819.152,78               | 535.346,06                 | 37.535,50                   | 729.263,87                |
| 25           | Sulawesi Utara                                           | 20.331.300,05                | 1.184,65                                                  | 1.629.812,15             | 546.992,27                 | 612.741,94                  | 22.028.046,52             |
| 26           | Sulawesi Tengah                                          | 12.761.816,76                | -                                                         | 559.698,19               | 260.742,52                 | 153.192,07                  | 13.213.964,50             |
| 27           | Sulawesi Selatan                                         | 34.442.320,39                | 119.216,94                                                | 4.166.662,37             | 2.182.761,74               | 163.994,60                  | 36.709.416,29             |
| 28           | Sulawesi Tenggara                                        | 14.089.877,94                | 2.263,50                                                  | 1.739.537,31             | 742.047,90                 | -40.454,66                  | 15.049.176,19             |
| 29           | Gorontalo                                                | 83.391,72                    | -                                                         | 429.942,40               | 319.002,66                 | 79.447,81                   | 273.779,26                |
| 30           | Sulawesi Barat                                           | 69.697,28                    | 8.550,17                                                  | 251.795,44               | 129.425,22                 | 3.093,98                    | 203.711,66                |
| 31           | Maluku                                                   | 8.800.786,85                 | 15.235,58                                                 | 439.793,93               | 378.335,03                 | 295.806,14                  | 9.173.287,47              |
| 32           | Maluku Utara                                             | 332.130,29                   | 42.795,70                                                 | 324.084,32               | 151.966,01                 | 43.678,78                   | 590.723,09                |
| 33           | Papua Barat dan Papua Barat Daya                         | 25.413,42                    | 1.268,09                                                  | 49.847,55                | 29.304,56                  | -9.156,78                   | 38.067,72                 |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | 27.253.220,69                | 4.782.593,75                                              | 854.300,22               | 658.771,19                 | 214.284,77                  | 32.445.628,23             |
| Jumlah/Total |                                                          | 1.072.921.896,60             | 52.624.574,33                                             | 188.156.355,23           | 68.898.613,72              | 36.741.521,63               | 1.281.545.705,84          |

Lampiran 25  
Appendix

Jumlah Aset BUMD Menurut Jenis Aset dan Kategori Lapangan Usaha  
(juta rupiah), 2024  
*Total Assets of ROEs by Type of Asset and Industrial Category (million  
rupiahs), 2024*

|                      | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                                                               | Aset Lancar<br><i>Current Asset</i> | Investasi &<br>Penyertaan<br><i>Investment<br/>&amp; Inclusion</i> | Aset Tetap/ <i>Fixed Asset</i>  |                                   | Aset Lainnya<br><i>Other Asset</i> | Total Aset<br><i>Total Asset</i> |
|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|--------------------------------------------------------------------|---------------------------------|-----------------------------------|------------------------------------|----------------------------------|
|                      |                                                                                                                                                                                                                                            |                                     |                                                                    | Perolehan<br><i>Acquisition</i> | Penyusutan<br><i>Depreciation</i> |                                    |                                  |
|                      | (1)                                                                                                                                                                                                                                        | (2)                                 | (3)                                                                | (4)                             | (5)                               | (6)                                | (7)                              |
| A                    | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                                             | 10.172.756,54                       | 8.600,83                                                           | 1.080.469,20                    | 437.512,05                        | 1.014.846,41                       | 11.839.160,93                    |
| B                    | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                                 | 3.737.961,97                        | 592.205,11                                                         | 748.822,00                      | 224.649,28                        | 1.307.579,06                       | 6.161.918,87                     |
| C                    | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                                                | 519.457,97                          | 38.095,94                                                          | 1.254.499,30                    | 380.648,85                        | 90.723,90                          | 1.522.128,26                     |
| D                    | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning<br/>supply</i>                                                                                                                                                | 1.338.826,94                        | 737.063,63                                                         | 1.145.849,54                    | 456.136,47                        | 377.349,76                         | 3.142.953,40                     |
| E                    | Pengadaan air; pengelolaan sampah,<br>limbah, dan daur ulang<br><i>Water supply; sewerage, waste<br/>management and remediation activities</i>                                                                                             | 15.695.113,19                       | 1.443.588,17                                                       | 71.497.777,20                   | 39.482.278,68                     | 4.414.536,41                       | 53.568.736,30                    |
| F                    | Konstruksi/ <i>Construction</i>                                                                                                                                                                                                            | 97.022,73                           | 67.435,29                                                          | 121.371,73                      | 54.041,05                         | 66.770,27                          | 298.558,98                       |
| G                    | Perdagangan besar dan eceran; reparasi<br>mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of<br/>motor vehicles and motorcycles</i>                                                                                        | 2.037.489,71                        | 262.514,73                                                         | 1.174.881,54                    | 415.644,75                        | 467.591,37                         | 3.526.832,61                     |
| H                    | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                                          | 13.297.648,12                       | 686.837,24                                                         | 53.373.857,21                   | 10.296.393,72                     | 12.076.558,88                      | 69.138.507,73                    |
| I                    | Penyediaan akomodasi dan makan<br>minum<br><i>Accommodation and food service<br/>activities</i>                                                                                                                                            | 310.446,58                          | 68.597,24                                                          | 2.657.122,84                    | 367.098,60                        | 238.718,66                         | 2.907.786,73                     |
| J                    | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                                           | 601,93                              | -                                                                  | 1.780,69                        | 911,27                            | -                                  | 1.471,35                         |
| K                    | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                                               | 1.021.088.746,37                    | 43.159.584,59                                                      | 25.254.747,88                   | 9.934.419,57                      | 11.900.204,51                      | 1.091.468.835,54                 |
| L                    | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                                  | 3.673.069,69                        | 5.432.471,61                                                       | 15.565.319,30                   | 3.983.964,84                      | 1.172.526,76                       | 21.859.422,52                    |
| M                    | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical<br/>activities</i>                                                                                                                                        | 9.417,05                            | 14.585,36                                                          | 7.821,75                        | 5.821,23                          | 276,90                             | 26.279,82                        |
| N                    | Jasa Persewaan dan Sewa Guna Usaha<br>Tanpa Hak Opsi, Ketenagakerjaan,<br>Agen Perjalanan dan Penunjang Usaha<br>Lainnya<br><i>Rental and leasing, employment activities,<br/>travel agency, and other business support<br/>activities</i> | 408.166,96                          | 11.642,46                                                          | 2.508.841,79                    | 364.131,89                        | 2.996.543,84                       | 5.561.063,15                     |
| Q                    | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                                       | 36.627,79                           | -                                                                  | 271.133,35                      | 120.883,20                        | 132,73                             | 187.010,67                       |
| R                    | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                                               | 498.543,04                          | 101.352,13                                                         | 11.492.059,91                   | 2.374.078,28                      | 617.162,17                         | 10.335.038,98                    |
| Jumlah/ <i>Total</i> |                                                                                                                                                                                                                                            | 1.072.921.896,60                    | 52.624.574,33                                                      | 188.156.355,23                  | 68.898.613,72                     | 36.741.521,63                      | 1.281.545.705,84                 |

Lampiran26 Jumlah Kewajiban dan Ekuitas BUMD Menurut Jenis Kewajiban-  
Appendix Ekuitas dan Provinsi (juta rupiah), 2023  
*Total Liabilities and Equity of ROEs by Type of Liability-Equity and Province (million rupiahs), 2023*

| No           | Provinsi<br>Province                                     | Liabilitas Lancar<br>Current Liabilities | Liabilitas Jangka Panjang<br>Long-Term Liabilities | Ekuitas<br>Equity | Total<br>Total   |
|--------------|----------------------------------------------------------|------------------------------------------|----------------------------------------------------|-------------------|------------------|
| (1)          | (2)                                                      | (3)                                      | (4)                                                | (5)               | (6)              |
| 1            | Nanggroe Aceh Darussalam                                 | 26.670.194,10                            | 400.699,22                                         | 5.020.353,90      | 32.091.247,22    |
| 2            | Sumatera Utara                                           | 38.300.113,41                            | 1.727.452,53                                       | 8.123.802,15      | 48.151.368,09    |
| 3            | Sumatera Barat                                           | 27.445.924,65                            | 770.033,55                                         | 4.927.897,51      | 33.143.855,71    |
| 4            | Riau                                                     | 26.769.519,67                            | 2.261.609,89                                       | 8.645.209,29      | 37.676.338,85    |
| 5            | Jambi                                                    | 11.012.936,37                            | 351.599,66                                         | 3.456.686,07      | 14.821.222,10    |
| 6            | Sumatera Selatan                                         | 33.541.237,17                            | 1.193.547,78                                       | 14.267.587,59     | 49.002.372,55    |
| 7            | Bengkulu                                                 | 7.843.228,30                             | 8.544,11                                           | 1.671.676,66      | 9.523.449,07     |
| 8            | Lampung                                                  | 9.465.522,44                             | 346.831,41                                         | 2.407.579,17      | 12.219.933,02    |
| 9            | Bangka Belitung                                          | 12.340,98                                | 4.008,32                                           | 206.088,12        | 222.437,43       |
| 10           | Kepulauan Riau                                           | 329.067,98                               | 13.309,92                                          | 239.286,42        | 581.664,31       |
| 11           | DKI Jakarta                                              | 78.804.938,23                            | 6.804.301,43                                       | 78.838.859,08     | 164.448.098,74   |
| 12           | Jawa Barat                                               | 35.641.241,26                            | 147.019.465,59                                     | 30.809.098,19     | 213.469.805,03   |
| 13           | Jawa Tengah                                              | 89.444.462,56                            | 7.550.796,92                                       | 22.124.341,11     | 119.119.610,59   |
| 14           | DI Yogyakarta                                            | 17.190.727,52                            | 654.932,38                                         | 5.494.404,21      | 23.340.064,11    |
| 15           | Jawa Timur                                               | 91.186.434,32                            | 10.586.289,66                                      | 22.553.831,74     | 124.326.555,71   |
| 16           | Banten                                                   | 962.598,90                               | 1.670.439,47                                       | 5.203.644,99      | 7.836.683,36     |
| 17           | Bali                                                     | 31.118.647,35                            | 236.338,75                                         | 5.905.456,22      | 37.260.442,32    |
| 18           | Nusa Tenggara Barat                                      | 12.327.160,96                            | 1.235.019,45                                       | 3.068.516,17      | 16.630.696,57    |
| 19           | Nusa Tenggara Timur                                      | 1.468.274,55                             | 111.595,54                                         | 923.506,77        | 2.503.376,86     |
| 20           | Kalimantan Barat                                         | 122.139,52                               | 146.940,33                                         | 1.287.122,24      | 1.556.202,09     |
| 21           | Kalimantan Tengah                                        | 11.839.653,54                            | 815.464,09                                         | 3.397.266,44      | 16.052.384,07    |
| 22           | Kalimantan Selatan                                       | 22.739.453,58                            | 353.661,64                                         | 5.590.824,73      | 28.683.939,96    |
| 23           | Kalimantan Timur                                         | 37.689.689,84                            | 3.355.786,82                                       | 13.319.766,53     | 54.365.243,19    |
| 24           | Kalimantan Utara                                         | 71.488,35                                | 13.561,38                                          | 574.142,66        | 659.192,39       |
| 25           | Sulawesi Utara                                           | 16.344.651,77                            | 2.615.623,68                                       | 2.818.231,41      | 21.778.506,86    |
| 26           | Sulawesi Tengah                                          | 10.524.441,21                            | 58.358,34                                          | 1.784.182,21      | 12.366.981,76    |
| 27           | Sulawesi Selatan                                         | 22.987.054,79                            | 3.282.494,09                                       | 8.454.154,11      | 34.723.802,99    |
| 28           | Sulawesi Tenggara                                        | 11.907.124,70                            | 5.572,05                                           | 2.527.537,23      | 14.440.233,98    |
| 29           | Gorontalo                                                | 15.288,57                                | 15.594,56                                          | 257.454,39        | 288.337,52       |
| 30           | Sulawesi Barat                                           | 1.455,09                                 | -                                                  | 196.970,29        | 198.425,38       |
| 31           | Maluku                                                   | 6.653.478,10                             | 1.761.064,23                                       | 1.813.158,94      | 10.227.701,26    |
| 32           | Maluku Utara                                             | 185.516,04                               | 27.194,57                                          | 291.104,91        | 503.815,51       |
| 33           | Papua Barat dan Papua Barat Daya                         | 1.744,17                                 | -                                                  | 36.070,34         | 37.814,51        |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | 27.982.653,49                            | 184.768,34                                         | 4.444.053,36      | 32.611.475,19    |
| Jumlah/Total |                                                          | 708.600.403,45                           | 195.582.899,71                                     | 270.679.865,14    | 1.174.863.278,29 |

Lampiran 27  
Appendix

Jumlah Kewajiban dan Ekuitas BUMD Menurut Jenis Kewajiban–  
Ekuitas dan Lapangan Usaha (juta rupiah), 2023  
*Total Liabilities and Equity of ROEs by Type of Liability–Equity and  
Industrial Category (million rupiahs), 2023*

|   | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                                                               | Liabilitas<br>Lancar<br><i>Current Liabili-<br/>ties</i> | Liabilitas Jang-<br>ka Panjang<br><i>Long–Term<br/>Liabilities</i> | Ekuitas<br><i>Equity</i> | Total<br><i>Total</i> |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|--------------------------------------------------------------------|--------------------------|-----------------------|
|   | (1)                                                                                                                                                                                                                                        | (2)                                                      | (3)                                                                | (4)                      | (5)                   |
| A | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                                             | 9.112.166,98                                             | 132.886,63                                                         | 2.607.197,03             | 11.852.250,64         |
| B | Pertambangan dan penggalan<br><i>Mining and quarrying</i>                                                                                                                                                                                  | 3.019.876,07                                             | 984.575,21                                                         | 4.159.674,67             | 8.164.125,95          |
| C | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                                                | 74.546,57                                                | 92.533,94                                                          | 1.385.134,09             | 1.552.214,60          |
| D | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air<br/>conditioning supply</i>                                                                                                                                                | 312.179,07                                               | 402.609,93                                                         | 2.133.946,77             | 2.848.735,77          |
| E | Pengadaan air; pengelolaan sampah,<br>limbah, dan daur ulang<br><i>Water supply; sewerage, waste<br/>management and remediation activities</i>                                                                                             | 3.752.812,07                                             | 2.776.671,94                                                       | 43.284.827,80            | 49.814.311,80         |
| F | Konstruksi/ <i>Construction</i>                                                                                                                                                                                                            | 63.478,83                                                | 11.699,12                                                          | 217.837,42               | 293.015,37            |
| G | Perdagangan besar dan eceran;<br>reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of<br/>motor vehicles and motorcycles</i>                                                                                        | 440.792,79                                               | 50.190,68                                                          | 3.982.192,87             | 4.473.176,34          |
| H | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                                          | 3.868.532,74                                             | 4.129.027,68                                                       | 57.435.242,37            | 65.432.802,80         |
| I | Penyediaan akomodasi dan makan<br>minum<br><i>Accommodation and food service<br/>activities</i>                                                                                                                                            | 161.663,37                                               | 62.673,13                                                          | 2.538.218,79             | 2.762.555,29          |
| J | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                                           | 471,17                                                   | -                                                                  | 1.481,18                 | 1.952,35              |
| K | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                                               | 683.876.565,36                                           | 184.273.770,13                                                     | 126.475.602,53           | 994.626.048,02        |
| L | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                                  | 2.962.423,32                                             | 1.081.918,14                                                       | 12.663.559,93            | 16.707.901,38         |
| M | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical<br/>activities</i>                                                                                                                                        | 3.016,37                                                 | 1.274,15                                                           | 14.858,29                | 19.148,81             |
| N | Jasa Persewaan dan Sewa<br>Guna Usaha Tanpa Hak Opsi,<br>Ketenagakerjaan, Agen Perjalanan<br>dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment<br/>activities, travel agency, and other<br/>business support activities</i> | 183.803,98                                               | 176.360,05                                                         | 5.145.370,27             | 5.505.534,30          |
| Q | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                                       | 12.109,85                                                | 25,87                                                              | 124.299,90               | 136.435,62            |
| R | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                                               | 755.964,89                                               | 1.406.683,13                                                       | 8.510.421,22             | 10.673.069,24         |
|   | Jumlah/ <i>Total</i>                                                                                                                                                                                                                       | 708.600.403,45                                           | 195.582.899,71                                                     | 270.679.865,14           | 1.174.863.278,29      |

Lampiran 28 Jumlah Kewajiban dan Ekuitas BUMD Menurut Jenis Kewajiban-  
Appendix Ekuitas dan Provinsi (juta rupiah), 2024  
*Total Liabilities and Equity of ROEs by Type of Liability-Equity and Province (million rupiahs), 2023*

| No           | Provinsi<br>Province                                     | Liabilitas Lancar<br>Current Liabilities | Liabilitas Jangka Panjang<br>Long-Term Liabilities | Ekuitas<br>Equity | Total<br>Total   |
|--------------|----------------------------------------------------------|------------------------------------------|----------------------------------------------------|-------------------|------------------|
| (1)          | (2)                                                      | (3)                                      | (4)                                                | (5)               | (6)              |
| 1            | Nanggroe Aceh Darussalam                                 | 28.050.553,20                            | 333.331,49                                         | 5.161.923,16      | 33.545.807,85    |
| 2            | Sumatera Utara                                           | 38.023.748,51                            | 3.018.896,82                                       | 8.129.224,16      | 49.171.869,50    |
| 3            | Sumatera Barat                                           | 28.013.600,25                            | 998.631,03                                         | 5.203.177,25      | 34.215.408,53    |
| 4            | Riau                                                     | 26.582.378,42                            | 3.588.073,77                                       | 6.867.453,72      | 37.037.905,91    |
| 5            | Jambi                                                    | 10.878.998,04                            | 284.278,91                                         | 3.981.286,93      | 15.144.563,89    |
| 6            | Sumatera Selatan                                         | 33.987.597,11                            | 1.530.083,85                                       | 14.402.351,06     | 49.920.032,03    |
| 7            | Bengkulu                                                 | 8.937.859,83                             | 8.490,91                                           | 1.938.644,45      | 10.884.995,19    |
| 8            | Lampung                                                  | 9.644.983,58                             | 434.075,11                                         | 2.245.933,96      | 12.324.992,64    |
| 9            | Bangka Belitung                                          | 8.833,87                                 | 1.963,10                                           | 201.575,91        | 212.372,87       |
| 10           | Kepulauan Riau                                           | 303.488,67                               | 39.272,94                                          | 239.484,75        | 582.246,35       |
| 11           | DKI Jakarta                                              | 75.309.028,65                            | 8.932.812,27                                       | 91.063.688,32     | 175.305.529,25   |
| 12           | Jawa Barat                                               | 44.038.005,27                            | 167.035.234,81                                     | 35.944.493,70     | 247.017.733,78   |
| 13           | Jawa Tengah                                              | 98.583.137,11                            | 7.140.796,37                                       | 23.188.358,89     | 128.912.232,37   |
| 14           | DI Yogyakarta                                            | 18.206.144,39                            | 1.260.084,57                                       | 5.948.254,76      | 25.414.483,72    |
| 15           | Jawa Timur                                               | 101.855.954,88                           | 12.260.340,79                                      | 24.936.098,31     | 139.052.393,99   |
| 16           | Banten                                                   | 1.003.175,18                             | 1.926.739,01                                       | 3.997.095,00      | 6.927.009,19     |
| 17           | Bali                                                     | 34.582.239,87                            | 310.404,77                                         | 6.830.612,36      | 41.723.257,00    |
| 18           | Nusa Tenggara Barat                                      | 13.921.783,37                            | 1.186.309,84                                       | 3.424.711,54      | 18.532.804,75    |
| 19           | Nusa Tenggara Timur                                      | 12.553.767,67                            | 1.359.885,14                                       | 3.578.581,30      | 17.492.234,11    |
| 20           | Kalimantan Barat                                         | 149.825,67                               | 206.728,60                                         | 1.446.535,80      | 1.803.090,08     |
| 21           | Kalimantan Tengah                                        | 11.801.312,46                            | 1.826.991,30                                       | 4.212.064,58      | 17.840.368,33    |
| 22           | Kalimantan Selatan                                       | 24.215.196,79                            | 336.778,06                                         | 6.811.999,84      | 31.363.974,69    |
| 23           | Kalimantan Timur                                         | 39.525.635,20                            | 3.015.076,49                                       | 14.124.623,35     | 56.665.335,04    |
| 24           | Kalimantan Utara                                         | 72.782,83                                | 10.627,86                                          | 645.853,17        | 729.263,87       |
| 25           | Sulawesi Utara                                           | 16.107.283,71                            | 3.040.143,50                                       | 2.880.619,31      | 22.028.046,52    |
| 26           | Sulawesi Tengah                                          | 11.289.557,39                            | 60.376,47                                          | 1.864.030,64      | 13.213.964,50    |
| 27           | Sulawesi Selatan                                         | 24.095.884,59                            | 3.585.105,38                                       | 9.028.366,32      | 36.709.416,29    |
| 28           | Sulawesi Tenggara                                        | 12.234.156,48                            | 57.220,09                                          | 2.757.799,62      | 15.049.176,19    |
| 29           | Gorontalo                                                | 18.202,99                                | 13.826,59                                          | 241.749,68        | 273.779,26       |
| 30           | Sulawesi Barat                                           | 1.943,50                                 | -                                                  | 201.768,16        | 203.711,66       |
| 31           | Maluku                                                   | 6.669.162,93                             | 602.485,85                                         | 1.901.638,68      | 9.173.287,47     |
| 32           | Maluku Utara                                             | 212.197,46                               | 73.996,42                                          | 304.529,21        | 590.723,09       |
| 33           | Papua Barat dan Papua Barat Daya                         | 2.006,18                                 | -                                                  | 36.061,54         | 38.067,72        |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | 26.693.325,34                            | 957.563,88                                         | 4.794.739,02      | 32.445.628,23    |
| Jumlah/Total |                                                          | 57.573.751,38                            | 225.436.626,00                                     | 298.535.328,47    | 1.281.545.705,84 |

Lampiran 29  
Appendix

Jumlah Kewajiban dan Ekuitas BUMD Menurut Jenis Kewajiban–  
Ekuitas dan Lapangan Usaha (juta rupiah), 2024  
*Total Liabilities and Equity of ROEs by Type of Liability–Equity and  
Industrial Category (million rupiahs), 2024*

|   | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                                              | Liabilitas<br>Lancar<br><i>Current Liabilities</i> | Liabilitas<br>Jangka Pan-<br>jang<br><i>Long-Term<br/>Liabilities</i> | Ekuitas<br><i>Equity</i> | Total<br><i>Total</i> |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------------|--------------------------|-----------------------|
|   | (1)                                                                                                                                                                                                                       | (2)                                                | (3)                                                                   | (4)                      | (5)                   |
| A | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 9.141.130,80                                       | 113.957,78                                                            | 2.584.072,35             | 11.839.160,93         |
| B | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 1.959.362,64                                       | 1.049.383,10                                                          | 3.153.173,13             | 6.161.918,87          |
| C | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 92.887,92                                          | 90.174,00                                                             | 1.339.066,33             | 1.522.128,26          |
| D | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 291.349,65                                         | 397.797,77                                                            | 2.453.805,98             | 3.142.953,40          |
| E | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 3.882.682,75                                       | 3.041.912,55                                                          | 46.644.140,99            | 53.568.736,30         |
| F | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 53.740,15                                          | 28.424,51                                                             | 216.394,32               | 298.558,98            |
| G | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 267.538,39                                         | 55.882,03                                                             | 3.203.412,19             | 3.526.832,61          |
| H | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 3.067.361,25                                       | 5.132.429,65                                                          | 60.938.716,83            | 69.138.507,73         |
| I | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 193.075,42                                         | 62.249,08                                                             | 2.652.462,23             | 2.907.786,73          |
| J | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 482,17                                             | -                                                                     | 989,18                   | 1.471,35              |
| K | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 734.508.672,29                                     | 212.820.330,96                                                        | 144.139.832,30           | 1.091.468.835,54      |
| L | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 3.287.087,86                                       | 1.119.546,66                                                          | 17.452.787,99            | 21.859.422,52         |
| M | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | 5.202,01                                           | 1.096,64                                                              | 19.981,17                | 26.279,82             |
| N | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 178.482,55                                         | 207.375,02                                                            | 5.175.205,58             | 5.561.063,15          |
| Q | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 15.743,71                                          | 25,87                                                                 | 171.241,08               | 187.010,67            |
| R | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 628.951,82                                         | 1.316.040,36                                                          | 8.390.046,81             | 10.335.038,98         |
|   | Jumlah/ <i>Total</i>                                                                                                                                                                                                      | 757.573.751,38                                     | 225.436.626,00                                                        | 298.535.328,47           | 1.281.545.705,84      |

Lampiran 30 Pendapatan, Biaya dan Laba BUMD (juta rupiah), 2023 dan 2024  
Appendix Revenue, Cost and Profit of ROEs (million rupiahs), 2023 dan 2024

| No. | Uraian<br>Description                                               | Tahun/Year     |                |
|-----|---------------------------------------------------------------------|----------------|----------------|
|     |                                                                     | 2023           | 2024           |
| (1) | (2)                                                                 | (3)            | (4)            |
| I   | Pendapatan Usaha/ <i>Operating Revenue</i>                          | 133.858.291,52 | 141.686.458,48 |
|     | Pendapatan Usaha Utama/ <i>Main Operating Revenue</i>               | 122.352.911,98 | 129.443.985,76 |
|     | Pendapatan Usaha Lainnya/ <i>Other Operating Revenue</i>            | 11.505.378,55  | 12.242.468,71  |
| II  | Biaya Usaha/ <i>Operating Cost</i>                                  | 108.306.147,89 | 115.839.111,86 |
|     | Biaya Pokok Penjualan/ <i>Cost of Good Sold</i>                     | 55.446.806,92  | 57.677.331,29  |
|     | Biaya Umum dan Administrasi/ <i>General and Administrative Cost</i> | 44.047.483,57  | 47.360.869,36  |
|     | Biaya Usaha Lain/ <i>Other Operating Cost</i>                       | 8.811.864,71   | 10.800.910,58  |
| III | Laba Usaha/ <i>Profit</i>                                           | 25.552.137,63  | 25.847.359,62  |
| IV  | Pendapatan (Biaya) Lainnya/ <i>Other Revenue (Cost)</i>             | 5.045.200,66   | 6.105.134,89   |
|     | Pendapatan Lainnya/ <i>Other Revenue</i>                            | 8.031.058,25   | 8.710.878,06   |
|     | Biaya Lainnya/ <i>Other Cost</i>                                    | 2.985.857,59   | 2.605.743,17   |
| V   | Laba Sebelum Pajak/ <i>Profit Before Tax</i>                        | 30.597.339,31  | 31.952.485,57  |
| VI  | Pajak Usaha/ <i>Business Tax</i>                                    | 6.340.272,16   | 5.708.137,99   |
| VII | Laba Bersih/ <i>Nett Profit</i>                                     | 24.257.064,15  | 26.244.346,59  |

Lampiran 31 Pendapatan, Biaya dan Laba BUMD Menurut Provinsi (juta rupiah), 2023  
Appendix Revenue, Cost and Profit of ROEs by Province (million rupiahs), 2023

| No           | Provinsi<br>Province                                     | Pendapatan<br>Usaha<br>Operating<br>Revenue | Biaya Usaha<br>Operating Cost | Pendapatan<br>Lainnya<br>(Netto)<br>Other<br>Revenue | Lab a Sebelum<br>Pajak <sup>1</sup><br>Profit Before<br>Tax | Pajak Usaha<br>Business Tax | Lab a Bersih <sup>2</sup><br>Net Profit |
|--------------|----------------------------------------------------------|---------------------------------------------|-------------------------------|------------------------------------------------------|-------------------------------------------------------------|-----------------------------|-----------------------------------------|
| (1)          | (2)                                                      | (3)                                         | (4)                           | (5)                                                  | (6)                                                         | (7)                         | (8)                                     |
| 1            | Nanggroe Aceh Darussalam                                 | 2.835.269,04                                | 2.303.207,17                  | 25.096,75                                            | 557.158,62                                                  | 132.451,85                  | 424.706,77                              |
| 2            | Sumatera Utara                                           | 5.278.481,46                                | 4.288.561,78                  | -11.547,13                                           | 978.372,55                                                  | 226.081,13                  | 752.291,42                              |
| 3            | Sumatera Barat                                           | 3.700.312,05                                | 3.046.621,32                  | 53.162,75                                            | 706.853,48                                                  | 166.651,22                  | 540.202,26                              |
| 4            | Riau                                                     | 5.744.515,93                                | 4.713.267,68                  | 3.347.404,93                                         | 4.378.653,18                                                | 356.353,96                  | 4.022.299,22                            |
| 5            | Jambi                                                    | 1.591.385,41                                | 1.108.017,45                  | 15.231,67                                            | 498.599,63                                                  | 114.207,13                  | 384.392,51                              |
| 6            | Sumatera Selatan                                         | 5.545.604,95                                | 4.653.090,02                  | -60.806,50                                           | 831.708,43                                                  | 235.735,34                  | 595.973,09                              |
| 7            | Bengkulu                                                 | 652.991,79                                  | 583.850,50                    | 49.455,81                                            | 118.597,10                                                  | 30.107,49                   | 88.489,61                               |
| 8            | Lampung                                                  | 1.625.683,49                                | 1.126.616,09                  | 191.034,09                                           | 690.101,50                                                  | 66.890,72                   | 623.210,77                              |
| 9            | Bangka Belitung                                          | 62.408,95                                   | 57.826,75                     | 1.610,45                                             | 6.192,65                                                    | -202,91                     | 6.395,56                                |
| 10           | Kepulauan Riau                                           | 131.289,18                                  | 126.815,71                    | -4.645,42                                            | -171,95                                                     | 2.555,79                    | -2.727,75                               |
| 11           | DKI Jakarta                                              | 24.935.521,47                               | 20.127.652,60                 | 1.690.648,96                                         | 6.498.517,83                                                | 988.543,37                  | 5.509.974,46                            |
| 12           | Jawa Barat                                               | 15.619.389,31                               | 13.178.640,48                 | 150.617,35                                           | 2.591.366,18                                                | 686.183,28                  | 1.905.182,90                            |
| 13           | Jawa Tengah                                              | 14.813.465,66                               | 11.581.222,35                 | 28.598,77                                            | 3.260.842,19                                                | 701.518,11                  | 2.559.322,08                            |
| 14           | DI Yogyakarta                                            | 2.253.003,25                                | 1.838.734,16                  | 786,26                                               | 415.055,36                                                  | 107.432,10                  | 307.623,26                              |
| 15           | Jawa Timur                                               | 15.144.656,74                               | 12.278.617,47                 | 171.786,15                                           | 3.037.825,42                                                | 917.675,28                  | 2.120.150,14                            |
| 16           | Banten                                                   | 1.910.089,41                                | 1.811.572,62                  | 107.144,09                                           | 205.660,87                                                  | 50.932,37                   | 154.728,50                              |
| 17           | Bali                                                     | 4.533.226,54                                | 3.287.687,01                  | -3.006,61                                            | 1.242.532,92                                                | 376.705,37                  | 865.827,55                              |
| 18           | Nusa Tenggara Barat                                      | 1.949.966,61                                | 1.593.200,14                  | 15.935,69                                            | 372.702,17                                                  | 94.147,06                   | 278.555,10                              |
| 19           | Nusa Tenggara Timur                                      | 295.980,43                                  | 314.383,65                    | 5.838,86                                             | -12.564,36                                                  | 8.958,05                    | -21.522,41                              |
| 20           | Kalimantan Barat                                         | 572.524,19                                  | 521.140,87                    | 4.113,59                                             | 55.496,92                                                   | 13.338,88                   | 42.158,04                               |
| 21           | Kalimantan Tengah                                        | 1.637.384,46                                | 1.230.352,65                  | 11.079,53                                            | 418.111,34                                                  | 91.994,38                   | 326.116,96                              |
| 22           | Kalimantan Selatan                                       | 3.951.170,82                                | 3.187.227,49                  | 157.395,18                                           | 921.338,51                                                  | 101.819,38                  | 819.519,12                              |
| 23           | Kalimantan Timur                                         | 5.112.347,84                                | 4.197.357,50                  | 115.777,86                                           | 1.030.766,41                                                | 202.597,19                  | 828.169,23                              |
| 24           | Kalimantan Utara                                         | 180.586,63                                  | 201.933,93                    | -4.235,38                                            | -25.582,67                                                  | 1.039,35                    | -26.622,02                              |
| 25           | Sulawesi Utara                                           | 2.662.943,33                                | 2.182.192,40                  | -79.094,12                                           | 401.656,81                                                  | 85.455,04                   | 316.201,78                              |
| 26           | Sulawesi Tengah                                          | 1.179.356,75                                | 842.490,76                    | 2.137,61                                             | 339.003,59                                                  | 78.823,73                   | 260.179,86                              |
| 27           | Sulawesi Selatan                                         | 3.742.197,42                                | 2.893.005,99                  | 5.540,08                                             | 854.728,22                                                  | 208.423,26                  | 646.303,96                              |
| 28           | Sulawesi Tenggara                                        | 1.957.782,92                                | 1.451.300,96                  | 16.167,93                                            | 522.649,89                                                  | 121.222,75                  | 401.427,14                              |
| 29           | Gorontalo                                                | 95.495,11                                   | 105.569,75                    | 372,61                                               | -9.702,02                                                   | 516,73                      | -10.218,76                              |
| 30           | Sulawesi Barat                                           | 47.210,43                                   | 44.309,07                     | 421,69                                               | 3.323,05                                                    | 50,76                       | 3.272,30                                |
| 31           | Maluku                                                   | 1.031.677,26                                | 828.364,69                    | -8.387,06                                            | 194.925,51                                                  | 46.440,64                   | 148.484,88                              |
| 32           | Maluku Utara                                             | 282.009,77                                  | 360.202,95                    | -19,58                                               | -78.212,76                                                  | 6.507,84                    | -84.720,60                              |
| 33           | Papua Barat dan Papua Barat Daya                         | 14.459,64                                   | 22.013,38                     | 167,97                                               | -7.385,77                                                   | 284,78                      | -7.670,55                               |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | 2.767.903,25                                | 2.219.100,53                  | -950.584,19                                          | -401.781,48                                                 | 118.830,76                  | -520.612,23                             |
| Jumlah/Total |                                                          | 133.858.291,52                              | 108.306.147,89                | 5.045.200,66                                         | 30.597.339,31                                               | 6.340.272,16                | 24.257.064,15                           |

Catatan/Notes :

- 1) Kolom/Column (6) = Kolom/Column (3) – Kolom/Column (4)+Kolom/Column (5)  
2) Kolom/Column (8) = Kolom /Column (6) – Kolom /Column (7)

Lampiran 32 Pendapatan, Biaya dan Laba BUMD Menurut Provinsi (juta rupiah), 2024  
Appendix Revenue, Cost and Profit of ROEs by Province (million rupiahs), 2024

| No           | Provinsi<br>Province                                     | Pendapatan<br>Usaha<br>Operating<br>Revenue | Biaya Usaha<br>Operating Cost | Pendapatan<br>Lainnya<br>(Netto)<br>Other<br>Revenue | Lab a Sebe-<br>lum Pajak <sup>1</sup><br>Profit Before<br>Tax | Pajak Usaha<br>Business Tax | Lab a Bersih<br><sup>2</sup><br>Net Profit |
|--------------|----------------------------------------------------------|---------------------------------------------|-------------------------------|------------------------------------------------------|---------------------------------------------------------------|-----------------------------|--------------------------------------------|
| (1)          | (2)                                                      | (3)                                         | (4)                           | (5)                                                  | (6)                                                           | (7)                         | (8)                                        |
| 1            | Nanggroe Aceh Darussalam                                 | 3.088.167,91                                | 2.507.642,32                  | -8.277,05                                            | 572.248,53                                                    | 132.648,63                  | 439.599,90                                 |
| 2            | Sumatera Utara                                           | 5.382.513,51                                | 4.374.983,59                  | -13.312,71                                           | 994.217,22                                                    | 212.493,54                  | 781.723,68                                 |
| 3            | Sumatera Barat                                           | 3.836.948,58                                | 3.194.110,56                  | 80.442,24                                            | 723.280,26                                                    | 163.031,41                  | 560.248,85                                 |
| 4            | Riau                                                     | 4.997.843,30                                | 4.837.913,53                  | 357.264,31                                           | 517.194,09                                                    | 94.057,85                   | 423.136,24                                 |
| 5            | Jambi                                                    | 1.626.863,52                                | 1.196.428,45                  | 14.736,44                                            | 445.171,51                                                    | 101.512,01                  | 343.659,49                                 |
| 6            | Sumatera Selatan                                         | 4.817.569,87                                | 4.079.265,83                  | -64.591,36                                           | 673.712,67                                                    | 193.918,64                  | 479.794,03                                 |
| 7            | Bengkulu                                                 | 677.480,87                                  | 610.871,56                    | 57.538,84                                            | 124.148,15                                                    | 23.214,37                   | 100.933,78                                 |
| 8            | Lampung                                                  | 1.833.973,70                                | 1.395.713,46                  | -21.287,18                                           | 416.973,05                                                    | 45.978,91                   | 370.994,14                                 |
| 9            | Bangka Belitung                                          | 64.005,26                                   | 61.801,72                     | 1.819,76                                             | 4.023,31                                                      | 615,95                      | 3.407,36                                   |
| 10           | Kepulauan Riau                                           | 137.090,36                                  | 133.029,78                    | 2.788,75                                             | 6.849,33                                                      | 2.438,39                    | 4.410,94                                   |
| 11           | DKI Jakarta                                              | 26.296.447,76                               | 20.461.203,46                 | 5.773.146,85                                         | 11.608.391,16                                                 | 780.017,44                  | 10.828.373,72                              |
| 12           | Jawa Barat                                               | 15.931.886,44                               | 13.761.322,43                 | 58.116,57                                            | 2.228.680,58                                                  | 482.539,07                  | 1.746.141,51                               |
| 13           | Jawa Tengah                                              | 15.353.493,45                               | 12.381.437,15                 | -14.722,58                                           | 2.957.334,54                                                  | 778.373,26                  | 2.178.961,28                               |
| 14           | DI Yogyakarta                                            | 2.491.350,14                                | 2.009.528,76                  | 295,77                                               | 482.117,16                                                    | 122.734,67                  | 359.382,49                                 |
| 15           | Jawa Timur                                               | 16.752.966,26                               | 13.793.945,10                 | 295.293,49                                           | 3.254.314,64                                                  | 899.508,09                  | 2.354.806,55                               |
| 16           | Banten                                                   | 2.051.452,20                                | 1.815.654,07                  | 50.799,81                                            | 286.597,95                                                    | 66.534,89                   | 220.063,06                                 |
| 17           | Bali                                                     | 4.993.954,44                                | 3.592.829,35                  | 86.750,41                                            | 1.487.875,50                                                  | 377.560,94                  | 1.110.314,57                               |
| 18           | Nusa Tenggara Barat                                      | 2.108.879,31                                | 1.719.471,78                  | 1.376,35                                             | 390.783,88                                                    | 96.142,27                   | 294.641,61                                 |
| 19           | Nusa Tenggara Timur                                      | 1.509.929,34                                | 1.294.160,67                  | 8.292,45                                             | 224.061,12                                                    | 65.482,53                   | 158.578,59                                 |
| 20           | Kalimantan Barat                                         | 567.118,57                                  | 508.009,22                    | 6.699,40                                             | 65.808,76                                                     | 14.343,47                   | 51.465,29                                  |
| 21           | Kalimantan Tengah                                        | 1.810.793,32                                | 1.347.490,03                  | 15.264,96                                            | 478.568,25                                                    | 102.565,33                  | 376.002,92                                 |
| 22           | Kalimantan Selatan                                       | 4.766.649,03                                | 3.687.250,73                  | 61.848,92                                            | 1.141.247,23                                                  | 109.588,02                  | 1.031.659,20                               |
| 23           | Kalimantan Timur                                         | 5.966.456,85                                | 5.147.268,26                  | 418.613,49                                           | 1.237.803,48                                                  | 229.140,16                  | 1.008.662,33                               |
| 24           | Kalimantan Utara                                         | 232.714,92                                  | 256.324,73                    | 1.096,85                                             | -22.512,96                                                    | 3.092,14                    | -25.605,10                                 |
| 25           | Sulawesi Utara                                           | 2.820.548,18                                | 2.446.349,34                  | -75.027,33                                           | 299.171,52                                                    | 79.207,83                   | 219.963,69                                 |
| 26           | Sulawesi Tengah                                          | 1.292.069,49                                | 982.389,29                    | 4.831,39                                             | 314.511,59                                                    | 78.426,17                   | 236.085,41                                 |
| 27           | Sulawesi Selatan                                         | 3.855.686,92                                | 3.098.934,90                  | 3.246,51                                             | 760.000,38                                                    | 120.231,11                  | 639.769,27                                 |
| 28           | Sulawesi Tenggara                                        | 2.036.027,09                                | 1.474.055,77                  | 8.430,39                                             | 570.401,72                                                    | 127.270,99                  | 443.130,73                                 |
| 29           | Gorontalo                                                | 103.811,70                                  | 119.747,96                    | -3.785,34                                            | -19.721,60                                                    | -334,81                     | -19.386,80                                 |
| 30           | Sulawesi Barat                                           | 47.240,41                                   | 44.356,77                     | 1.050,53                                             | 3.934,17                                                      | 1,18                        | 3.933,00                                   |
| 31           | Maluku                                                   | 1.094.796,21                                | 892.843,59                    | -7.346,02                                            | 194.606,59                                                    | 69.329,80                   | 125.276,80                                 |
| 32           | Maluku Utara                                             | 324.320,27                                  | 401.383,46                    | 471,67                                               | -76.591,52                                                    | 2.784,58                    | -79.376,10                                 |
| 33           | Papua Barat dan Papua Barat Daya                         | 14.299,20                                   | 24.560,27                     | 219,26                                               | -10.041,81                                                    | 217,58                      | -10.259,39                                 |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | 2.801.110,08                                | 2.186.833,99                  | -996.950,96                                          | -382.674,88                                                   | 133.471,55                  | -516.146,43                                |
| Jumlah/Total |                                                          | 141.686.458,48                              | 115.839.111,86                | 6.105.134,89                                         | 31.952.485,57                                                 | 5.708.137,99                | 26.244.346,59                              |

Catatan/Notes :

1) Kolom/Column (6) = Kolom/Column (3) – Kolom/Column (4)+Kolom/Column (5)

2) Kolom/Column (8) = Kolom /Column (6) – Kolom /Column (7)

Lampiran 33  
Appendix

Pendapatan, Biaya dan Laba BUMD Menurut Kategori Lapangan Usaha (juta rupiah), 2023  
 Revenue, Cost and Profit of ROEs by Industrial Category (million rupiahs), 2023

| Lapangan Usaha<br>Industrial Category |                                                                                                                                                                                                                                              | Pendapatan<br>Usaha<br>Operating<br>Revenue | Biaya Usaha/Cost                             |                                                                 |                  | Laba Usaha<br>Profit |
|---------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|----------------------------------------------|-----------------------------------------------------------------|------------------|----------------------|
|                                       |                                                                                                                                                                                                                                              |                                             | Pokok Pen-<br>jualan<br>Cost of Good<br>Sold | Umum &<br>Administrasi<br>General &<br>Administra-<br>tion Cost | Lainnya<br>Other |                      |
|                                       | (1)                                                                                                                                                                                                                                          | (2)                                         | (3)                                          | (4)                                                             | (5)              | (6)                  |
| A                                     | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                                               | 2.258.830,35                                | 1.853.183,30                                 | 198.883,22                                                      | 3.053,38         | 203.710,46           |
| B                                     | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                                   | 6.066.624,82                                | 3.853.060,25                                 | 430.916,79                                                      | 140.064,54       | 1.642.583,24         |
| C                                     | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                                                  | 799.483,31                                  | 917.172,75                                   | 116.648,83                                                      | 53.932,20        | -288.270,47          |
| D                                     | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air<br/>conditioning supply</i>                                                                                                                                                  | 1.868.926,45                                | 1.638.826,63                                 | 165.405,10                                                      | 88.697,64        | -24.002,91           |
| E                                     | Pengadaan air; pengelolaan sampah,<br>limbah, dan daur ulang<br><i>Water supply; sewerage, waste<br/>management and remediation activities</i>                                                                                               | 23.004.019,10                               | 11.842.406,38                                | 8.004.417,03                                                    | 1.000.491,27     | 2.156.704,42         |
| F                                     | Konstruksi/ <i>Construction</i>                                                                                                                                                                                                              | 114.964,05                                  | 92.347,32                                    | 24.951,84                                                       | 13.580,58        | -15.915,69           |
| G                                     | Perdagangan besar dan eceran;<br>reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of<br/>motor vehicles and motorcycles</i>                                                                                          | 4.375.402,82                                | 4.575.310,78                                 | 237.953,98                                                      | 50.339,69        | -488.201,62          |
| H                                     | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                                            | 11.792.923,31                               | 8.001.764,38                                 | 1.449.754,27                                                    | 222.117,80       | 2.119.286,85         |
| I                                     | Penyediaan akomodasi dan makan<br>minum<br><i>Accommodation and food service<br/>activities</i>                                                                                                                                              | 186.221,36                                  | 130.289,48                                   | 160.333,73                                                      | 11.763,93        | -116.165,78          |
| J                                     | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                                             | 3.572,22                                    | 1.191,61                                     | 2.132,00                                                        | -                | 248,61               |
| K                                     | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                                                 | 79.332.980,67                               | 20.553.089,08                                | 32.150.774,64                                                   | 7.039.521,42     | 19.589.596,84        |
| L                                     | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                                    | 2.100.362,85                                | 1.169.412,03                                 | 475.311,49                                                      | 136.583,93       | 319.055,40           |
| M                                     | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical<br/>activities</i>                                                                                                                                          | 9.841,05                                    | 8.304,48                                     | 2.323,84                                                        | 144,91           | -932,18              |
| N                                     | Jasa Persewaan dan Sewa Guna Usaha<br>Tanpa Hak Opsi, Ketenagakerjaan,<br>Agen Perjalanan dan Penunjang Usaha<br>Lainnya<br><i>Rental and leasing, employment activ-<br/>ities, travel agency, and other business<br/>support activities</i> | 371.775,68                                  | 196.769,98                                   | 169.648,31                                                      | 7.620,10         | -2.262,71            |
| Q                                     | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                                         | 162.853,33                                  | 5.830,05                                     | 101.079,26                                                      | 7.052,78         | 48.891,24            |
| R                                     | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                                                 | 1.409.510,15                                | 607.848,44                                   | 356.949,24                                                      | 36.900,54        | 407.811,94           |
| Jumlah/ <i>Total</i>                  |                                                                                                                                                                                                                                              | 133.858.291,52                              | 55.446.806,92                                | 44.047.483,57                                                   | 8.811.864,71     | 25.552.137,63        |

## Lanjutan Lampiran/Continued Appendix 33

|                      | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                                              | Pendapatan<br>Lainnya<br>(Netto)<br><i>Other Revenue</i> | Laba Sebe-<br>lum Pajak<br><i>Profit Before<br/>Tax</i> | Pajak Usaha<br><i>Business Tax</i> | Laba Bersih<br><i>Net Profit</i> |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------------------|------------------------------------|----------------------------------|
|                      | (1)                                                                                                                                                                                                                       | (7)                                                      | (8)                                                     | (9)                                | (10)                             |
| A                    | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | -28.966,99                                               | 174.743,46                                              | 54.654,18                          | 120.089,28                       |
| B                    | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 2.210.545,73                                             | 3.853.128,97                                            | 648.330,65                         | 3.204.798,32                     |
| C                    | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 8.516,25                                                 | -279.754,22                                             | 4.620,63                           | -284.374,85                      |
| D                    | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 106.055,02                                               | 82.052,10                                               | 14.682,09                          | 67.370,01                        |
| E                    | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 740.297,03                                               | 2.897.001,45                                            | 974.303,40                         | 1.922.698,05                     |
| F                    | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 642,65                                                   | -15.273,04                                              | 1.277,09                           | -16.550,13                       |
| G                    | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 1.208.671,93                                             | 720.470,31                                              | 9.663,48                           | 710.806,83                       |
| H                    | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 636.396,83                                               | 2.755.683,69                                            | 151.266,19                         | 2.604.417,49                     |
| I                    | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 11.061,14                                                | -105.104,65                                             | 19.765,48                          | -124.870,12                      |
| J                    | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | -0,76                                                    | 247,85                                                  | -                                  | 247,85                           |
| K                    | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | -38.670,90                                               | 19.550.926,97                                           | 4.264.296,31                       | 15.286.627,65                    |
| L                    | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 62.453,61                                                | 381.509,01                                              | 63.094,88                          | 318.414,12                       |
| M                    | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | -121,51                                                  | -1.053,69                                               | 111,76                             | -1.165,45                        |
| N                    | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 8.749,62                                                 | 6.486,91                                                | 1.192,24                           | 5.294,66                         |
| Q                    | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 59,75                                                    | 48.950,99                                               | 28,31                              | 48.922,68                        |
| R                    | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 119.511,27                                               | 527.323,20                                              | 132.985,46                         | 394.337,74                       |
| Jumlah/ <i>Total</i> |                                                                                                                                                                                                                           | 5.045.200,66                                             | 30.597.339,31                                           | 6.340.272,16                       | 24.257.064,15                    |

Catatan/Notes :

1) Kolom/Column (6) = Kolom/Column (2) – Kolom/Column (3) – Kolom/Column (4) – Kolom/Column (5)

2) Kolom/Column (8) = Kolom /Column (6) + Kolom /Column (7)

3) Kolom/Column (10) = Kolom /Column (8) – Kolom /Column (9)

Lampiran 34  
Appendix

Pendapatan, Biaya dan Laba BUMD Menurut Kategori Lapangan Usaha (juta rupiah), 2024  
Revenue, Cost and Profit of ROEs by Industrial Category (million rupiahs), 2024

|              | Lapangan Usaha<br>Industrial Category                                                                                                                                                                                                      | Pendapatan<br>Usaha<br>Operating<br>Revenue | Biaya Usaha/Cost                             |                                                                 |                  | Laba Usaha<br>Profit |
|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|----------------------------------------------|-----------------------------------------------------------------|------------------|----------------------|
|              |                                                                                                                                                                                                                                            |                                             | Pokok Pen-<br>jualan<br>Cost of Good<br>Sold | Umum & Ad-<br>ministrasi<br>General &<br>Administration<br>Cost | Lainnya<br>Other |                      |
|              | (1)                                                                                                                                                                                                                                        | (2)                                         | (3)                                          | (4)                                                             | (5)              | (6)                  |
| A            | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                                             | 2.177.661,82                                | 1.842.524,26                                 | 224.102,27                                                      | 3.775,65         | 107.259,64           |
| B            | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                                 | 5.701.089,96                                | 4.555.988,74                                 | 266.158,72                                                      | 215.218,18       | 663.724,33           |
| C            | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                                                | 917.300,93                                  | 903.388,99                                   | 130.590,96                                                      | 48.818,85        | -165.497,87          |
| D            | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air<br/>conditioning supply</i>                                                                                                                                                | 1.939.599,09                                | 1.516.133,12                                 | 181.793,66                                                      | 78.129,69        | 163.542,62           |
| E            | Pengadaan air; pengelolaan sampah,<br>limbah, dan daur ulang<br><i>Water supply; sewerage, waste<br/>management and remediation activities</i>                                                                                             | 24.546.754,82                               | 12.037.901,68                                | 8.542.642,13                                                    | 1.116.995,84     | 2.849.215,18         |
| F            | Konstruksi/Construction                                                                                                                                                                                                                    | 152.694,59                                  | 127.649,09                                   | 24.187,09                                                       | 9.857,89         | -8.999,47            |
| G            | Perdagangan besar dan eceran;<br>reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of<br/>motor vehicles and motorcycles</i>                                                                                        | 4.520.624,99                                | 4.843.856,92                                 | 235.895,79                                                      | 41.692,04        | -600.819,77          |
| H            | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                                          | 12.324.567,21                               | 7.437.747,55                                 | 1.448.815,39                                                    | 1.067.246,09     | 2.370.758,18         |
| I            | Penyediaan akomodasi dan makan<br>minum<br><i>Accommodation and food service<br/>activities</i>                                                                                                                                            | 204.615,08                                  | 148.459,48                                   | 149.491,92                                                      | 64.118,68        | -157.454,99          |
| J            | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                                           | 3.751,59                                    | -                                            | 3.614,39                                                        | -                | 137,20               |
| K            | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                                               | 85.195.315,46                               | 22.325.366,29                                | 34.985.398,75                                                   | 7.994.426,95     | 9.890.135,84         |
| L            | Real Estat/Real Estate Activities                                                                                                                                                                                                          | 2.062.956,95                                | 1.088.332,51                                 | 515.823,30                                                      | 104.955,63       | 353.845,51           |
| M            | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical<br/>activities</i>                                                                                                                                        | 13.046,46                                   | 11.044,37                                    | 3.244,51                                                        | 202,60           | -1.445,02            |
| N            | Jasa Persewaan dan Sewa Guna Usaha<br>Tanpa Hak Opsi, Ketenagakerjaan,<br>Agen Perjalanan dan Penunjang Usaha<br>Lainnya<br><i>Rental and leasing, employment<br/>activities, travel agency, and other<br/>business support activities</i> | 338.386,82                                  | 192.490,17                                   | 157.533,57                                                      | 5.163,26         | -16.800,19           |
| Q            | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                                       | 171.235,71                                  | 16.201,89                                    | 118.379,21                                                      | 10.317,04        | 26.337,57            |
| R            | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                                               | 1.416.857,00                                | 630.246,23                                   | 373.197,70                                                      | 39.992,20        | 373.420,86           |
| Jumlah/Total |                                                                                                                                                                                                                                            | 141.686.458,48                              | 57.677.331,29                                | 47.360.869,36                                                   | 10.800.910,58    | 25.847.359,62        |

## Lanjutan Lampiran/Continued Appendix 34

|              | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                                                               | Pendapatan<br>Lainnya<br>(Netto)<br><i>Other Rev-<br/>enue</i> | Laba Sebe-<br>lum Pajak<br><i>Profit Before<br/>Tax</i> | Pajak Usaha<br><i>Business Tax</i> | Laba Bersih<br><i>Net Profit</i> |
|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|---------------------------------------------------------|------------------------------------|----------------------------------|
|              | (1)                                                                                                                                                                                                                                        | (7)                                                            | (8)                                                     | (9)                                | (10)                             |
| A            | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                                             | 34.329,25                                                      | 141.588,89                                              | 26.660,42                          | 114.928,47                       |
| B            | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                                 | 526.168,48                                                     | 1.189.892,81                                            | 316.209,44                         | 873.683,38                       |
| C            | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                                                | -18.113,34                                                     | -183.611,21                                             | 8.252,36                           | -191.863,57                      |
| D            | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning<br/>supply</i>                                                                                                                                                | 117.461,49                                                     | 281.004,11                                              | 20.710,45                          | 260.293,67                       |
| E            | Pengadaan air; pengelolaan sampah,<br>limbah, dan daur ulang<br><i>Water supply; sewerage, waste<br/>management and remediation activities</i>                                                                                             | -358.181,78                                                    | 2.491.033,40                                            | 877.207,05                         | 1.613.826,35                     |
| F            | Konstruksi/Construction                                                                                                                                                                                                                    | -905,99                                                        | -9.905,47                                               | 2.046,91                           | -11.952,38                       |
| G            | Perdagangan besar dan eceran; reparasi<br>mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor<br/>vehicles and motorcycles</i>                                                                                        | 174.579,28                                                     | -426.240,49                                             | 9.424,54                           | -435.665,03                      |
| H            | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                                          | 416.253,94                                                     | 2.787.012,12                                            | 190.283,76                         | 2.596.728,36                     |
| I            | Penyediaan akomodasi dan makan<br>minum<br><i>Accommodation and food service activities</i>                                                                                                                                                | 119.444,86                                                     | -38.010,13                                              | 6.582,40                           | -44.592,53                       |
| J            | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                                           | -4,95                                                          | 132,25                                                  | 120,99                             | 11,26                            |
| K            | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                                               | -26.613,29                                                     | 19.863.513,62                                           | 4.082.190,26                       | 15.781.322,36                    |
| L            | Real Estat/Real Estate Activities                                                                                                                                                                                                          | 5.193.777,71                                                   | 5.547.623,22                                            | 65.188,36                          | 5.482.434,86                     |
| M            | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical<br/>activities</i>                                                                                                                                        | 63,31                                                          | -1.381,71                                               | 223,15                             | -1.604,87                        |
| N            | Jasa Persewaan dan Sewa Guna Usaha<br>Tanpa Hak Opsi, Ketenagakerjaan,<br>Agen Perjalanan dan Penunjang Usaha<br>Lainnya<br><i>Rental and leasing, employment activities,<br/>travel agency, and other business support<br/>activities</i> | 7.648,30                                                       | -9.151,88                                               | 1.381,27                           | -10.533,15                       |
| Q            | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                                       | 26,29                                                          | 26.363,86                                               | 48,99                              | 26.314,86                        |
| R            | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                                               | -80.798,68                                                     | 292.622,19                                              | 101.607,64                         | 191.014,55                       |
| Jumlah/Total |                                                                                                                                                                                                                                            | 6.105.134,89                                                   | 31.952.485,57                                           | 5.708.137,99                       | 26.244.346,59                    |

Catatan/Notes :

1) Kolom/Column (6) = Kolom/Column (2) – Kolom/Column (3) – Kolom/Column (4) – Kolom/Column (5)

2) Kolom/Column (8) = Kolom /Column (6) + Kolom /Column (7)

3) Kolom/Column (10) = Kolom /Column (8) – Kolom /Column (9)

Lampiran 35 Return on Equity (ROE) BUMD Menurut Provinsi (persen), 2023 dan 2024  
Appendix Return on Equity of ROEs by Industrial Category (percent), 2023 and 2024

| No           | Provinsi<br>Province                                     | Tahun/Year |        |
|--------------|----------------------------------------------------------|------------|--------|
|              |                                                          | 2023       | 2024   |
| (1)          | (2)                                                      | (3)        | (4)    |
| 1            | Nanggroe Aceh Darussalam                                 | 8,46       | 8,52   |
| 2            | Sumatera Utara                                           | 9,26       | 9,62   |
| 3            | Sumatera Barat                                           | 10,96      | 10,77  |
| 4            | Riau                                                     | 46,53      | 6,16   |
| 5            | Jambi                                                    | 11,12      | 8,63   |
| 6            | Sumatera Selatan                                         | 4,18       | 3,33   |
| 7            | Bengkulu                                                 | 5,29       | 5,21   |
| 8            | Lampung                                                  | 25,89      | 16,52  |
| 9            | Bangka Belitung                                          | 3,10       | 1,69   |
| 10           | Kepulauan Riau                                           | -1,14      | 1,84   |
| 11           | DKI Jakarta                                              | 6,99       | 11,89  |
| 12           | Jawa Barat                                               | 6,18       | 4,86   |
| 13           | Jawa Tengah                                              | 11,57      | 9,40   |
| 14           | DI Yogyakarta                                            | 5,60       | 6,04   |
| 15           | Jawa Timur                                               | 9,40       | 9,44   |
| 16           | Banten                                                   | 2,97       | 5,51   |
| 17           | Bali                                                     | 14,66      | 16,25  |
| 18           | Nusa Tenggara Barat                                      | 9,08       | 8,60   |
| 19           | Nusa Tenggara Timur                                      | -2,33      | 4,43   |
| 20           | Kalimantan Barat                                         | 3,28       | 3,56   |
| 21           | Kalimantan Tengah                                        | 9,60       | 8,93   |
| 22           | Kalimantan Selatan                                       | 14,66      | 15,14  |
| 23           | Kalimantan Timur                                         | 6,22       | 7,14   |
| 24           | Kalimantan Utara                                         | -4,64      | -3,96  |
| 25           | Sulawesi Utara                                           | 11,22      | 7,64   |
| 26           | Sulawesi Tengah                                          | 14,58      | 12,67  |
| 27           | Sulawesi Selatan                                         | 7,64       | 7,09   |
| 28           | Sulawesi Tenggara                                        | 15,88      | 16,07  |
| 29           | Gorontalo                                                | -3,97      | -8,02  |
| 30           | Sulawesi Barat                                           | 1,66       | 1,95   |
| 31           | Maluku                                                   | 8,19       | 6,59   |
| 32           | Maluku Utara                                             | -29,10     | -26,07 |
| 33           | Papua Barat dan Papua Barat Daya                         | -21,27     | -28,45 |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | -11,71     | -10,76 |
| Jumlah/Total |                                                          | 8,96       | 8,79   |

Lampiran 36 *Return on Asset (ROA) BUMD Menurut Provinsi (persen), 2023 dan 2024*  
Appendix *Return on Asset of ROEs by Industrial Category (percent), 2023 and 2024*

| No           | Provinsi<br>Province                                     | Tahun/Year |        |
|--------------|----------------------------------------------------------|------------|--------|
|              |                                                          | 2023       | 2024   |
| (1)          | (2)                                                      | (3)        | (4)    |
| 1            | Nanggroe Aceh Darussalam                                 | 1,32       | 1,31   |
| 2            | Sumatera Utara                                           | 1,56       | 1,59   |
| 3            | Sumatera Barat                                           | 1,63       | 1,64   |
| 4            | Riau                                                     | 10,68      | 1,14   |
| 5            | Jambi                                                    | 2,59       | 2,27   |
| 6            | Sumatera Selatan                                         | 1,22       | 0,96   |
| 7            | Bengkulu                                                 | 0,93       | 0,93   |
| 8            | Lampung                                                  | 5,10       | 3,01   |
| 9            | Bangka Belitung                                          | 2,88       | 1,60   |
| 10           | Kepulauan Riau                                           | -0,47      | 0,76   |
| 11           | DKI Jakarta                                              | 3,35       | 6,18   |
| 12           | Jawa Barat                                               | 0,89       | 0,71   |
| 13           | Jawa Tengah                                              | 2,15       | 1,69   |
| 14           | DI Yogyakarta                                            | 1,32       | 1,41   |
| 15           | Jawa Timur                                               | 1,71       | 1,69   |
| 16           | Banten                                                   | 1,97       | 3,18   |
| 17           | Bali                                                     | 2,32       | 2,66   |
| 18           | Nusa Tenggara Barat                                      | 1,67       | 1,59   |
| 19           | Nusa Tenggara Timur                                      | -0,86      | 0,91   |
| 20           | Kalimantan Barat                                         | 2,71       | 2,85   |
| 21           | Kalimantan Tengah                                        | 2,03       | 2,11   |
| 22           | Kalimantan Selatan                                       | 2,86       | 3,29   |
| 23           | Kalimantan Timur                                         | 1,52       | 1,78   |
| 24           | Kalimantan Utara                                         | -4,04      | -3,51  |
| 25           | Sulawesi Utara                                           | 1,45       | 1,00   |
| 26           | Sulawesi Tengah                                          | 2,10       | 1,79   |
| 27           | Sulawesi Selatan                                         | 1,86       | 1,74   |
| 28           | Sulawesi Tenggara                                        | 2,78       | 2,94   |
| 29           | Gorontalo                                                | -3,54      | -7,08  |
| 30           | Sulawesi Barat                                           | 1,65       | 1,93   |
| 31           | Maluku                                                   | 1,45       | 1,37   |
| 32           | Maluku Utara                                             | -16,82     | -13,44 |
| 33           | Papua Barat dan Papua Barat Daya                         | -20,28     | -26,95 |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | -1,60      | -1,59  |
| Jumlah/Total |                                                          | 2,06       | 2,05   |

Lampiran 37 *Current Ratio BUMD Menurut Provinsi (persen), 2023 dan 2024*  
Appendix *Current Ratio of ROEs by Industrial Category (percent), 2023 and 2024*

| No           | Provinsi<br>Province                                     | Tahun/Year |          |
|--------------|----------------------------------------------------------|------------|----------|
|              |                                                          | 2023       | 2024     |
| (1)          | (2)                                                      | (3)        | (4)      |
| 1            | Nanggroe Aceh Darussalam                                 | 113,36     | 112,95   |
| 2            | Sumatera Utara                                           | 115,81     | 119,36   |
| 3            | Sumatera Barat                                           | 114,53     | 115,67   |
| 4            | Riau                                                     | 127,31     | 124,77   |
| 5            | Jambi                                                    | 125,08     | 128,79   |
| 6            | Sumatera Selatan                                         | 113,15     | 114,56   |
| 7            | Bengkulu                                                 | 114,28     | 115,52   |
| 8            | Lampung                                                  | 113,27     | 110,85   |
| 9            | Bangka Belitung                                          | 482,66     | 665,55   |
| 10           | Kepulauan Riau                                           | 106,72     | 117,59   |
| 11           | DKI Jakarta                                              | 127,10     | 133,14   |
| 12           | Jawa Barat                                               | 526,97     | 523,60   |
| 13           | Jawa Tengah                                              | 120,30     | 119,06   |
| 14           | DI Yogyakarta                                            | 110,54     | 117,46   |
| 15           | Jawa Timur                                               | 126,02     | 126,79   |
| 16           | Banten                                                   | 262,22     | 245,69   |
| 17           | Bali                                                     | 78,68      | 77,12    |
| 18           | Nusa Tenggara Barat                                      | 122,08     | 120,57   |
| 19           | Nusa Tenggara Timur                                      | 98,92      | 130,17   |
| 20           | Kalimantan Barat                                         | 458,86     | 498,93   |
| 21           | Kalimantan Tengah                                        | 96,05      | 108,01   |
| 22           | Kalimantan Selatan                                       | 110,66     | 114,37   |
| 23           | Kalimantan Timur                                         | 119,99     | 88,80    |
| 24           | Kalimantan Utara                                         | 474,77     | 560,46   |
| 25           | Sulawesi Utara                                           | 124,68     | 126,22   |
| 26           | Sulawesi Tengah                                          | 113,27     | 113,04   |
| 27           | Sulawesi Selatan                                         | 141,76     | 142,94   |
| 28           | Sulawesi Tenggara                                        | 114,23     | 115,17   |
| 29           | Gorontalo                                                | 532,10     | 458,12   |
| 30           | Sulawesi Barat                                           | 4.339,75   | 3.586,17 |
| 31           | Maluku                                                   | 136,84     | 131,96   |
| 32           | Maluku Utara                                             | 175,76     | 156,52   |
| 33           | Papua Barat dan Papua Barat Daya                         | 1.418,06   | 1.266,76 |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | 96,91      | 102,10   |
| Jumlah/Total |                                                          | 138,70     | 141,63   |

Lampiran 38 Solvabilitas BUMD Menurut Provinsi (persen), 2023 dan 2024  
Appendix Solvency of ROEs by Industrial Category (percent), 2023 and 2024

| No           | Provinsi<br>Province                                     | Tahun/Year |       |
|--------------|----------------------------------------------------------|------------|-------|
|              |                                                          | 2023       | 2024  |
| (1)          | (2)                                                      | (3)        | (4)   |
| 1            | Nanggroe Aceh Darussalam                                 | 84,36      | 84,61 |
| 2            | Sumatera Utara                                           | 83,13      | 83,47 |
| 3            | Sumatera Barat                                           | 85,13      | 84,79 |
| 4            | Riau                                                     | 77,05      | 81,46 |
| 5            | Jambi                                                    | 76,68      | 73,71 |
| 6            | Sumatera Selatan                                         | 70,88      | 71,15 |
| 7            | Bengkulu                                                 | 82,45      | 82,19 |
| 8            | Lampung                                                  | 80,30      | 81,78 |
| 9            | Bangka Belitung                                          | 7,35       | 5,08  |
| 10           | Kepulauan Riau                                           | 58,86      | 58,87 |
| 11           | DKI Jakarta                                              | 52,06      | 48,05 |
| 12           | Jawa Barat                                               | 85,57      | 85,45 |
| 13           | Jawa Tengah                                              | 81,43      | 82,01 |
| 14           | DI Yogyakarta                                            | 76,46      | 76,60 |
| 15           | Jawa Timur                                               | 81,86      | 82,07 |
| 16           | Banten                                                   | 33,60      | 42,30 |
| 17           | Bali                                                     | 84,15      | 83,63 |
| 18           | Nusa Tenggara Barat                                      | 81,55      | 81,52 |
| 19           | Nusa Tenggara Timur                                      | 63,11      | 79,54 |
| 20           | Kalimantan Barat                                         | 17,29      | 19,77 |
| 21           | Kalimantan Tengah                                        | 78,84      | 76,39 |
| 22           | Kalimantan Selatan                                       | 80,51      | 78,28 |
| 23           | Kalimantan Timur                                         | 75,50      | 75,07 |
| 24           | Kalimantan Utara                                         | 12,90      | 11,44 |
| 25           | Sulawesi Utara                                           | 87,06      | 86,92 |
| 26           | Sulawesi Tengah                                          | 85,57      | 85,89 |
| 27           | Sulawesi Selatan                                         | 75,65      | 75,41 |
| 28           | Sulawesi Tenggara                                        | 82,50      | 81,67 |
| 29           | Gorontalo                                                | 10,71      | 11,70 |
| 30           | Sulawesi Barat                                           | 0,73       | 0,95  |
| 31           | Maluku                                                   | 82,27      | 79,27 |
| 32           | Maluku Utara                                             | 42,22      | 48,45 |
| 33           | Papua Barat dan Papua Barat Daya                         | 4,61       | 5,27  |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | 86,37      | 85,22 |
| Jumlah/Total |                                                          | 76,96      | 76,71 |

Lampiran 39 Appendix *Debt to Equity Ratio (DER) BUMD Menurut Provinsi (persen), 2023 dan 2024*  
*Debt to Equity Ratio (DER) of ROEs by Industrial Category (percent), 2023 and 2024*

| No           | Provinsi<br>Province                                     | Tahun/Year |        |
|--------------|----------------------------------------------------------|------------|--------|
|              |                                                          | 2023       | 2024   |
| (1)          | (2)                                                      | (3)        | (4)    |
| 1            | Nanggroe Aceh Darussalam                                 | 539,22     | 549,87 |
| 2            | Sumatera Utara                                           | 492,72     | 504,88 |
| 3            | Sumatera Barat                                           | 572,58     | 557,59 |
| 4            | Riau                                                     | 335,81     | 439,33 |
| 5            | Jambi                                                    | 328,77     | 280,39 |
| 6            | Sumatera Selatan                                         | 243,45     | 246,61 |
| 7            | Bengkulu                                                 | 469,69     | 461,47 |
| 8            | Lampung                                                  | 407,56     | 448,77 |
| 9            | Bangka Belitung                                          | 7,93       | 5,36   |
| 10           | Kepulauan Riau                                           | 143,08     | 143,12 |
| 11           | DKI Jakarta                                              | 108,59     | 92,51  |
| 12           | Jawa Barat                                               | 592,88     | 587,22 |
| 13           | Jawa Tengah                                              | 438,41     | 455,94 |
| 14           | DI Yogyakarta                                            | 324,80     | 327,26 |
| 15           | Jawa Timur                                               | 451,24     | 457,63 |
| 16           | Banten                                                   | 50,60      | 73,30  |
| 17           | Bali                                                     | 530,95     | 510,83 |
| 18           | Nusa Tenggara Barat                                      | 441,98     | 441,15 |
| 19           | Nusa Tenggara Timur                                      | 171,07     | 388,80 |
| 20           | Kalimantan Barat                                         | 20,91      | 24,65  |
| 21           | Kalimantan Tengah                                        | 372,51     | 323,55 |
| 22           | Kalimantan Selatan                                       | 413,05     | 360,42 |
| 23           | Kalimantan Timur                                         | 308,15     | 301,18 |
| 24           | Kalimantan Utara                                         | 14,81      | 12,91  |
| 25           | Sulawesi Utara                                           | 672,77     | 664,70 |
| 26           | Sulawesi Tengah                                          | 593,15     | 608,89 |
| 27           | Sulawesi Selatan                                         | 310,73     | 306,60 |
| 28           | Sulawesi Tenggara                                        | 471,32     | 445,70 |
| 29           | Gorontalo                                                | 12,00      | 13,25  |
| 30           | Sulawesi Barat                                           | 0,74       | 0,96   |
| 31           | Maluku                                                   | 464,08     | 382,39 |
| 32           | Maluku Utara                                             | 73,07      | 93,98  |
| 33           | Papua Barat dan Papua Barat Daya                         | 4,84       | 5,56   |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | 633,82     | 576,69 |
| Jumlah/Total |                                                          | 334,04     | 329,28 |

Lampiran 40 Profit Margin (PM) BUMD Menurut Provinsi (persen), 2023 dan 2024  
Appendix Profit Margin (PM) of ROEs by Industrial Category (percent), 2023 and 2024

| No           | Provinsi<br>Province                                     | Tahun/Year |        |
|--------------|----------------------------------------------------------|------------|--------|
|              |                                                          | 2023       | 2024   |
| (1)          | (2)                                                      | (3)        | (4)    |
| 1            | Nanggroe Aceh Darussalam                                 | 14,98      | 14,23  |
| 2            | Sumatera Utara                                           | 14,25      | 14,52  |
| 3            | Sumatera Barat                                           | 14,60      | 14,60  |
| 4            | Riau                                                     | 70,02      | 8,47   |
| 5            | Jambi                                                    | 24,15      | 21,12  |
| 6            | Sumatera Selatan                                         | 10,75      | 9,96   |
| 7            | Bengkulu                                                 | 13,55      | 14,90  |
| 8            | Lampung                                                  | 38,34      | 20,23  |
| 9            | Bangka Belitung                                          | 10,25      | 5,32   |
| 10           | Kepulauan Riau                                           | -2,08      | 3,22   |
| 11           | DKI Jakarta                                              | 22,10      | 41,18  |
| 12           | Jawa Barat                                               | 12,20      | 10,96  |
| 13           | Jawa Tengah                                              | 17,28      | 14,19  |
| 14           | DI Yogyakarta                                            | 13,65      | 14,43  |
| 15           | Jawa Timur                                               | 14,00      | 14,06  |
| 16           | Banten                                                   | 8,10       | 10,73  |
| 17           | Bali                                                     | 19,10      | 22,23  |
| 18           | Nusa Tenggara Barat                                      | 14,29      | 13,97  |
| 19           | Nusa Tenggara Timur                                      | -7,27      | 10,50  |
| 20           | Kalimantan Barat                                         | 7,36       | 9,07   |
| 21           | Kalimantan Tengah                                        | 19,92      | 20,76  |
| 22           | Kalimantan Selatan                                       | 20,74      | 21,64  |
| 23           | Kalimantan Timur                                         | 16,20      | 16,91  |
| 24           | Kalimantan Utara                                         | -14,74     | -11,00 |
| 25           | Sulawesi Utara                                           | 11,87      | 7,80   |
| 26           | Sulawesi Tengah                                          | 22,06      | 18,27  |
| 27           | Sulawesi Selatan                                         | 17,27      | 16,59  |
| 28           | Sulawesi Tenggara                                        | 20,50      | 21,76  |
| 29           | Gorontalo                                                | -10,70     | -18,67 |
| 30           | Sulawesi Barat                                           | 6,93       | 8,33   |
| 31           | Maluku                                                   | 14,39      | 11,44  |
| 32           | Maluku Utara                                             | -30,04     | -24,47 |
| 33           | Papua Barat dan Papua Barat Daya                         | -53,05     | -71,75 |
| 34           | Papua, Papua Selatan, Papua Tengah, dan Papua Pegunungan | -18,81     | -18,43 |
| Jumlah/Total |                                                          | 18,12      | 18,52  |

Lampiran 41 *Return on Equity (ROE) BUMD Menurut Kategori Lapangan Usaha*  
Appendix *(persen), 2023 dan 2024*  
*Return on Equity of ROEs by Industrial Category (percent), 2023 and 2024*

| Lapangan Usaha<br><i>Industrial Category</i> |                                                                                                                                                                                                                           | Tahun/Year |        |
|----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|--------|
|                                              |                                                                                                                                                                                                                           | 2023       | 2024   |
| (1)                                          |                                                                                                                                                                                                                           | (2)        | (3)    |
| A                                            | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 4,61       | 4,45   |
| B                                            | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 77,04      | 27,71  |
| C                                            | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | -20,53     | -14,33 |
| D                                            | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 3,16       | 10,61  |
| E                                            | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 4,44       | 3,46   |
| F                                            | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | -7,60      | -5,52  |
| G                                            | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 17,85      | -13,60 |
| H                                            | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 4,53       | 4,26   |
| I                                            | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | -4,92      | -1,68  |
| J                                            | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 16,73      | 1,14   |
| K                                            | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 12,09      | 10,95  |
| L                                            | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 2,51       | 31,41  |
| M                                            | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | -7,84      | -8,03  |
| N                                            | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 0,10       | -0,20  |
| Q                                            | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 39,36      | 15,37  |
| R                                            | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 4,63       | 2,28   |
| Jumlah/ <i>Total</i>                         |                                                                                                                                                                                                                           | 8,96       | 8,79   |

Lampiran 42 Return on Asset (ROA) BUMD Menurut Kategori Lapangan Usaha  
Appendix (persen), 2023 dan 2024  
Return on Asset of ROEs by Industrial Category (percent), 2023 and 2024

| Lapangan Usaha<br>Industrial Category |                                                                                                                                                                                                                           | Tahun/Year |        |
|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|--------|
|                                       |                                                                                                                                                                                                                           | 2023       | 2024   |
| (1)                                   |                                                                                                                                                                                                                           | (2)        | (3)    |
| A                                     | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 1,01       | 0,97   |
| B                                     | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 39,25      | 14,18  |
| C                                     | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | -18,32     | -12,60 |
| D                                     | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 2,36       | 8,28   |
| E                                     | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 3,86       | 3,01   |
| F                                     | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | -5,65      | -4,00  |
| G                                     | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 15,89      | -12,35 |
| H                                     | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 3,98       | 3,76   |
| I                                     | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | -4,52      | -1,53  |
| J                                     | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 12,70      | 0,77   |
| K                                     | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 1,54       | 1,45   |
| L                                     | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 1,91       | 25,08  |
| M                                     | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | -6,09      | -6,11  |
| N                                     | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 0,10       | -0,19  |
| Q                                     | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 35,86      | 14,07  |
| R                                     | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 3,69       | 1,85   |
| Jumlah/Total                          |                                                                                                                                                                                                                           | 2,06       | 2,05   |

Lampiran 43 *Current Ratio BUMD Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024*  
Appendix *Current Ratio of ROEs by Industrial Category (percent), 2023 and 2024*

|              | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                                              | Tahun/Year |        |
|--------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|--------|
|              |                                                                                                                                                                                                                           | 2023       | 2024   |
|              | (1)                                                                                                                                                                                                                       | (2)        | (3)    |
| A            | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 110,76     | 111,29 |
| B            | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 196,48     | 190,77 |
| C            | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 733,08     | 559,23 |
| D            | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 346,00     | 459,53 |
| E            | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 413,61     | 404,23 |
| F            | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 138,57     | 180,54 |
| G            | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 674,17     | 761,57 |
| H            | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 312,68     | 433,52 |
| I            | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 213,47     | 160,79 |
| J            | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 125,13     | 124,84 |
| K            | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 135,87     | 139,02 |
| L            | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 127,55     | 111,74 |
| M            | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | 114,87     | 181,03 |
| N            | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 192,25     | 228,69 |
| Q            | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 285,00     | 232,65 |
| R            | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 101,41     | 79,27  |
| Jumlah/Total |                                                                                                                                                                                                                           | 138,70     | 141,63 |

Lampiran 44      Solvabilitas BUMD Menurut Kategori Lapangan Usaha (persen), 2023  
Appendix           dan 2024  
                         Solvency of ROEs by Industrial Category (percent), 2023 and 2024

| Lapangan Usaha<br>Industrial Category |                                                                                                                                                                                                                           | Tahun/Year |       |
|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------|
|                                       |                                                                                                                                                                                                                           | 2023       | 2024  |
| (1)                                   |                                                                                                                                                                                                                           | (2)        | (3)   |
| A                                     | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 78,00      | 78,17 |
| B                                     | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 49,05      | 48,83 |
| C                                     | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 10,76      | 12,03 |
| D                                     | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 25,09      | 21,93 |
| E                                     | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 13,11      | 12,93 |
| F                                     | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 25,66      | 27,52 |
| G                                     | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 10,98      | 9,17  |
| H                                     | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 12,22      | 11,86 |
| I                                     | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 8,12       | 8,78  |
| J                                     | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 24,13      | 32,77 |
| K                                     | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 87,28      | 86,79 |
| L                                     | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 24,21      | 20,16 |
| M                                     | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | 22,41      | 23,97 |
| N                                     | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 6,54       | 6,94  |
| Q                                     | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 8,89       | 8,43  |
| R                                     | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 20,26      | 18,82 |
| Jumlah/ <i>Total</i>                  |                                                                                                                                                                                                                           | 76,96      | 76,71 |

Lampiran 45 *Debt to Equity Ratio (DER) BUMD Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024*  
Appendix *Debt to Equity Ratio (DER) of ROEs by Industrial Category (percent), 2023 and 2024*

|                      | Lapangan Usaha<br><i>Industrial Category</i>                                                                                                                                                                              | Tahun/Year |        |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|--------|
|                      |                                                                                                                                                                                                                           | 2023       | 2024   |
|                      | (1)                                                                                                                                                                                                                       | (2)        | (3)    |
| A                    | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 354,60     | 358,16 |
| B                    | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 96,27      | 95,42  |
| C                    | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | 12,06      | 13,67  |
| D                    | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 33,50      | 28,08  |
| E                    | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 15,08      | 14,85  |
| F                    | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | 34,51      | 37,97  |
| G                    | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 12,33      | 10,10  |
| H                    | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 13,92      | 13,46  |
| I                    | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | 8,84       | 9,63   |
| J                    | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 31,81      | 48,74  |
| K                    | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 686,42     | 657,23 |
| L                    | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 31,94      | 25,25  |
| M                    | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | 28,88      | 31,52  |
| N                    | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 7,00       | 7,46   |
| Q                    | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 9,76       | 9,21   |
| R                    | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 25,41      | 23,18  |
| Jumlah/ <i>Total</i> |                                                                                                                                                                                                                           | 334,04     | 329,28 |

Lampiran 46 Profit Margin (PM) BUMD Menurut Kategori Lapangan Usaha (persen), 2023 dan 2024  
Appendix Profit Margin (PM) of ROEs by Industrial Category (percent), 2023 and 2024

|              | Lapangan Usaha<br>Industrial Category                                                                                                                                                                                     | Tahun/Year |        |
|--------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|--------|
|              |                                                                                                                                                                                                                           | 2023       | 2024   |
|              | (1)                                                                                                                                                                                                                       | (2)        | (3)    |
| A            | Pertanian, kehutanan dan perikanan<br><i>Agriculture, forestry and fishing</i>                                                                                                                                            | 5,32       | 5,28   |
| B            | Pertambangan dan penggalian<br><i>Mining and quarrying</i>                                                                                                                                                                | 52,83      | 15,32  |
| C            | Industri pengolahan<br><i>Manufacturing</i>                                                                                                                                                                               | -35,57     | -20,92 |
| D            | Pengadaan listrik dan gas<br><i>Electricity, gas, steam and air conditioning supply</i>                                                                                                                                   | 3,60       | 13,42  |
| E            | Pengadaan air; pengelolaan sampah, limbah, dan daur ulang<br><i>Water supply; sewerage, waste management and remediation activities</i>                                                                                   | 8,36       | 6,57   |
| F            | Konstruksi/ <i>Construction</i>                                                                                                                                                                                           | -14,40     | -7,83  |
| G            | Perdagangan besar dan eceran; reparasi mobil dan sepeda motor<br><i>Wholesale and retail trade; repair of motor vehicles and motorcycles</i>                                                                              | 16,25      | -9,64  |
| H            | Transportasi dan pergudangan<br><i>Transportation and storage</i>                                                                                                                                                         | 22,08      | 21,07  |
| I            | Penyediaan akomodasi dan makan minum<br><i>Accommodation and food service activities</i>                                                                                                                                  | -67,05     | -21,79 |
| J            | Informasi dan komunikasi<br><i>Information and communication</i>                                                                                                                                                          | 6,94       | 0,30   |
| K            | Aktivitas Keuangan dan Asuransi<br><i>Financial and Insurance Activities</i>                                                                                                                                              | 19,27      | 18,52  |
| L            | Real Estat/ <i>Real Estate Activities</i>                                                                                                                                                                                 | 15,16      | 265,76 |
| M            | Jasa Profesional, Ilmiah dan Teknis<br><i>Professional, scientific and technical activities</i>                                                                                                                           | -11,84     | -12,30 |
| N            | Jasa Persewaan dan Sewa Guna Usaha Tanpa Hak Opsi, Ketenagakerjaan, Agen Perjalanan dan Penunjang Usaha Lainnya<br><i>Rental and leasing, employment activities, travel agency, and other business support activities</i> | 1,42       | -3,11  |
| Q            | Jasa Kesehatan dan Kegiatan Sosial<br><i>Human health and social work activities</i>                                                                                                                                      | 30,04      | 15,37  |
| R            | Kesenian, hiburan, dan rekreasi<br><i>Arts, entertainment and recreation</i>                                                                                                                                              | 27,98      | 13,48  |
| Jumlah/Total |                                                                                                                                                                                                                           | 18,12      | 18,52  |





# DATA

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